



  
**NGĀPUHI**  
Te Rūnanga ā Iwi o Ngāpuhi

ANNUAL REPORT 2019

**RAHIRI**  
**TE TŪPUNA**





# KO RĀHIRI TE TŪPUNA

We trace our ancestry back to Rāhiri, a formidable Rangatira and fighter. Rāhiri was born in Whīria at Pākanae; he married Āhuaiti from Pākaraka who lived at Pouerua Pā. Uenuku was their son.

While Rāhiri was living with Āhuaiti at Pouerua he heard that her two brothers Korakatea and Korakanui were coming to visit. Rāhiri knew that he would not be home when her brothers arrived, so he told his wife that she was not to give them the best mongeroi (fernroot), instead she was to feed them the inferior ones.

Rāhiri arrived home to find that Āhuaiti had ignored his wishes and fed them the good fernroot. Angry, Rāhiri left Āhuaiti and Uenuku and returned to Pākanae.

In time Uenuku became a man and he asked his mother 'who is my father?' His name had been lengthened to Uenukukūare because he did not have the esoteric knowledge that a young man of high birth such as him should have had. Kūare means to be ignorant or to lack understanding. Āhuaiti told him who his father was.

Meanwhile Rāhiri had married Whakaruru from Pākanae, and they had had a son – Kaharau.

Uenuku went to see his father; he wanted to know the incantations and rituals that would complete his knowledge. Āhuaiti told Uenuku to follow the Mangakāhia River and taste of its waters every now and then. When the river had become salty he would find his father there.

Rāhiri welcomed him but there was tension between the brothers. As tuakana, Uenuku believed himself to be above Kaharau. Rāhiri wanted to settle the matter so he gathered his two sons together and threw a Manu Aute into the sky. The wind caught it and the three chased it.

Finally the Manu Aute came to rest at Tāhuna, near Kaikohe. All the lands west of Tāhuna now belonged to Kaharau, east of Tāhuna now belonged to Uenuku. This is also the reason that Kaikohe is known as Te Pū ō te Wheke, The Heart of the Octopus, the gateway between east and west.

**Rāhiri said to his sons:**

**Ka mimiti te puna i Taumārere**  
**Ka tōtō te puna i Hokianga**  
**Ka tōtō te puna i Taumārere**  
**Ka mimiti te puna i Hokianga**

## Alternate versions:

*Another account tells that Korakatea and Korakanui were actually Rāhiri's brothers. It also states that the manurere first came to rest by a river against a puriri tree. Rāhiri named that place Whirinaki that means to lean, or, a buttress or support pillar.*

*He hoisted it, and again it was caught by the wind. It flew on and on through the valleys, turned east across the plain that is present day Kaikohe and finally descended beside the Taumārere River.*

*It is important to remember that there are hapū variations of this story; alternate versions are not wrong.*







# 'Rāhiri Te Tūpuna' **HE WAIATA**

Mutunga Rameka

**Rāhiri te Tūpuna  
Uenuku taitama wahine  
Kaharau taitama tāne  
Tēnei rā ā Ngāpuhi**

**Tukua mai ā Rāhiri  
Kia rere ā Tūhoronuku  
Kia kite ai te whenua  
A ōna tama tokorua**

**I puta ai te kōrero  
Ka mimiti, ka tōtō  
Ngā punawai ō ngā Tūpuna  
Taumārere te Hokianga**

**Anei rā mātou ko ngā uri  
Ā Rāhiri te Tūpuna  
Āhuaiti ā Whakaruru  
Ānei rā ā Ngāpuhi  
Ānei rā ā Ngāpuhi**



## *Our Vision*

Kia tū tika ai te  
whare tapu ō Ngāpuhi

That the sacred house of Ngāpuhi

STANDS  
STRONG

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## *Our Mission*

Mā te Rūnanga e arahi atu  
**i te wairuatanga  
i te pāporitanga**

i te tikanga me te tupu whai hua mō Ngāpuhi

kia hua ai ki te katoa o Ngāpuhi te mana motuhake me te ora tonu.

---

We lead the spiritual, social,  
cultural, environmental  
and economic growth of Ngāpuhi

by ensuring the self-determination and on-going sustainability

**OF OUR PEOPLE**



# WHAKATAUKI

## TE WHARE TAPU O NGĀPUHI

**Ka mimiti te puna i Taumārere**

When the fountain of Taumārere is empty

**Ka toto te puna i Hokianga.**

The fountain of Hokianga is full.

**Ka toto te puna i Taumārere**

When the fountain of Taumārere is full

**Ka mimiti te puna i Hokianga.**

The fountain of Hokianga is empty.

This whakatauki was delivered by Rāhiri to his two sons, Uenuku (Hokianga) and Kaharau (Taumārere).

Rāhiri had drawn upon the imagery of two rivers; Hokianga in the west and Taumārere in the east, to show the brothers that what happened to one affected the other. Their fortunes were intertwined, and so the whakatauki represents an alliance of destinies of Ngāpuhi on the Tai Tama Wahine (eastern) and Tai Tama Tāne (western) coasts.

The eastern coast was called Tai Tama Wahine because of its beautiful, tranquil harbours and bays. And although still beautiful, Tai Tama Tāne was less forgiving than the east coast, more rugged and a thousand times more dangerous.

This alliance linked the two sides of the peninsular together and from this the strength and influence of Ngāpuhi grew, and it is also the reason why Ngāpuhi remained paramount in the north.





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**ACKNOWLEDGEMENT**

E kore e mimiti te puna mihi kia koe e te matua Hone Sadler,  
mo tō kaha whaikoha ki te reo o Ngāpuhi i roto i tēnei tuhinga.  
Tēnā ko e te rangatira, nā mātou o Te Rūnanga ā Iwi o Ngāpuhi.







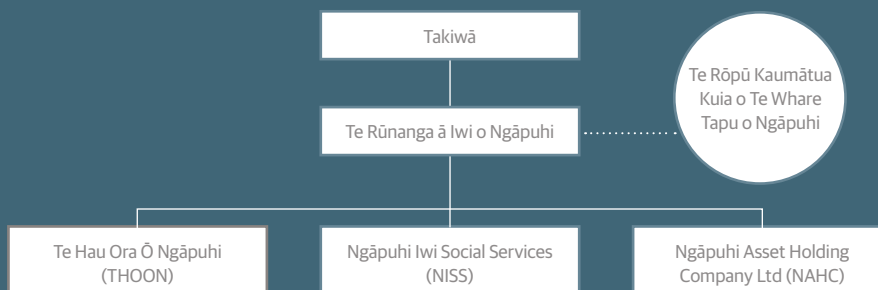
Ko WHIRIA TE MAUNGA





## TĀ TE HEAMANA O TE RŪNANGA Ā IWI O NGĀPUHI

### Chair's Report





## TE RŪNANGA Ā IWI O NGĀPUHI BOARD OF TRUSTEES

Rāniera T Tau	Chair
Mere Mangu	Deputy Chair
Te Rau Allen	Trustee
Wane Wharerau	Trustee
Janelle Beazley	Trustee
Ngawai Tuson	Trustee
Chrisandra (Iti) Joyce	Trustee
Joe Bristowe	Trustee
Nicole Anderson	Trustee
Keith Wihongi	Proxy Trustee
Helene Leaf	Trustee (Resigned 8 April 2019)

# Rāniera

**Tau**

Heamana – Chair

### Tēnā tātou katoa

E ngā pītau hakarei o ngā mataawaka puta noa, e ngā maunga hakahi e tū iho rā, hei hakamaru i ngā Whānau/Hapū puta noa i te rohe pōtae o Ngāpuhi-nui-tonu. E ngā awa riporipo e papaki tū ana ki ngā pari, e ngā tokatū moana, e ngā onepū mōwhitiwhiti – koutou e ngā kaipupuri i ngā ahikā ki ngā Papakāinga, ki ngā Marae huri noa i ā Ngāpuhi-nui-tonu, tēnā koutou katoa.

Ka mihi ki tō tātou Matua nui i Te Rangi, ā Io Te Matua, mō Ōna manaakitanga maha kua utaina ki runga i ā tātou katoa, i ngā wā kua pahure tae noa atu ki tēnei rā. Tuarua iho, ki te hunga kua rongoi i te ngau ā te toki ā Whiro, haere mai haere, haere atu ki te whenua kua oti nei te tōngia mai ai e Io Te Matua, hei kāinga mutunga mō te hunga kua riro i te hā kore, otirā, i te kiri mātao – haere atu ki ngā Ipokahurangi, haere atu ki ngā Raukura, haere atu ki ngā Manutauhuia – haere, haere, haere. Ka hoki mai ngā kōrero ki te ao tūroa nei, ki ngā mahuetanga iho o rātou mā – *Mauri Ora ki a tātou.*

It is again my pleasure, as Chair of this Board and on behalf of all Trustees, to report to this Annual General Meeting of Te Rūnanga ā Iwi o Ngāpuhi [the Rūnanga] on its governance activities for the period 1 July 2018 to 30 June 2019. I am immensely proud of the achievements of this Board over this reporting period as well as the solid support from Ngāpuhi for the direction we are travelling, relative to our medium to long term strategic positioning of Ngāpuhi.



I am very pleased to report that the strength and stability of [the Rūnanga] in all aspects of its responsibilities and businesses continue to grow and, in some areas, exceed expectation. Legislative alignment is a critical success factor measurement of any organisation although in many cases these are shifting all the time. However, I am pleased to report that Te Rūnanga ā Iwi o Ngāpuhi is fully compliant with all relevant legislative requirements.

