

CHAIR'S REPORT

E te iwi o Ngāpuhi tēnā rā koutou katoa.

Tēnei ka whakatau atu i a koutou katoa kua tae mai nei ki tēnei Takiwā i runga i te karanga o Ngāti Rehia ki a huihui tahi ai tātou katoa mō te Hui-ā-tau o Te Rūnanga-Ā-Iwi O Ngāpuhi. Ki ngā Kaumātua me ngā Kuia i tae mai ki tēnei marae o Hiruharama Hou, ka mihi atu ki a koutou katoa. Wa tātou whanaunga puta noa i ngā pātū e whā o Ngāpuhi-nui-tonu, tēnā koutou katoa.

Ka titiro iho ahau ki te tau kua pahure ake nei, ka māhara ai ki a rātou mā kua aupiki atu ki te ao o ngā kapua, kua riro i te haa kore, i te kiri mātao – haere mai, haere atu rā.

Ka nui te maha o ngā tino rangatira i hoki atu ki te kainga i te tau kua pahure atu nei. Ko Apirana Mahuika tērā, ko Tene Ngawati tērā, ko Rangi Thompson tērā, ko Temepara Epiha tērā, ko Mauriora Kingi tērā, ko Erima Henare tērā, ko Te Rina Maria Tau tērā, ko Manos Nathan tērā, ko Lady Emily Latimer tērā, ko John Cooper tērā, ko Tuppy Jones tērā, ko Eru Garland tērā, ko Gloria Herbert tērā, ko Colleen Urlich tērā, me te maha atu ā ō tātou whanaunga kua huri tūara mai. Ko te kōrero mō rātou, haere atu rā, whakataka atu ki tua o Matangireia i mātaotao, ka heke i te kahiwi ka rangona anō i te haunga – haere, haere, haere atu rā.

Ka hoki mai ngā rārangi kōrero ki a tātou katoa. Mauri ora ki a tātou.



Raniera T Tau
Chair

I am privileged to work with a Board of committed and capable trustees who are united in their drive and determination to achieve the best possible outcomes for Ngāpuhi whānui.

As chair of the Board for Te Rūnanga-Ā-Iwi O Ngāpuhi (the Rūnanga) and on behalf of all trustees, I am pleased to report on the governance activities for the Rūnanga, for the period 1 July 2014 to 30 June 2015. This is my fifteenth consecutive annual report as the chair and I take this responsibility very seriously. I am immensely proud of the achievements of the Board over this reporting period, as well as the solid support for the direction we are travelling relative to our medium to long-term strategic orientation for Ngāpuhi.

The year under review was a period of good progress on many fronts, particularly with the issue of Ngāti Hine and working through a process to settle their desire to withdraw from the Rūnanga, which is the current Mandated Iwi Authority (MIO), and be recognised under the Māori Fisheries Act 2004 as a joint MIO. The Rūnanga continued to assist Tūhoronuku Independent Mandated Authority (Tūhoronuku IMA), through a \$500,000 loan facility, which enabled that organisation to continue its operations and achievements over this time.

I am pleased to report that the strength and stability of the Rūnanga in all aspects of its responsibilities continues to grow and in some areas exceed expectations. Legislative alignment is a critical success measurement for the Rūnanga and I am pleased to report that it is fully compliant with all legislative requirements.

GOVERNANCE AND OPERATIONS

Many challenges presented themselves over the past year and I am privileged to work with a Board of committed and capable trustees who are united in their drive and determination to achieve the best possible outcomes for Ngāpuhi whānui.

Business has flourished and moved forward in this reporting year, while building on strategic directions established in the 2013/14 reporting year as we steadily work towards a post settlement environment shaped through the negotiations of the Ngāpuhi Te Tiriti o Waitangi grievances against the Crown. Further in this document, the Ngāpuhi Asset Holding Company will report on asset class valuations as well as the successes of our businesses.

The daily operations of the Rūnanga are led by the Chief Executive Officer (CEO), Allen Wihongi and his senior leadership team, whose performance in achieving strategic and operational objectives are regularly reported, monitored and assessed by the Board.

At the end of this process, and once the proposed allocation of voting and income shares are distributed to iwi, Ngāpuhi will hold 15.15% of AFL shares.

FISHERIES AND TOKM REVIEW

After 11 years of operations, a review of Te Ohu Kaimoana Trustee Limited (TOKM) and the four settlement structures under its umbrella was undertaken as per the Māori Fisheries Settlement Act 2014.