## TE PŌARI - THE BOARD

Kua hakea te nuinga o te pōari o Te Rūnanga ā Iwi o Ngāpuhi kia huri ngā pūrongo me ngā kōrero hakahaere i ngā pākihi o Te Rūnanga ā Iwi o Ngāpuhi ki roto i te reo rangatira nahenahe. Ko te rautaki, kia tīmata ai tēnei kaupapa i te kotahi o Hanuere 2021. E mohio ana mātou ō te pōari ka taimaha tēnei tūmanako kia hakatutuki engari, e mahi kaha ana te pōari katoa ki te aru i tēnā wahanga o te rautaki reo ō Ngāpuhi. E mea ana ahau, horekau kē e tika ana kia hanga i tētahi rautaki kia hakawhanuitia, kia pupuri, kia hakakaha i te reo rangatira ki roto ō Ngāpuhi whānui, mei ka hakahaere tonu ngā mahi o te pōari ki roto i te reo utu pihikete. Ahatia e hūkeke ana ētahi ō ngā Takiwā, kua hakaae te nuinga ō ngā Tarahiti.

I tēnei tau e toru ngā Takiwā ko tūwhera ake wā rātou turanga hakahaere, me ngā tūranga tarahiti ki te Rūnanga, kia hakataetaengia. Ko tētahi o ngā ture tēnei, e, ia toru tau kia hakawātea ngā tūranga kia tonoa e te iwi whānui ō aua Takiwā, kia hakaki i ēna turanga. Ēna Takiwā e toru mō tēnei tau ko Ngāpuhi ki Te Hau-ā-uru, Te Takiwā o Ngāpuhi ki te Raki me Te Takiwā o Ngā Ngaru ō Hokianga. Ka nui te whaihakaaro ō Ngāpuhi whānui ki ēnei tūranga nā te mea, he rekoata ngā hunga pōti me ngā rehita hou i puta mai i taua pōti. A te mutunga ō tēnei Hui-ā-tau, ka panuitia ngā ingoa ō ngā Ngāpuhi kua whiwhi i aua tūranga.

Me mihi atu ki ngā kaupōti me ngā mema hou i tukuna wā rātou ingoa kia rehita ki te rārangi ingoa o Te Rūnanga ā Iwi o Ngāpuhi. Me mihi rā anō hoki ki te hunga i panga wā rātou pōtae ki roto i te porohita, ahatia ētahi o koutou kihai i whiwhi tūranga, he haringa ngākau mō tō koutou kaikā ki ēna tūranga.

E tino pai mutunga te wairua o ngā Tarahiti ki ā rātou anō me te tūmanako matua kia mahitahi te whāinga i te Rautaki hou kua oti nei te hakatakototia e Te Rūnanga ā Iwi o Ngāpuhi mō Ngāpuhi whānui.

## TE KAHU Ō TAONUI - THE NORTHERN IWI ALLIANCE

One of my tasks as the Te Rūnanga ā Iwi o Ngāpuhi Chair is to build relationships with, among others, Iwi both locally and across Aotearoa. One such relationship, which is critical to our local communities, is Te Kahu ō Taonui. I am currently the lead Chairperson of this organisation.

Te Kahu ō Taonui is the collective of Chairpersons of all Iwi representative organisations with Mana Whenua stretching from Tāmaki ki te Rerenga Wairua. The Iwi authorities represented on Te Kahu ō Taonui are:

1. Te Rūnanga ā Iwi o Ngāpuhi  
*Rāniera T Tau*
2. Te Rūnanga Ngāti Whātua  
*Dame Naida Glavish*
3. Te Rūnanga-ā-Iwi-ō-Ngāti Kahu  
*Prof. Margaret Mutu*
4. Te Rūnanga ō Ngāpuhi ki Whāingaroa  
*Murray Moses*
5. Te Rūnanga ō Ngāi Takoto  
*Wallace Rivers*
6. Te Rūnanganui ō Te Aupōuri  
*Rick Witana*
7. Te Rūnanga ō Te Rarawa  
*Haami Piripi*
8. Ngāti Wai Trust Board  
*Hayden Edmonds*
9. Ngāti Kuri Trust Board Incorporated  
*Harry Burkhardt*
10. Ngāti Kahu ki Whāingaroa – Kahukuraariki Trust  
*Dr. Ella Henry*

Te Kahu ō Taonui meets quarterly and collaborates on matters that affect all members of these Iwi. Although Te Kahu ō Taonui represents all these Iwi, each Iwi retains their individual mana motuhake, and make decisions accordingly.

Given the alterations in various statutes across the board by this government, which compel government departments to deal directly with Iwi, Te Kahu ō Taonui have been taking advantage of these changes and have been busy dealing with local government level issues. This year has been especially beneficial for all Iwi in the north, in that we have signed up to various agreements in both local government and a reset of how the health boards deal with Māori health funding for outcomes.



## AMALGAMATION OF 3 DHBS AND TE KAHU Ō TAONUI LEADERSHIP

The ten Te Kahu Ō Taonui membership Iwi have come together in an historic health-sector first, paving the way for a unified approach to the delivery of healthcare to Māori. The concept was the first step towards the Waitematā and Auckland DHBs collaborating with Northland DHB to integrate governance, leadership and planning arrangements for Māori health.

It is envisaged that this combined approach will work to reduce the health inequities experienced by Māori within the health sector across Ngāpuhi-nui-tonu. The amalgamation has created a shared focus to improve health outcomes for Māori and we now look forward to working with the DHBs and making that a tangible reality for the people that we are here to serve.

Co-governance and co-decision making with the DHBs will deliver a strategic and holistic approach to health care that puts Māori intelligence and sense-of-whānau at the very centre of patient experience. The 'Ki Taurangi' (Promise) has a strong focus on tikanga Māori, which, loosely translated from Māori, means 'the right way of doing things.' This is better known as a Whānau-Ora approach and it is 100 per cent designed to deliver better health outcomes for Māori, ensuring key players across all three DHBs are united in their approach with its origin in the Articles of Te Tiriti ō Waitangi.

Alignment of Māori health care across the Auckland, Waitematā and Northland DHBs will better serve Iwi from Tāmaki ki Te Rerenga Wairua. It is historical that many of our people have experienced a sense of disengagement with the health system and that has contributed to some of the poor health outcomes that we see today. This renewed sense of congruence will help remove some of the barriers that currently stop Māori from accessing healthcare when they first need it. It will provide a consistency of care that is more familiar and culturally in-tune with the people it is designed to benefit.

As I write this report, Te Kahu Ō Taonui, along with Waitematā, Auckland and the Northland District Health Boards are applying the final touches to this Ki Taurangi preparatory to sign off.

## KĪ TAURANGI – TE KAHU Ō TAONUI ME NGĀ KAUNIHERA-Ā-ROHE

Another historic first meeting was held between Te Kahu Ō Taonui and the mayors of the three Northland District Councils and the Chairman of Northland Regional Council (Northland Mayoral Forum) on Tuesday 13 June 2017. This meeting was sought by council leadership and Iwi leadership to foster a more cohesive and inclusive governance-to-governance relationship between local government and Iwi authorities across Ngāpuhi-nui-tonu.

This agreement encourages and supports a long-term relationship between the Northland Mayoral Forum and Te Kahu Ō Taonui in a manner that respects the indigenous heritage of the region. The parties, while each bringing their own perspective to the table, share common goals and aspirations for the quadruple bottom line of environmental, social, cultural and economic wellbeing of the region. The parties acknowledge that a relationship informed by the role of the region as the birthplace of our nationhood, could also be the blueprint for building a region that enables all communities to prosper and do well.

Shared benefits sought through this relationship include:

- *Achieving an enabling and consistent regional policy and regulatory environment across the region*
- *A relationship model that gives effect to the three principles of partnership, participation and protection as a minimum*
- *Better communication and collaboration between the parties to understand each other's perspective and develop more shared understandings*
- *Identifying and engaging in joint ventures of mutual benefit*
- *Joint advocacy to central government on shared regional priorities e.g. provision of digital infrastructure*
- *Equitable resourcing and meaningful engagement that facilitates increased involvement of parties, together, increasing buy-in and minimising potential conflict and costly formal challenges later in the process.*

This agreement was worked on for some two years before it was signed off at a special ceremony at the National Iwi Chairs Forum at Waitangi earlier this year.

## THE CASE FOR A NGĀPUHI MĀORI HOUSING INITIATIVE

Research and official statistics show that more Māori than non-Māori are affected by overcrowding or live in substandard housing. They also show lower levels of home ownership for Māori.

Māori housing is a significant measure of health and social wellbeing, especially access to affordable housing and home ownership which plays an important role in promoting community health, whānau stability and Māori social wellbeing.

Māori are significantly over-represented in severe housing deprivation with Northland rated lower than the National index for rental and housing affordability. This is also compounded by the latest figures showing more than 400 people are waiting to get into state houses with this situation showing no signs of abating.

Figures released by the Ministry of Housing and Urban Development show 415 people were on the public housing register in Northland in the December quarter last year - an increase of 117% compared with 191 people at the end of 2017. This increase is higher than the national figure of 73%.

Over the same period, the Ministry of Social Development paid \$221,174 in emergency housing special needs grants for short-term accommodation in places such as motels to those who were unable to access the government's contracted transitional housing places in Northland.



## REGIONAL HOUSING INITIATIVE

In seeking to address the shortfall in social housing across Ngāpuhi, a Regional Housing Initiative is intended to support the following Ngāpuhi Strategic goals:

- *A future where Māori are not disproportionately represented as social housing tenants;*
- *Where Māori who do rent are able to exercise freedom of choice in terms of who their landlord might be; and*
- *Where more Māori have the opportunity to own their own homes or to be working towards home ownership especially on Māori-owned land.*

The above can only be achieved if there is significant growth in the number and scale of housing stock, especially if regional housing issues are becoming increasingly relevant and a priority across the length and breadth of Māori wellbeing initiatives.

Te Kahu ō Taonui, whilst also working with the Crown on how this initiative might be realised, is cognisant of all the impediments that hinder progress toward this outcome, especially around building on multiply Māori-owned land. The multiple layers of authorities and crown agencies to be satisfied is exhausting and soul-destroying for individuals to make any head-way in this area.

Te Kahu ō Taonui have joined the National Iwi Chairs' Forum in addressing this kaupapa and will be holding ministers to account for their areas of responsibility in the housing space. And both are cognisant that the establishment of the new Ministry of Housing is likely to have problems that will inevitably impact on getting this kaupapa off the ground.



## TE RŌPŪ HEAMANA-Ā-IWI O TE MOTU - NATIONAL IWI CHAIRS FORUM

I te tau 2005 i huihui katoatia ngā Heamana-ā-Iwi o te motu ki te Marae o Takahanga, Kaikoura. I karangahia tēnei hui kia hanga i tētahi rōpū hakahuihui i ngā Heamana-ā-Iwi kia ngaungau i ngā take e hakararu ana i te Ao Māori. Mai i tēnā wā i huihui ai ngā Heamana-ā-Iwi ia toru marama kia ripoata atu i ngā take hakararu ki te ao Māori whānui. Ia tau e hakatū ana tētahi o ēnei hui ki roto o Waitangi. Ka huihui katoatia ngā Heamana-ā-Iwi i te wā e hakanui ana i te tāmokotanga o Te Tiriti o Waitangi, ki Waitangi.

E toru ngā Pou kua hakatū kia rārangi ake ngā take e pā kau ake ana ki ngā kaupapa o aua Pou;

- Ko te Pou Tangata – *mō ngā take e pā ana ki te tinana Tangata me tōna Hauora*
- Ko te Pou Tahua – *mō ngā take e pā ana ki te hakawhanake rāwā, hakatū whare, mahi pākihi me ngā hui taumata o ngā hunga taketake o te ao*
- Ko te Pou Taiao – *mō ngā take e pā ana ki te taiao, te wai Māori, ngā take takakino i te taiao, ngā rāhui me ēna tūmomo take.*

### Ko ngā take matua i te tau kua pahure ko:

- Te Wai Māori me ngā tikanga o te ao Māori ki ēnei taonga
- Kia tūturu/ture te ako i Te Reo Māori me te hitori tika o Aotearoa ki roto i ngā kura katoa puta noa – *kua tutuki tēnei tono i te pāhotanga o te Pirimia i te 12 Hepetema o tēnei tau*
- Whānau Ora me ngā rōpū tohatoha pūtea (Commissioning Agencies) – *He take nui tēnei nā te mea, kua oti i tēnei kāwanatanga te poro i ngā pūtea ki ngā rōpū tohatoha pūtea Māori*
- Oranga Tamariki – *E mahitahi ana Te Rūnanga ā Iwi o Ngāpuhi, me ētahi atu Iwi ki ā Oranga Tamariki, kia hakaae ki tētahi 'Ki Taurangi' kia kaua ngā tamariki mokopuna Māori e waiho mā Oranga Tamariki nahenahe e tohua ko hea rātou tau ai*
- Hanganga whare mō te iwi - *E mahitahi ana ngā Heamana-ā-Iwi ki ngā Manatū Whare katoa me Te Puni Kōkiri, kia kitea tētahi huarahi āwhina e te Iwi Māori kia whai whare te katoa.*

I te mutunga o ia hui ka huihui anō te rōpū nei kia werohia te kāwanatanga ki ngā take whai kiko ki te ao Māori. E hūkeke ana ētahi o ngā Iwi ki tēnei kāwanatanga mō tō rātou ngoikore ki te hakawhanake i ngā kaupapa e kōrero ana ā-kanohi atu ki a rātou. A muri mai o aua hui, ka hakarapopotohia ēnei kōrero ka tukuna e ngā Heamana ki o rātou Iwi.



## TE MANA MOTUHAKE O NGĀPUHI - NGĀPUHI MANDATE

As the Rūnanga representative on Tūhonoruku Independent Mandated Authority (TIMA), it is my duty to keep the Rūnanga Board apprised of where the Mandate to settle all Ngāpuhi historical grievances against the Crown for breaches of Te Tiriti o Waitangi currently sits and activity unravelling around this kaupapa. I have reported at every Rūnanga board meeting on this issue and will give a synopsis of what has transpired over the last twelve months relative to this kaupapa.

TIMA holds the Deed of Mandate for and on behalf of all Ngāpuhi, the Crown has not withdrawn its recognition of that Mandate. There has been little movement in terms of negotiating a settlement post the Tūhono voting process late last year. Since the Tūhono results were announced, TIMA has met twice with the Minister of Treaty Negotiations but there has not yet been a definitive response from him as to which direction the Crown will be taking with advancing the Ngāpuhi Te Tiriti o Waitangi grievances against the Crown for breaches of Te Tiriti o Waitangi.

I understand that there are a number of groups meeting of their own volition, trying to get this kaupapa kick-started. Most of these groups are working in isolation of each other and have not yet managed to unite Ngāpuhi for a final push at getting these grievances settled. The biggest challenge to Ngāpuhi is finding middle ground where Ngāpuhi katoa are able to move forward together.

There has only been one group which has approached TIMA to work together to progress negotiations to a place where the majority of Ngāpuhi can move forward. That group is Kia Anga Mua Ngā Hapū o Ngāpuhi (KAM). I understand that KAM will work with any group who wishes to engage but by and large the group is assembled from Hapū who voted yes in the referendum around the Tūhono kaupapa.

TIMA maintains the commitment made at the very beginning of this journey 'to work with any group who wishes to engage' however, the starting point is the current Mandate.

## TE RŌPŪ KAUMĀTUA KUIA O TE WHARE TAPU O NGĀPUHI

E kore rawa e mutu aku mihi ki tēnei rōpū me ō rātou mahitahi ki te pōari ō Te Rūnanga ā Iwi o Ngāpuhi. Ka nui te whai mana ō, ō rātou kōrero ki te tēpu ō te pōari. I roto i ngā huihuinga pōari katoa, e hari koa ana hau mō ō rātou tohutohu me tō rātou ū ki ngā tikanga ō Ngāpuhi. Ina rapa te pōari ki tetahi kaupapa Māori, māmā noiho mā te rōpū nei e hakatatū.

Ko taku tūmanako kia tae atu ahau ki ō rātou hui-ā-marama mei e wātea ana hau i aua wā. Ko tōku tino hari me tōku koa, e tae mai ana ētahi Kaumātua Kuia hou ki ngā hui ia marama. E whānui haere ana te rōpū nei me taku miharo ki ā rātou e mahi kai ana mō ngā huihuinga katoa e hakatū ana ki te Rūnanga. Koia tēnei ko tētahi huarahi hei kohikohi moni mō ō rātou haerenga ki kō, ki kō, ki kō.

Ko rātou ko te tino tuarā o Te Rūnanga ā Iwi o Ngāpuhi. Ko rātou ko ngā kaiwhāngai i tēnei pōari ki te pūmahara kia taea e mātou, te pōari te pikau i ngā taimahatanga o te ao ō Ngāpuhi me ēnei tūmomo mahi – **Mauri Ora ki a koutou.**

## CONCLUSION

A reminder to us all, is that this Board was put in place through a democratic election process and given responsibility for the strategic governance of the Rūnanga and subsidiaries. We also recognise the need for a high standard of corporate governance to ensure we get the best out of our assets and investments, which can only grow our ability to open up more opportunities for Ngāpuhi whānui. You will hear first-hand these movements in equity and financial achievements from various reports across the Rūnanga Whānau Group of businesses.

Business imperatives often clash with our Tikanga Māori systems and need a balanced approach to achieve a win-win outcome for all. Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi are integral to these outcomes.

As a board we are finding some testing situations when trying to work together in a cohesive and professional manner. There is significant resource going into Board training in the basics of good governance, as some struggle with the reality of the Rūnanga's fiscal restraints and what is possible within those confines.

The distribution of Trust funds to various areas is often touted by some as merely stipulating a distribution percentage of the profits of the organisation and leaving the rest to chance. It is

not possible to operate like that as this Rūnanga does not have a significant balance sheet and 80% of income is tied up in the fickle fishing industry. You will hear from the CEO of the Rūnanga and the Chairman of the Ngāpuhi Asset Holdings Company of the many impediments this constrained balance sheet poses.

In saying that, I want to sincerely thank my fellow Trustees for their hard work over the twelve months under review. I am certain that they get frustrated as I often do when wanting to do more but are constrained in many ways. Thank you to our wives, husbands, partners, tamariki and mokopuna who sacrifice most to allow each and every member of this board the time and space to do this often thankless mahi. We salute you all and respect who you are and what you represent to us.

On behalf of the board I wish to thank every member of our staff across all our business units for their tremendous dedication and contributing efforts over the past year. I especially thank our Chief Executive Lorraine Toki and her management team for their leadership and tireless contribution to advancing ngā kaupapa mō Ngāpuhi. The reset and realignment of the Rūnanga and new five-year strategic plan has been seamlessly accomplished and I want to thank them very much. Please know that your commitment and dedication in these testing times is much appreciated by this board.

As an extension of this I want to thank the staff of Ngāpuhi Asset Holding Company, Ngāpuhi Books and Stationery Limited, Ngāpuhi Service Station Limited, Ngāpuhi Iwi Social Services Limited and Te Hau Ora ō Ngāpuhi Limited for their mahi over the last twelve months.

Ki te iwi ō Ngāpuhi-nui-tonu, tēnā koutou e tautoko kaha ana i te huarahi kua oti nei te para e ō tātou Mātua, Tūpuna. Kia kaha ai tātou katoa ki te hakahonore i ō rātou tū hei pupuri i te mana motuhake ō tēnei whenua, kia hāpai tonu i He Wakaputanga o te Rangatiratanga ō Nū Tirenī me te Tiriti ō Waitangi hei tūāpapa mō te whare Tapu ō Ngāpuhi, arā, kia hakatutuki ai te moemoeā ō te Āo ō Ngāpuhi, **"kia tū tika ai te whare tapu ō Ngāpuhi."**

Mauri Ora



**Raniera T Tau**

Chairman  
Te Rūnanga ā Iwi o Ngāpuhi





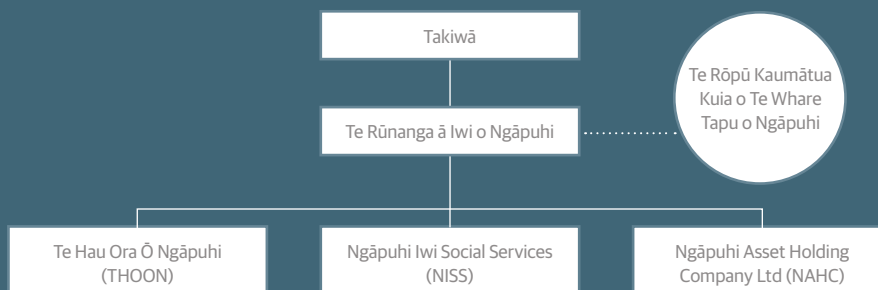






## TĀ TE TUMUHERE O TE RŪNANGA-Ā-IWI O NGĀPUHI

### CEO's Report



# Lorraine

**Toki**

Tumuhere – CEO

**E te lwi nui tonu o Ngāpuhi, tēnā koutou kātoa.**

I am proud to stand here before you and present this year's Annual Report – the year in review.