The review was completed by lawyer Tim Castle at the end of 2014. TOKM formed an iwi working group, primarily tasked with presenting a summary of the reviewer's report to all iwi. Following 15 regional hui, MIOs met in Wellington to discuss the outcomes and called a special general meeting on the 4th of June 2015 to present and vote on their collective recommendations and resolutions. All resolutions were voted on and supported by 57 iwi.

The 14 recommendations will have a huge impact on how Māori manage their fisheries assets into the future, including:

- developing a new business model for TOKM
- managing the transfer of TOKM's Aotearoa Fisheries Ltd (AFL) shares to iwi
- creating a simpler process for Māori commercial entities to trade their settlement assets with each other
- changes to the governance structures of subsidiaries.

There are significant implications for Ngāpuhi because the bulk of our assets are tied up in fisheries quota and the fishing company – Northland Deepwater Ltd and we are the largest shareholder in AFL – the commercial arm of TOKM.

The decisions to change the structures follow the review of Māori fisheries settlement entities completed earlier this year. The priority for the next 18 months is to implement these decisions. At the end of this process, and once the proposed allocation of voting and income shares are distributed to iwi, Ngāpuhi will hold 15.15% of AFL shares.

It is pivotal for Ngāpuhi to sit alongside Government ministers as part of the Whānau Ora partnership group.

WHĀNAU ORA

Whānau Ora, as has been reported on in the past, is a new way of delivering and enabling assistance to our whānau. This concept was introduced by the Māori Party as a way to enhance quality of health and wellbeing for vulnerable whānau, whether Māori or non-Māori.

Three Commissioning Agencies, independent of the Government, have been established to receive and distribute Whānau Ora funding to providers, via Te Puni Kōkiri (TPK):

- **Te Pou Matakana** is the commissioning agency for the North Island
- **Te Pūtahitanga** is the commissioning agency for the South Island
- **Pacifica Futures** is the commissioning agency for pacific islands communities across all of Aotearoa.

From all reports, it is clear there is not enough funding available to provide quality support and services to Ngāpuhi. It is important that the performances of the three commissioning agencies are carefully measured. Consequently, we are working on putting together a matrix of outcomes to measure progress and performance.

In the 2015 Budget, the Minister of Finance, Hon. Bill English advised there would be no extra funding provided, in fact he has asked Ministers to cut their spending by 10 percent, to balance the Government's books. This has, and will, continue to have a major impact on Whānau Ora and associated providers.

There are still reservations and reluctance from some people to see the potential of Whānau Ora, largely due to a lack of understanding about what Whānau Ora is, how and why it will work.

Ngāpuhi appeared to suffer another set-back when Te Pu O Te Wheke, one of the Northland Whānau Ora collective was initially denied funding from Te Pou Matakana. Their primary reason for not providing funding was that they would only fund providers they have previously worked with. Through persistent political leverage and influence, we are pleased that a small amount of funding was provided to the collective.

This is why it is pivotal for Ngāpuhi to sit alongside Government ministers as part of the Whānau Ora partnership group. This group includes six ministers and six iwi leaders, who participate in the Iwi Chairs Forum (ICF) and who watch over and monitor the commissioning agencies.

This group sits for a one-year term before nominations and elections must take place for a following year. At the recent ICF in Hopuhopu, nominations for the six current iwi leaders on this board were put forward to continue as representatives for a further 12 months. Confirmed nominations were:

- *Raniera T Tau*
- *Naida Glavish*
- *Rahui Papa*
- *Ta Mark Solomon*
- *Richard Steadman*
- *Herewini Parata.*

REVIEW OF TE TURE WHENUA MĀORI ACT 1993

This is another very important issue and discussion for Ngāpuhi to be involved in, as it has the ability to attract economic growth opportunities for our people. This review has been on the table for nearly four years:

- 2012 – a review panel was appointed
- 2013 – a discussion document was compiled and consultation hui commenced
- 2014 – a final report was released by the Government and the Attorney General presented an overview to the ICF, agreeing to release a draft copy of the legislation
- August 2014 – 20 joint Crown and iwi consultation hui were held around Aotearoa. Iwi sought views from whānau, hapū and landowners.

Iwi chairs unanimously supported a report based on the 20 consultation hui. Seven resolutions were endorsed and provided to Government and Te Puni Kōkiri.

At the ICF held at Tuahiwi Marae in Christchurch, iwi chairs unanimously supported a report based on the 20 consultation hui. Seven resolutions were endorsed and provided to Government and Te Puni Kōkiri.

As the proposed legislation does not address the resolutions that were unanimously endorsed at Tuahiwi Marae in August 2014, the ICF cannot support the Government's response and approach.