I am especially proud of the way our kaimahi have responded to the challenges we face. We have commenced a journey of change. The steps taken so far have gone some way to resetting our priorities and restoring confidence in our Ngāpuhi whānau.

Put simply, our task now is to build on this and nourish these small gains. We need to continue to listen to our Ngāpuhi whānau while at the same time be realistic about what it is we can do and recognise our limitations. With our reach, our footprint, our skills and capabilities, we will be perfectly placed to lead. When I look at our business, I see opportunities.

My overriding message is to keep it simple. Too often we complicate things and lose focus on why we are here.



## CONFRONTING ISSUES

As we embark on this journey of change, we recognise the responsibility and opportunity that comes with the choices we make. Doing the right thing for Ngāpuhi in a way that supports communities and the environment will be crucial to our future success. These are challenging times, we need to emerge stronger and take our destiny in our own hands.

A deeper and more pressing challenge is poverty. Over a number of years, we have seen a gradual erosion of the well-being of our whānau. This is fundamentally important to us. We will not address this with 'quick-fix, short-term' solutions but rather by ensuring that what we do is beneficial immediately and long lasting – not an easy ask but something we must all aspire to if Ngāpuhi is to be a centre of excellence, be relevant and have a presence. This is also about what we do and how we treat each other.

Despite these challenges at no point during my first full year as Te Tumuhere – CEO has my belief wavered in the potential our Rūnanga Group has to provide support for Ngāpuhi. I have found an energy and engagement with our kaimahi and colleagues to be courageous – beyond anything I had expected. The commitment and passion to do the right thing for Ngāpuhi and the expertise to make it happen resonates strongly throughout our Rūnanga Group.

This report is our value creation story. We also present our Rūnanga Group Five-Year Strategy ending 2024, how we performed, the value we created and our plans for the future. The report focuses on what matters most to our stakeholders and our business, namely the material issues, in the short, medium and long term.

During the year under report we have experienced issues that have impacted both directly and indirectly on our ability to add value for Ngāpuhi and our communities at large.

How we create value for our Ngāpuhi whānau, our business and our wider operating environment in the short, medium and long term are our priorities. Our five-year Rūnanga Group Strategy aligns us closely while at the same time enables independence to deliver in a structured environment that aspires to best practice.

## IDENTIFYING ISSUES THROUGH A STRUCTURED PROCESS

In order to understand and prioritise the issues that matter to our Ngāpuhi whānau and our business the first step is considering the following:

- Issues that are critical to achieving our strategy and implementing our annual business plans to create value
- Issues that our stakeholders have told us are important to them during the year
- Emerging issues, including global trends and the United Nations (UN) Sustainable Development Goals (SDGs)
- Matters discussed by the Board during the reporting period
- Issues locally, regionally and nationally, drawing on media coverage, peer reports and industry reports.

We will regularly review our issues in a societal context, as well as feedback from our whānau.

Collectively, we will collaborate to address challenges and capture opportunities within our respective environments.

We will also seek to ensure that our reporting continues to reflect our response to the material issues raised by Ngāpuhi.

We will aim to increase the number of stakeholders we engage with.

## FINANCIAL RESPONSIBILITY

Collectively, the Board and Management of Te Rūnanga ā Iwi o Ngāpuhi are responsible for the preparation of the financial statements and any end-of-year performance information provided. We are also responsible for establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting.

During the year under report the GP and iB360 financial systems were replaced with Xero Financial System. This transfer from one system to another has impacted on our end-year financial result.





## FINANCIAL PERFORMANCE / TE MAHI AHUMONI

The Ngāpuhi Rūnanga Group, inclusive of all subsidiary entities performed positively for the financial year ended 30 June 2019. The Rūnanga Group surplus for the year was \$2.1m, an increase of \$149,428 over the 2018 financial year group surplus. This has further increased the Rūnanga Group's net assets to \$59.97m compared to the year before of \$57.88m.

From a financial reporting point of view a couple of key highlights of the year are:

- All entities within the group attained surpluses
- Investment in long term assets increased for the group supporting the intergenerational focus of the Iwi.

## INTERNAL CHANGE

During the year under report the following internal changes have occurred:

- A new database
- One financial system for the Rūnanga Group
- Website refresh
- Rebranding.

## ORANGA TAMARIKI STRATEGIC PARTNERSHIP AGREEMENT

In December 2018, the Rūnanga signed a Strategic Partnership Agreement with Oranga Tamariki. This replaced the Memorandum of Understanding in place with the Ministry of Social Development.

An achievement in the reporting year was the ability to engage in a co-design project with Oranga Tamariki to recruit and retain Ngāpuhi Whānau caregivers.



Investment in long term assets increased for the group supporting the intergenerational focus of the Iwi.”

## NGĀPUHI TRIBAL MEMBERSHIP

Our Iwi registrations continue to significantly increase. Interestingly, a spike in new registrations was noticed during protests and Takiwā elections.

Part of our registration strategy is to increase our reach by having a presence at significant events e.g. Manu Kōrero, Waitangi Day Celebrations, Polyfest.

As per my report last year, as a registered member:

- You are identified as a member of Ngāpuhi Iwi
- You can vote on Iwi matters
- You can apply for education scholarships and other grants
- You are eligible for member-only benefits
- We can keep you up-to-date and informed about Iwi matters.

For more information, contact our Iwi registrar on 0800 NGĀPUHI or [registrations@Ngāpuhi.org](mailto:registrations@Ngāpuhi.org).







# Shopify

## PROMOTING

## THE

## NGĀPUHI BRAND

Ngāpuhi was the first Iwi to have its own brand of merchandise, trademarking the distinctive world recognised logo in 2003. Ngāpuhi merchandise went global in 2014 opening the online store through Shopify reaching Ngāpuhi whānui as far away as India and Ireland. The Ngāpuhi brand has grown exponentially and continues to grow by demand helping whānau identify themselves with their Iwi no matter where in the world they are.

### Shopify online traffic by location (July 2018 – 2019)

COUNTRY		# OF VIEWS
Aotearoa	New Zealand	4234
Poihākena	Australia	678
Amerika	United States	174
Kānata	Canada	125
Tiamana	Germany	80
Haina	China	27
Kīngitanga Kotahi	United Kingdom	27
Wīwī	France	23
Airani	Ireland	10
Īnia	India	9
Hōrana	Netherlands	5
Hīngapoa	Singapore	4
Ētahi atu	Other	32
TOTAL		5428

## Critical Success Factors:

# Summary

## OF THE FIVE-YEAR STRATEGY 2014 – 2019

The past five years (2014 – 2019) was developed prioritising outputs. To move forward with a sense of purpose and with the knowledge that we were endorsed by our Hapū to achieve our cultural, social and economic goals during this period, the strategy focused on six goals:

1. **Communications and Identity**
2. **Iwi Development**
3. **Natural Resource Management**
4. **Whānau Ora**
5. **Governance**
6. **Economic Development**

The next five year strategy is a Rūnanga Group Strategy that builds on the past five years with a deliberate focus on Ngāpuhi being a Centre of Excellence.

GOAL	CRITICAL SUCCESS FACTOR
<b>Communications and Identity</b>	<ol style="list-style-type: none"> <li>1. Ngāpuhi is connected to Ngāpuhi</li> <li>2. The Rūnanga is connected with stakeholders</li> <li>3. The Rūnanga is fully involved and participating with Ngāpuhi</li> <li>4. Ngāpuhi is promoted to the world.</li> </ol>
<b>Iwi Development</b>	<ol style="list-style-type: none"> <li>1. Models for sustainable development are completed and implanted</li> <li>2. Ngāpuhi capacity and capability is grown</li> <li>3. Ngā Taumata o Ngāpuhi is strengthened and active</li> <li>4. Repositories for Ngāpuhi mātauranga and taonga are identified.</li> </ol>
<b>Natural Resource Management</b>	<ol style="list-style-type: none"> <li>1. Ngāpuhi NRM policy and strategy are developed</li> <li>2. Support mechanisms for marae and hapū are identified, developed and implemented</li> <li>3. Capacity and capability is strengthened to enable whānau and hapū to fulfil their kaitiaki roles.</li> </ol>
<b>Whānau Ora</b>	<ol style="list-style-type: none"> <li>1. Service models of best practice across all sectors support Whānau Ora outcomes</li> <li>2. Improved outcomes for Ngāpuhi through education and research.</li> </ol>
<b>Governance</b>	<ol style="list-style-type: none"> <li>1. Te Rūnanga-ā-iwi o Ngāpuhi is positioned to meet the future needs and demands</li> <li>2. Ngāpuhi influences policy across all sectors</li> <li>3. Ngāpuhi in influential locally, regionally, nationally and internationally on policy that concerns Ngāpuhi.</li> </ol>
<b>Economic Development</b>	<ol style="list-style-type: none"> <li>4. With astute governance Ngāpuhi will hold a robust commercial investment portfolio, which will to the best of its ability cater equitably for current and future generations of Ngāpuhi</li> <li>5. The Rūnanga supports the settlement of Crown breaches against Te Tiriti o Waitangi and Ngāpuhi.</li> </ol>



## OUTCOME

- |                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>Processes have been developed and implemented for Marae, Hapū and Takiwā to communicate with and among themselves</li> <li>Ngāpuhi registrations database has been maintained and membership consistently increasing</li> <li>The establishment of a Ngāpuhi whakapapa unit is in progress</li> </ul>               | <ul style="list-style-type: none"> <li>The Rūnanga reports annually to Ngāpuhi and have consistently received unqualified audits</li> <li>Panui, E Mara and Kakahu reaches into Germany, England and America.</li> </ul>                                                                                                                         |
| <ul style="list-style-type: none"> <li>Papakāinga Toolkit has been developed and ready to implement</li> <li>Strengthening Taumata Blueprint report completed</li> <li>Three strategies completed and implementation commenced – Piki Tū Rangitīa (25 Year Ngāpuhi Arts and Cultural Strategy); Te Reo Strategy and Ngāpuhi Education Strategy.</li> </ul> | <ul style="list-style-type: none"> <li>Identifying repositories for Ngāpuhi mātauranga and taonga is in progress and ongoing.</li> </ul>                                                                                                                                                                                                         |
| <ul style="list-style-type: none"> <li>The Rūnanga continues to develop ways in which our marae, Hapū and Whānau develop plans to sustain our environment – water, climate change, biodiversity, sustainability of our fish stocks and our flora and fauna</li> </ul>                                                                                      | <ul style="list-style-type: none"> <li>In practice this means ‘using our natural resources’ in a way and at a rate that maintains and enhances the resilience of ecosystems and the benefits they provide.</li> </ul>                                                                                                                            |
| <ul style="list-style-type: none"> <li>The Rūnanga measures outcomes against the Whānau Ora Outcomes Framework</li> </ul>                                                                                                                                                                                                                                  | <ul style="list-style-type: none"> <li>The Ngāpuhi Education Strategy is completed and being implemented</li> <li>Research priorities are still being developed.</li> </ul>                                                                                                                                                                      |
| <ul style="list-style-type: none"> <li>The Rūnanga Trust Deed includes our Kaumātua Kuia, Governance and Takiwā structures continue to meet the requirements of the Trust Deed</li> <li>The Rūnanga Board has complied with all Deed requirements</li> <li>The Rūnanga takes a lead role in the National Iwi Chairs Forum</li> </ul>                       | <ul style="list-style-type: none"> <li>The Rūnanga has signed a Strategic Partnership Agreement with Oranga Tamariki</li> <li>The Rūnanga is a member of Te Kahu o Taonui (Tai Tokerau Iwi Chairs) – Te Kahu o Taonui signed an MoU with the Far North District Council, Kaipara District Council and the Northland Regional Council.</li> </ul> |
| <ul style="list-style-type: none"> <li>The Rūnanga maintains strategic oversight of their subsidiary Ngāpuhi Asset Holding Company (NAHC). During the past five years NAHC has reduced risk, expanded asset holdings and continues to explore mixed investment models</li> </ul>                                                                           | <ul style="list-style-type: none"> <li>The Rūnanga ceased funding the process, despite this the support for a settlement of Crown breaches against Te Tiriti o Waitangi and Ngāpuhi remains firm.</li> </ul>                                                                                                                                     |

## 1. PIKI TŪ RANGITIA - 25 YEAR NGĀPUHI CULTURAL AND ARTS STRATEGY

This strategy was ratified by the Board in April 2018.

Piki-Tū-Rangitia is a strategy to support Ngāpuhi arts and artists in all forms. The aim is for our Ngāpuhi artists to drive this strategy for the wider benefit of Ngāpuhi, while the Rūnanga (along with others) provides a supporting role to enable this to happen.

The validity of the arts strategy is dependent on strong leadership, governance and vision that is artist driven.

We have supported the establishment of Toi Ngāpuhi, an independent agency whose purpose is to inspire excellence in Ngāpuhi cultural and creative expression across Tai Tokerau.

## 2. NGĀPUHI TE REO STRATEGY

The Ngāpuhi Te Reo Strategy and Education Strategy have been developed alongside Piki-Tū-Rangitia.

Te reo ō Ngāpuhi has unique characteristics. It is a treasure, an identity marker, and the basis for Ngāpuhi customs and practices. It must be retained for future generations and the overall wellbeing of our people. This strategy is designed as a roadmap for planning, seeking support, and achieving our shared aim: 'Kia toka anō te reo i roto i ngā whānau ō Ngāpuhi'.

The Rūnanga has developed this reo strategy as a deliberate plan of action to strengthen, preserve and promote te reo ō Ngāpuhi.

The strategy looks towards 2035, and divides the time between now and then into three distinct phases, with key aims and key people identified for each phase:

- Hakarite – preparing for successful language revitalisation
- Hakawhanake – developing our reo community, and
- Hakapūmau – sustaining our reo into the future.

There are four strands which underpin our reo strategy, providing focus for the actions and deliverables to be achieved in each phase:

- Rangahau – our research needs
- Ako – our teaching and learning needs
- Hakatairanga – our initiatives to promote te reo, and
- Rauemi – our resources to support the teaching, learning, protection and use of te reo ō Ngāpuhi.

Te Rūnanga ā Iwi o Ngāpuhi has made a commitment to support our language revitalisation within Ngāpuhi by:

- Committing to the implementation of the Te Reo ō Ngāpuhi language strategy (through the provision of staff support, resources, advocacy, and advisory expertise).
- Assisting Whānau, Hapū and communities to plan for the revitalisation of te reo ō Ngāpuhi (facilitation and planning expertise, funding proposal support, TRAION funding etc).
- Supporting reo-focused initiatives that are aligned with the Te Reo ō Ngāpuhi language strategy.

## 3. NGĀPUHI EDUCATION STRATEGY

### *He Rautaki Mana Mātauranga Ngāpuhi<sup>1</sup>*

Our vision is that education enables the success and well-being of all Ngāpuhi so that our Iwi thrives and prospers. The deliberate intention is to use education as a key tool for the development of Ngāpuhi in the 21st Century – to prepare our people for life beyond school and to have opportunities available to them that align with their dreams and aspirations – proud, connected and grounded in their Ngāpuhi identity.

To drive the social, cultural and economic development of **te whare tapu and our Hapū and Iwi** we will employ five key strategies to achieve this vision:

#### **I. Promote Te Tika o Ngāpuhi**

We will promote and provide opportunities for the learning of, and through, te reo ō Ngāpuhi me ōna tikanga, whakapapa and histories.

#### **II. Strengthen Connections**

We will enable strong connections between Ngāpuhi learners and Iwi, Hapū and marae.

#### **III. Create Pathways**

We will create opportunities for Ngāpuhi learners to maximise their educational options.

#### **IV. Provide and enable Leadership**

We will provide active leadership in ensuring the success of Ngāpuhi learners.

#### **V. Promote innovation**

We will promote innovative learning approaches and initiatives for supporting and engaging Ngāpuhi learners.

1 This plan has strong connections to the Taumata development and Toi strategies.



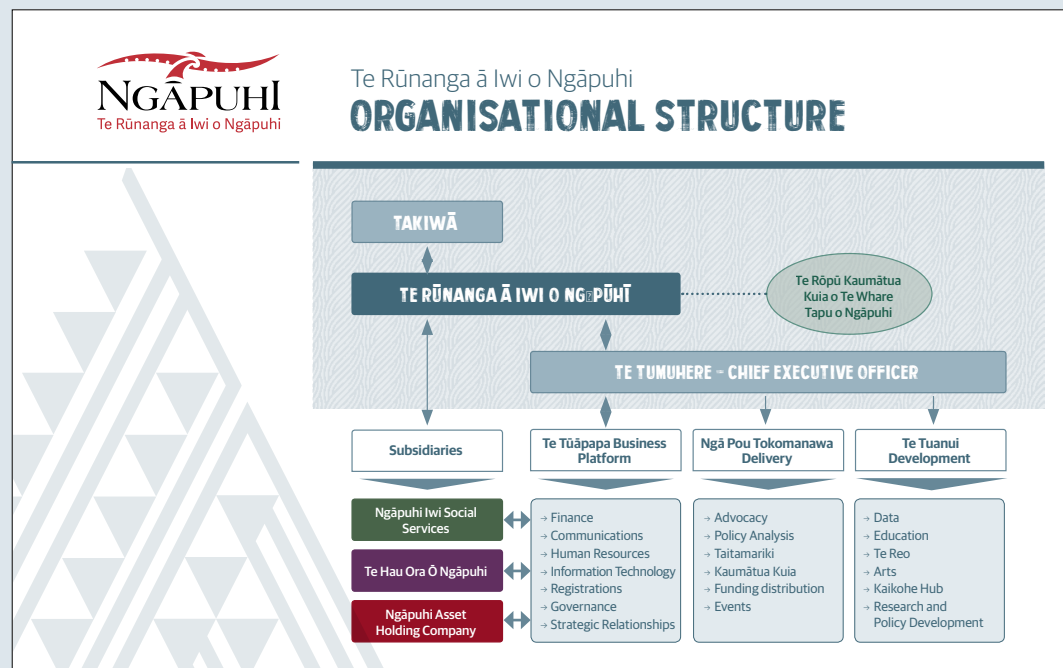
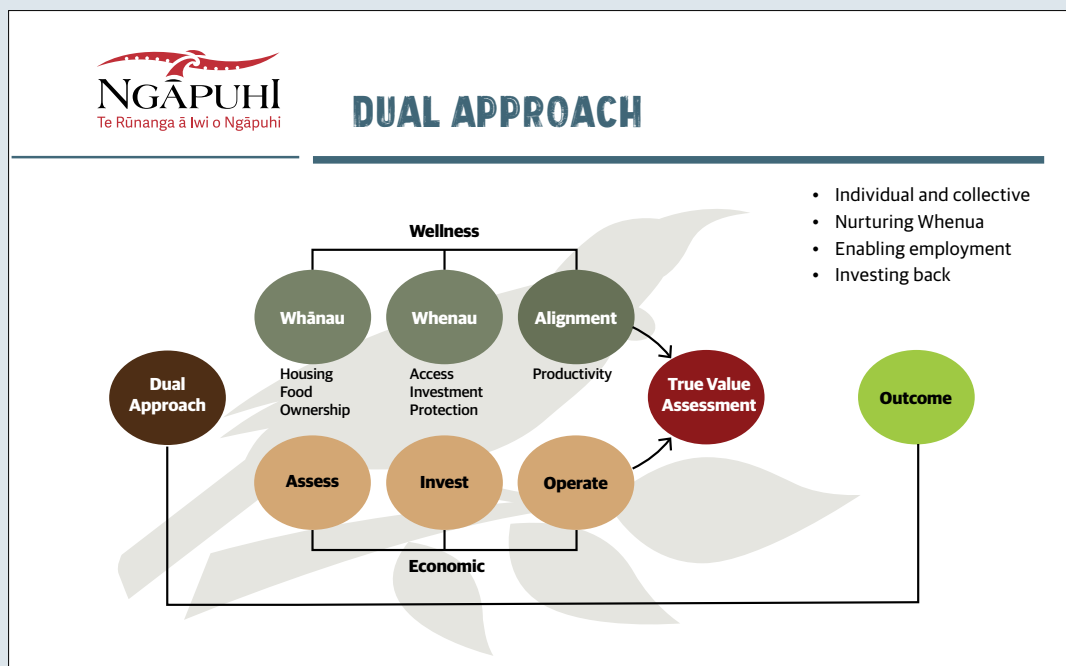
# Maximizing