A consultation hui with Ngāpuhi was held in August 2015 at Maungarongo Marae in Poroti, Mangakahia. The resolutions from this hui confirmed that participants:

- Support the work of the ICF through their Ture Whenua Iwi Leadership Group and Technical Team
- Support the presentation of the Ture Whenua Iwi Leadership Group
- Oppose the new Te Ture Whenua Māori Bill, related policies and resourcing on the basis of the presentation
- Support the proposed next steps
- Support an update being provided to the next series of regional hui in November 2015
- A full update will be provided to Ngāpuhi at the next Iwi Leadership Group Ture Whenua and Freshwater hui taking place on the 16th November 2015.

FRESHWATER RIGHTS AND INTERESTS

This is another very important issue that the ICF has been discussing and consulting on throughout the year.

The ICF's Iwi Leaders Group is led by Ta Mark Solomon and was established in 2007 with the sole purpose of engaging directly with senior Government ministers on freshwater reforms.

Its primary importance is to ensure the government recognises and gives effect to a full range of iwi rights and interests in freshwater, and, that the views of the group are represented in Cabinet and policy development processes.

The Iwi Leaders Group maintains the strong view that they will not usurp the mana of individual iwi or hapū to engage directly regarding their own water bodies.

Regional consultation hui have enabled feedback from each iwi visited.

The most recent hui in Ngāpuhi was held at Maungarongo Marae in Poroti, Mangakahia, where whānau, hapū and iwi were provided with a full update on the work streams currently being undertaken, including:

- Recognition of whānau, hapū and iwi rights and interests
- Hapū/iwi freshwater governance, management and decision making
- Freshwater quality
- Economic interests.

The Iwi Leaders Group will be returning to Ngāpuhi on the 16th November 2015 to provide a full update on the agreed work streams.

TŪHORONUKU INDEPENDENT MANDATED AUTHORITY (TŪHORONUKU IMA)

This year monumental steps have been taken to progress this important kaupapa for Ngāpuhi whānui.

In May 2015 the Terms of Negotiations with the Crown were signed, moving Ngāpuhi into the Agreement in Principle phase of our Treaty settlement discussions. This signifies that Ngāpuhi are now preparing for formal negotiations.

The latest round of hapū kaikorero elections has seen a further 28 hapū join Tūhoronuku IMA, raising the total number of hapū kaikōrero to 69, who represent more than 63 percent of all hapū within the Ngāpuhi mandate.

After a lengthy nation-wide advertising and recruitment process, Tūhoronuku IMA Trustees appointed three Ngāpuhi settlement negotiators. These negotiators are:

- **Alison Thom (Ngāti Horahia, Ngāti Toki)**
For the last ten years Alison has held senior management roles with Te Puni Kōkiri, the Department of Corrections and the Ministry of Education. Prior to this Alison was the inaugural CEO for Te Rūnanga-Ā-Iwi O Ngāpuhi. She is a social worker by profession, having worked in a range of roles with Child, Youth and Family and as director of SAFE Network.
- **Joe Davis (Ngāti Kopaki)**
A specialist in Māori development, Joe is currently a trustee of the Hauraki Māori Trust Board, Pare Hauraki Fishing Trust and sits on other iwi trusts and committees.

For 15 years he was a researcher of his iwi's claim, and for the past five years he has been a settlement negotiator. Joe is a mechanical engineer by trade.
- **Hemi Toia (Te Mahurehure)**
Hemi has held senior management and advisory roles with government agencies, including the State Services Commission and ACC. He is a former chair of Taitokerau Forests Limited, and has lectured in accountancy and Māori resource management at Victoria University and at the University of Auckland. He is currently CEO of Te Rūnanga o Ngāti Rārua.

Ngāpuhi can be proud to know we have three negotiators of a very high calibre, who each bring a wealth of experience in management, iwi development and working with government and government agencies at the highest levels.

TE HAU ORA O NGĀPUHI

To embrace the Rūnanga's vision to "lead the spiritual, cultural, environmental and economic growth of Ngāpuhi", in July this year Te Hau Ora o Kaikohe came under the umbrella of the Rūnanga group. Te Hau Ora o Kaikohe also rebranded as Te Hau Ora O Ngāpuhi.

This was a special day for Ngāpuhi, bringing to fruition one of the social aspirations the Rūnanga has had for many years, to provide quality health care and support to Ngāpuhi.

We must give acknowledgement to those who laid the future foundations for Te Hau Ora o Kaikohe and for their continued support as we start this new pathway, spreading the kaupapa to an even wider reach of Ngāpuhi whānau.