## COLLECTIVE GAINS

Our move from outputs to an outcomes focus is deliberate. It is a natural shift encompassing our investment into organisational excellence, the development of our unique point of difference,

building our capacity and brand development. While our performance outcomes measure progress it is equally important that this strategy delivers a clear sense of direction that creates value to Ngāpuhi.

Our Rūnanga Group Strategy enables us to map our contribution to maximising our collective gains. We will be taking a measured (dual) approach that provides us with operational flexibility – maximising collective gains, being a centre of excellence, being relevant and having a presence.









## HOUSING

Te Rūnanga ā Iwi o Ngāpuhi brings a wealth of knowledge and connections through our ongoing investment in Whānau, Marae and Hapū Development.

Our Rūnanga Group workforce is well-connected and knowledgeable in whakapapa and tikanga. With our existing partnerships with Healthy Homes, local trades, local councils and a growing network with churches, voluntary services, NGOs, businesses and community, we have been able to coordinate with confidence the Community Coordinated Repairs Programme, which is already making a difference to the health and wellbeing of our whānau.

We have successfully coordinated the Māori Housing Network Funding over the past four years and project managed the Community Coordinated Repairs of 39 homes across our Ngāpuhi rohe. Developing excellent rapport and working relationships with housing and related organisations, industries and services, high trust partnerships have resulted in a high quality service provision to Whānau.

“

We have pride in our home, with a hopeful outlook for the future. The first room I show people is the bathroom...”

“

I hear my girl singing in the shower makes my heart warm. I haven't heard that for a long long time...”

“

Having the critical repairs done has re-energised me to carry on in making our house a home for my children and mokopuna. It has been a positive and motivating experience.”

## COMMUNITY REPAIRS PROGRAMME

Being able to support Whānau through the Community Repairs Programme has provided the opportunity to engage on broader social and cultural determinants of health through collaborating across government and community investments by implementing a wrap-around response based on:

- Community and Whānau led development;
- Achieving equity; and
- Supporting social and economic change.

Having the ability to support Whānau through essential home repairs acts as a conduit to health and social services providing opportunities of potential employment, study, apprenticeships and local enterprise.



## PAPAKAINGA TOOLKIT

Housing is a basic human right and need, essential for wellbeing and Whānau Ora. We tend to experience significantly poorer and inequitable housing outcomes compared to the rest of the country<sup>2</sup>.

Despite this, including a substantial and continuous decline in Māori home ownership over the years<sup>3</sup>, our Whānau continue to aspire to live in homes that they own and preferably on their own whenua. Hence, we look beyond pure financial gain and place more value (than the general population) on the social, spiritual and cultural aspects of housing, such as maintaining links to our whenua and whānaunga<sup>4</sup>.

We have developed a Ngāpuhi Papakainga Toolkit and summary guide. The aim is to offer a suite of facilitation workshops on Whenua Māori Development that will navigate Whānau through the process towards achieving a positive outcome.

The Ngāpuhi Papakainga Toolkit Summary Guide is available through the Rūnanga.

We continue to work in partnership with Te Puni Kōkiri to provide advice and initiatives investing in Māori Whenua and the Māori Housing Programme.

15 / 55  
OF  
**WORKSHOPS**  
FOCUSED ON  
PROCESSES  
REQUIRED TO ACCESS  
SUCCESSION

2 Office of the Auditor General. (2011). Government planning and support for housing on Māori Land. Wellington: Office of the Auditor General.  
3 According to the 2013 census data only 28% of Māori own or partly own their usual residence.

**TWO**  
**TWO AHU WHENUA**  
**TRUST SUCCESSFULLY**  
**SUPPORTED TO PROCEED**  
**TO THE NEXT STAGE**  
WITH THE AIM OF BUILDING  
A TOTAL OF UP TO

23 HOMES

55  
**PAPAKAINGA**  
**TOOLKIT**  
**WORKSHOPS**  
CONDUCTED

4 Productivity Commission 2012 report on housing affordability: Waldegrave and others 2006 research paper on Māori housing experiences



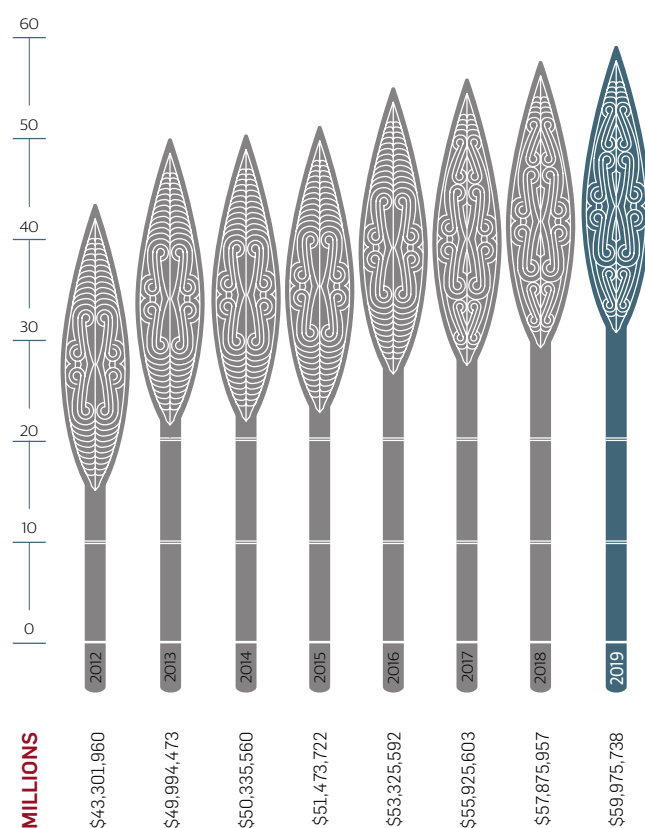


# FINANCIAL PERFORMANCE

## TE RŪNANGA-Ā-IWI O NGĀPUHI

### GROUP NET ASSETS

FIGURE 1



### GROUP TOTAL ASSETS

FIGURE 2



### SUMMARY OF GROUP NET ASSETS

GROUP RESULT (\$M)	2015	2016	2017	2018	2019
Gain (Loss) on Revaluation	(0.29)	(0.01)	0.37	0.25	0.71
Net Surplus	1.43	1.84	2.23	1.70	1.39
<b>Total Surplus for the Year</b>	<b>1.14</b>	<b>1.83</b>	<b>2.60</b>	<b>1.95</b>	<b>2.10</b>
GROUP NET ASSETS (\$M)	2015	2016	2017	2018	2019
Assets & Liabilities	35.51	21.26	33.84	33.35	33.71
Fixed Assets, Managed Investments	15.96	32.06	22.09	24.53	26.26
<b>Net Assets</b>	<b>51.47</b>	<b>53.32</b>	<b>55.93</b>	<b>57.88</b>	<b>59.97</b>
Increase in Net Assets	113	185	261	195	209
Asset Growth	2.26%	3.60%	4.88%	3.49%	3.63%



## Te Rūnanga ā Iwi o Ngāpuhi

# 5 year STRATEGY (2019 - 2024)

A centre of excellence, being relevant,  
having a presence.

We now have a Rūnanga Group Strategy that includes our subsidiaries. This enables us to carry out our respective business activities and be measured against four strategic key performance indicators that contribute to a collective outcome.

Our strategy is the culmination of consultation hui we held with Ngāpuhi over the past two years. Key themes that came from the hui are; identity, influence, engage, communicate, with an emphasis on ensuring we captured the voices of our taitamariki.

This five-year strategy builds on the last five years and is geared towards generating a climate of trust and confidence with our people, providing an environment of assurance, confidence and support.



## OUR COLLECTIVE VISION

**Kia tū tika ai te whare tapu o Ngāpuhi**  
*That the sacred house of Ngāpuhi stands strong*

INFLUENCE

IDENTITY

ENGAGE

COMMUNICATE

### Te Rūnanga ā Iwi o Ngāpuhi

#### MISSION

To lead the spiritual, social, cultural, environmental and economic growth of Ngāpuhi by ensuring the self-determination and ongoing sustainability of our people

#### STRATEGIES

1. **Piki Tu Rangitia** / Excellence in Ngāpuhi cultural and creative expression
2. **Te Reo o Ngāpuhi** / Strengthen, preserve and promote te reo o Ngāpuhi
3. **Ngāpuhi Education Strategy** / Enabling success and well-being for Ngāpuhi

### Ngāpuhi Iwi Social Services

#### MISSION

Ngāpuhi Motuhake - Te Kore, Te Po, Kua tae a Ngāpuhi ki te Ao Marama

#### STRATEGIES

1. Innovation
2. Collaboration
3. Safe Practice/Quality Service
4. Building Evidence
5. Workforce Development

### Te Hau Ora O Ngāpuhi

#### MISSION

He puawaitanga hauora mo ngā whānau katoa i roto o te Hapori

To provide a healthy and safe community for whānau to thrive in

#### STRATEGIES

1. Dynamic leadership
2. Financial responsibility
3. Quality Service delivery
4. Innovation
5. Research, development & evaluation

### Ngāpuhi Asset Holding Company

#### MISSION

To lead the spiritual, social, cultural, environmental and economic growth of Ngāpuhi by ensuring the self-determination and ongoing sustainability of our people

#### STRATEGIES

1. To advance the **commercial leadership and reach** of Ngāpuhi
2. To maximise the **financial and societal returns** of the fisheries settlement assets for all Ngāpuhi
3. Install **intergenerational resilience** within the financial portfolio through capital growth, asset diversification and exhibiting kaitiakitanga
4. Enhance the **wellbeing and employment** of our people

**Kia horo te haere, me haere takitahi. Kia haere matara, me kapuia te haere.**

*If you want to go fast, go alone. If you want to go far, go together.*

## RŪNANGA GROUP — A CENTRE OF EXCELLENCE

### 2019 – 2024 Five-year Strategy / Maximising Collective Gains

### A CENTRE OF EXCELLENCE

The Rūnanga is accountable to Ngāpuhi and is guided by the principles and powers embodied in the Trust Deed **'to receive, hold, manage and administer the Trust Fund for every charitable purpose benefiting Ngāpuhi'**.

#### OUR VISION

Kia tū tika ai  
Te Whare Tapu o Ngāpuhi  
**'Timeless'**

#### GOVERNANCE

Exercise strategic governance over subsidiaries

#### OUR MISSION

To lead the spiritual, social, cultural, environmental and economic growth of Ngāpuhi by ensuring the self-determination and ongoing sustainability of our people

**'Achievable'**

### MAXIMISING COLLECTIVE GAINS

#### WE HAVE ONE ALIGNED STRATEGY

Respective subsidiaries annual business plans signify point of difference, alignment and achievement.

Ngāpuhi is a Centre of Excellence. We have a presence, we are relevant.

#### WE HAVE THE SAME OUTCOMES

#### WE HAVE THE SAME STRATEGIC GOALS

The Rūnanga Group: Connects with Whānau, Marae and Hapū.

1. Influence
2. Identity
3. Engage
4. Communicate

#### WE HAVE THE SAME KPI'S





## COLLECTIVE GAINS

Our move from outputs to an outcomes focus is deliberate. It is a natural shift encompassing our investment into organisational excellence, the development of our unique point of difference, building our capacity and brand development. While our performance outcomes measure progress it is equally important that this strategy delivers a clear sense of direction that creates value to Ngāpuhi.

Our Rūnanga Group Strategy enables us to map our contribution to maximising our collective gains. We will be taking a measured (dual) approach that provides us with operational flexibility – maximising collective gains, being a centre of excellence, being relevant and having a presence.

## PRIORITIES

### 1. ENGAGING OUR WHĀNAU

Being the only mandated entity for the largest Iwi comes with challenges. Our Ngāpuhi Whānau and communities are spread wide and one of the challenges is how we communicate and engage with our Ngāpuhi Whānau wherever we reside. This is one of a number of priorities. Expect to see a different 'look' and a wider communication reach.

### 2. TAITAMARIKI VOICES

Another priority is capturing the voices of our taitamariki. This is deliberate. Our taitamariki have a contribution to make. It is important that we hear their perspectives and views.

### 3. PARTNERSHIPS

Partnering with schools, working with our Kaumātua and Kuia and developing exciting partnerships is but one way we are taking a wider reach.

- Tū Tama Ora – Kaikohe Intermediate (JR McKenzie Trust)
- Haerenga – Ngāpuhi Iwi Social Services, Te Hau Ora Ō Ngāpuhi
- Spirit of New Zealand.

## HE MIHI / THANKS AND ACKNOWLEDGEMENTS

This year completes the 2014-2019 five-year strategy and our successes and highlights represent the support and effort of many people.

I wish to acknowledge the leadership and support of Te Rōpū Kaumātua Kuia, our Chair, Deputy Chair and Board of Trustees for their leadership and support.

To our kaimahi at the Rūnanga and across the Ngāpuhi Rūnanga Group, thank you all for your valued contribution to this year's achievements.

**Lorraine Toki**

Tumuhere – CEO



## HAPŪ DEVELOPMENT FUNDING AWARDED BY FUNDING STREAM

**\$73,561**

### HAPŪ DEVELOPMENT FUND

**\$58,561**

### MAJOR MARAE PROJECT ASSISTANCE FUND

**\$5,000**

### MINOR CAPITAL WORKS FUND

**\$10,000**

## 2019 HAPŪ FUNDING DISTRIBUTION



**FIGURE 3** 2019 HAPŪ FUNDING DISTRIBUTION BY TAKIWĀ

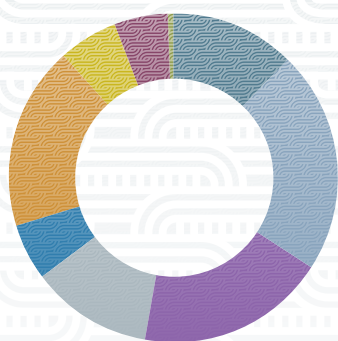
● Nga Ngaru o Hokianga	\$13,561
● Ngapuhi Hokianga ki te Raki	\$5,000
● Ngapuhi ki Hauauru	\$35,000
● Ngapuhi ki Waitemata	\$5,000
● Ngapuhi ki Whangarei	\$5,000
● Taiamai ki te Marangai	\$5,000
● Te Roopu Takiwa o Mangakahia	\$5,000
<b>TOTAL</b>	<b>\$73,561</b>



**FIGURE 4** 2019 HAPŪ FUNDING DISTRIBUTION BY CATEGORY

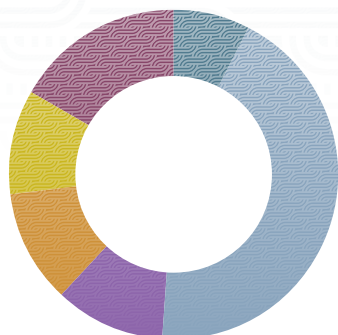
● Cultural Planning	\$5,000
● Taonga Preservation	\$3,561
● Marae Remedial Repair	\$10,000
● Strategic Planning	\$12,500
● Project Planning	\$5,000
● Charter Development	\$7,500
● Communications Planning	\$2,500
● Governance and Management	\$2,500
● Marae Building Development	\$20,000
● Business Planning	\$5,000
<b>TOTAL</b>	<b>\$73,561</b>

## 2019 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING DISTRIBUTION



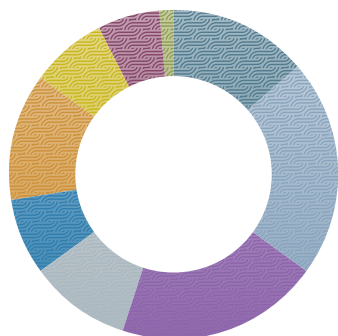
**FIGURE 5 2019 EDUCATION SCHOLARSHIPS AWARDED BY TAKIWĀ**

Hauāuru	\$12,000
Ngā Ngaru	\$21,000
Ngāti Hine	\$18,000
Whangārei	\$11,000
Taumarere	\$5,500
Taiaimai	\$17,500
Hokianga	\$5,500
Mangakahia	\$5,000
Other (Ngāpuhi Whānui)	\$500
<b>TOTAL</b>	<b>\$96,500</b>



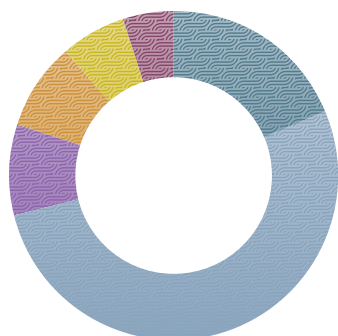
**FIGURE 6 2019 EDUCATION SCHOLARSHIPS AWARDED BY STUDY TYPE**

University / NCEA	\$7,500
Bachelor / Undergraduate Degree	\$42,000
Bachelor with Honours	\$10,500
Graduate / Post Graduate	\$10,500
Master	\$10,000
PhD	\$16,000
<b>TOTAL</b>	<b>\$96,500</b>



**FIGURE 7 2019 EDUCATION SCHOLARSHIPS AWARDED BY TAKIWĀ**

Hauāuru	11
Ngā Ngaru	17
Ngāti Hine	16
Whangārei	8
Taumarere	6
Taiaimai	10
Hokianga	6
Mangakahia	5
Other (Ngāpuhi Whānui)	1
<b>TOTAL</b>	<b>80</b>



**FIGURE 8 2019 EDUCATION SCHOLARSHIPS AWARDED BY STUDY TYPE**

University / NCEA	15
Bachelor / Undergraduate Degree	42
Bachelor with Honours	7
Graduate / Post Graduate	7
Master	5
PhD	4
<b>TOTAL</b>	<b>80</b>



## 2019 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING DISTRIBUTION

**\$96,500**

IN **EDUCATION**  
**SCHOLARSHIPS**  
AWARDED

**80**

**EDUCATION**  
SCHOLARSHIPS  
AWARDED



**49**

**SCHOLARSHIP RECIPIENTS**  
**IN UNDERGRADUATE**  
**BACHELOR & HONOURS-**  
**LEVEL STUDY**

**5**

**SCHOLARSHIP**  
**RECIPIENTS IN**  
**MASTERS-LEVEL**  
**STUDY**

**4**

**SCHOLARSHIP**  
**RECIPIENTS IN**  
**DOCTORATE**  
**PHD-LEVEL STUDY**

**Most POPULAR**  
**STUDY SUBJECTS**

ARTS | HEALTH | SOCIAL | MEDICINE | LAW

## 2019 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING RECIPIENTS

RECIPIENT		QUALIFICATION
Aliyah	Tautahi-Fraser	Bachelor of Arts & Science
Aotahi	Keepa	Bachelor of Health Science
Courtney	Mathews	Bachelor of Science
Drusilla	Brown	Bachelor of Applied Management
Eleanor	Cato	CONJT Bachelor of Arts & Laws
Georgia	Allen	Bachelor of Health Science
Jordan	Lapish	CONJT Bachelor of Arts & Laws
Jordan	Pickering	Bachelor of Engineering
Naike	Simon-Hopa	Bachelor of Health Science
Raihi	Grant	Bachelor of Nursing
Ricco	Watts-Niha	Bachelor of Health Science
Sage	Mahuika	Bachelor of Arts
Tahjonelle	Kaitamaki-Topia	Bachelor of Health Science - Occupational Therapy
Tane	Williams	CONJT Bachelor of Arts & Law
Whitinga	Harris	Bachelor of Commerce
Amber	Howard	Bachelor of Health Science
Andrea	Fenton	Bachelor of Education
Ariki	Baldwin	Bachelor of Environmental Management
Awanuiarangi	Morris	CONJT Bachelor of Law & Commerce
Bella	Tipene	Bachelor of Humanities
Briah-Rose	Boylan-Caffery	Bachelor of Theology
Casey	Davison	Bachelor of Bicultural Social Work
Charquera	Tobin	Bachelor of Science
Courtney	Sanson	Bachelor of Earth Science
Cushla	Moscrip	Bachelor of Medicine & Bachelor of Surgery
Eliza	Perkinson	Bachelor of Social Work
Hine	Faneva	Bachelor of Social Practice
Hinemoa	Reihana	Bachelor of Counselling
Isarena	Chan	Bachelor of Chiropractic
Jolene	Phillips	Bachelor of Nursing
Jorja	Heta	CONJT Bachelor of Arts & Law
Kade	Phillips	Bachelor of Surveying
Karaina	WiHongi	Bachelor of Health Science
Kate	Palmer-Neels	Bachelor of Medicine & Surgery
Kaya	Leef	CONJT Bachelor of Arts & Law
Keeghan	Heihei	Bachelor of Education
Kerira	Tapene	CONJT Bachelor of Arts & Commerce
Lani	Hohepa	Bachelor of Bicultural Social Work
Leah	Allison	Bachelor of Laws and Bachelor of Science
Leila	Rewi	Bachelor of Social Work



## 2019 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING RECIPIENTS

RECIPIENT		QUALIFICATION
Logan	Murray	Bachelor of Medicine & Bachelor of Surgery
Madison	Riddall	Bachelor of Engineering
Maia	Tipene	Bachelor of Medicine & Bachelor of Surgery
Maihi	Diamond	Bachelor of Performing and Screen Arts
Makeisha	Timperly-Kake	Bachelor of Applied Social Work
Maria	McLean	Bachelor of Education
Moroni	Penaha	Bachelor of Teaching
Olivia	Houchen	Bachelor of Arts
Rebecca	Sands	Bachelor of Social Work
Reuban	Shortland	Bachelor of Design
Shaylai	Ngere	Bachelor of Arts
Stasia	Tongatule	Bachelor of Māori Development
Stephanie	Donelley	Bachelor of Nursing
Susan	O'Brien	Bachelor of Social Practice
Tapekaoterangi	Hakopa	Bachelor of Dental Surgery
Tari	Norris	Bachelor of Health Science
Te Aiahi	Whiu	Bachelor of Teaching
Alma	Ormsby	Bachelor of Engineering (Hons)
Bradford	Day	Bachelor of Mechanical Engineering (Hons)
Isaac	Dickson	Bachelor of Engineering (Hons)
Lena	Kemp	Bachelor of Health Science (Hons)
Nadine	Houia-Ashwell	Bachelor of Medical Science (Hons)
Ruby	Taurau	Bachelor of Laws (Hons)
Tyrone	Toia	Bachelor of Laws (Hons)
Cherie	Ford	Post Graduate Diploma in Education
Dallas	Harema	Post Graduate Diploma in Te Tohu Paetahi
Gerald	Graham	Graduate Diploma in Māori Language Fluency
Ivan	Tarleton	Graduate Diploma in Māori Language Fluency
Mihi	Ratima	Post Graduate Diploma in Māori Visual Arts
Nathan	Rahui	Post Graduate Diploma in Te Tohu Paetahi
Sharyne	Tauri	Graduate Diploma in Arts
Fern	Smith	Masters of Science
Georgina	Perene	Tahuhu Ahunga Tikanga
Karlene	Mackey	Master of Education in Education
Mane	Tahere	Masters of Applied Business Management
Patricia	Clark	Masters of Science
Angelique	Reweti	PhD in Public Health
Charlene	Tipene	PhD in Clinical Psychology
Deborah	Heke	PhD in Philosophy
Xena-ann	Tautari	PhD in Māori Development & Advancement



2019 NGĀPUHI SPONSORSHIP FUNDING DISTRIBUTION

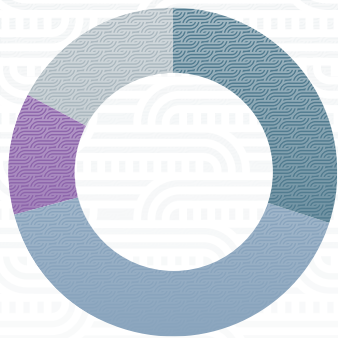


FIGURE 9 2019 SPONSORSHIP FUNDING DISTRIBUTION BY CATEGORY

• Sport Events	\$7,216
• Cultural Events	\$9,810
• Community Events	\$2,874
• Education Events	\$4,100
<b>TOTAL</b>	<b>\$24,000</b>

14  
CULTURAL  
SPONSORSHIPS  
AWARDED

10  
SPORTING  
SPONSORSHIPS  
AWARDED



5  
COMMUNITY  
SPONSORSHIPS  
AWARDED

3  
EDUCATIONAL  
SPONSORSHIPS  
AWARDED

## 2019 NGĀPUHI SPONSORSHIP FUNDING RECIPIENTS

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Man Up & Legacy Tai Tokerau	Whanau Christmas Holiday Wānanga	Community
TKEMKT – Te Uma o Te Kona	Te Uma o Te Kona Xmas Celebration	Community
Nga Moko A Rahiri	Christmas Functions x4	Community
Kaikohe Community & Youth Centre Trust	Urban Court Project, Kaikohe	Community
Horeke Hunting Club	Horeke Hunting Club Annual Hunting Competition, Okaihau	Community
Whangarei Terenga Paraoa Marae	Po Wero Hinengaro	Cultural
Ngaru Pou Māori Culture	Ngaru Pou Concert	Cultural
Nga Kaihanga Uku	Cultural Exchange Workshop	Cultural
Lambert-Tito Whanau	Whakatere ki Pukeātua Wānanga	Cultural
Tauwhara Marae	Kai Moana Ake Tonu Atu	Cultural
Raurimu Ave Primary	Hineraumati ki Raurimu	Cultural
Mokonuiarangi Marae	Housie & Kete Fundraiser	Cultural
Ngāpuhi Ki Tamaki	BBQ & Beach Day – Whanaungatanga Day	Cultural
Wikaira Reunion	Mānu & Wehi Wikaira Reunion	Cultural
Northland College	Ngā Manu Koorero, Te Tai Tokerau	Cultural
Kaikohe Christian School	Rōpu Kapahaka – Poly Fest, Auckland	Cultural
Te Reo O Te Tai Tokerau	Tōkihi ki Tua – Regional Kapa Haka Competition	Cultural
Okaihau College, Ngā Wheinga a Rahiri Kapa Haka Rōpu	Te Tai Tokerau Festival, Whangarei	Cultural
Omanaia Marae	Wairoa Māori Film Festival	Cultural
Kaikohe SDA Youth Group	Youth Camp	Education
Kaikohe West School	Year 6 End of Year Trip	Education
Irihapeti Edwards	Latam Impact Programme Class, Colombia	Education
Whangarei Boys High School 1st 13	National Secondary Schools Tournament	Sport
Wahine Toa Netball Club	Kurungaituku Netball	Sport
Kerikeri High School Sevens	International U16 Sevens Tournament	Sport
Dargaville High School Netball	Upper North Island Secondary Schools Tournament	Sport
Northland Ballers Basketball	Hoop Nation Basketball Tournament	Sport
Hush Dance Studio	Dance Tour LA	Sport
Tai Tokerau U18 Girls Rugby	U18 Māori Rugby Tournament	Sport
Tai Tokerau Rugby League	NZ Māori Rugby League National Tuakana Tournament	Sport
Ngāpuhi U11 Basketball Team	National Māori Basketball Tournament, Rotorua	Sport
Hokianga Taniwha	Taniwha Shield Tournament, Northland Rugby	Sport

## 2019 NGĀPUHI DISCRETIONARY FUNDING DISTRIBUTION



**FIGURE 10** 2019 DISCRETIONARY FUNDING DISTRIBUTION BY TAKIWĀ

● Ngāpuhi ki te Hauāuru	\$2,330
● Ngā Ngaru O Hokianga	\$3,380
● Ngāti Hine	\$2,100
● Ngāpuhi ki Whangārei	\$850
● Te Rūnanga o Taumārere ki Rākaumangamanga	\$2,100
● Taiāmai ki te Marangai	\$2,950
● Ngāpuhi Hokianga ki te Raki	\$2,630
● Te Roopu Takiwā o Mangakāhia	\$1,360
● Other (Ngāpuhi Whānui)	\$1,500
<b>TOTAL</b>	<b>\$19,200</b>

6

**CULTURAL  
DISCRETIONARY FUNDING  
AWARDED**

10

**EDUCATIONAL  
DISCRETIONARY FUNDING  
AWARDED**



93

**SPORTING DISCRETIONARY FUNDING  
AWARDED**





## 2019 NGĀPUHI DISCRETIONARY FUNDING RECIPIENTS

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Angel Reti	BOI Māori Cultural Group Tour	Cultural
Te Atiwei Ririnui	International Indigenous Arts Arizona	