I would like to thank my fellow Trustees for their unwavering commitment to the kaupapa of the Rūnanga me te iwi katoa o Ngāpuhi.

TE RŌPU KAUMĀTUA KUIA O TE WHARE TAPU O NGĀPUHI

In 2006 APR Consultants were engaged to review the Rūnanga's internal systems and capacity. A key recommendation from that review was that a Kaumātua Kuia Rōpu be established to ensure the Rūnanga was meeting its cultural and spiritual obligations to Ngāpuhi.

Terms of Reference were drafted and adopted at the Rūnanga's 2008 Annual General Meeting. The inaugural committee was then established. The roles and responsibilities are outlined and mandated through the Rūnanga's Trust Deed.

Last year five new members were welcomed into this rōpu – Matua Wiremu Wiremu, Lavinia Wynyard, Winnie Leech, and Steven Morunga and Reverend Kuini Matene who were elected co-chairs.

This rōpu has participated in all Rūnanga board meetings, providing valuable feedback and reporting on the way the board conducts its business in accordance with Ngāpuhi tikanga and kawa.

The advice and input from this rōpu continues to be valuable and appreciated, and I am pleased that this annual report includes commentary from the Kaumātua and Kuia rōpu, through their co-chair, Reverend Kuini Matene.

CONCLUSION

Operational performance and reporting accuracy are closely monitored by the Board to measure progress over this reporting period. I can report that there have been no serious issues identified by the Board that would cause us concern relative to operations outputs against our strategic and business plans. These outputs and milestone reporting outcomes are provided in the CEO's report.

On behalf of the Board I thank staff for their dedication and contributing efforts over the past year. I especially thank CEO Allen Wihongi and his senior management team for their leadership and tireless contribution to advancing our kaupapa.

The conclusion of yet another year is upon us and I am buoyed with governance achievements throughout this year. We have been very busy reviewing our policies and ensuring they are fit for purpose, in preparation for the challenges ahead.

I would like to thank my fellow Trustees for their unwavering commitment to the kaupapa of the Rūnanga me te iwi katoa o Ngāpuhi. Thank you for your diligence in keeping your Takiwā/ Taurahere abreast of issues affecting Ngāpuhi. This has been a demanding year and each has played their part in meeting our fiduciary obligations to Ngāpuhi. Thank you for your support over this challenging year.

In regards to the Rūnanga, I would like to report that its vision, vibrancy and real achievements are manifested in the whānau, hapū and marae communities where our staff work. Examples of their outstanding mahi on behalf of Ngāpuhi feature proudly throughout this annual report.

In conclusion, I want to say that this past year has been perhaps the most challenging year for me personally. I want our people to see these challenges within the context of my long track record of service to our people. With your support, I hope to continue in this leadership role.

I am grateful to our Kaumātua and Kuia who have stood with me over this past fifteen years. I am also grateful to Ngāpuhi whānui who have assisted to shape and share this journey with the Rūnanga, building it to what it is today, an iwi authority that we can all be proud of.

Ki ngā Kaumātua me ngā Kuia, te tūara o Te Rūnanga-Ā-Iwi O Ngāpuhi, ko koutou ngā kai whāngai i tēnei poari ki te pūmahara ki a taea e mātou ki te pīkau i ngā taimahatanga. Ka mihi nui atu ki a koutou me ō koutou whānau whānui.

Ki te iwi rangatira o Ngāpuhi-nui-tonu, tēnā koutou e tautoko kaha ana i te huarahi kua oti nei te para e ō tātou mātua tūpuna. Kia kaha ai tātou katoa ki te hakahonore i tō rātou tū hei pupuri i te mana motuhake o tēnei whenua. Kia hāpai tonu tātou – ko te Wakaputanga o te Rangatiratanga o Nū Tireni me te Tiriti o Waitangi hei tuāpapa mō te whare tapu o Ngāpuhi, kia hakatutuki ai te moemoeā o te ao o Ngāpuhi.

"Kia tū tika ai te whare tapu o Ngāpuhi."

Mauri Ora

Raniera T Tau
Chair



ka waka putu i te Rangamatalanga o te matou
ka waka putu e matou he Rangamatalanga
te waka minenga o nga Hapu o Te Taonui Kopa

👉 Ko te kēwai nahe e hoki
muri ana titiro anamata
e anga pēnā ana tātou.

Carol Dodd

TE RŌPŪ TAKIWĀ O MANGAKAHIA
Deputy Chair

Only the fresh water crayfish swims
backwards. Look to the future as that
is the direction we are heading.

(Nā Aperahama Te Taonui Kopa)

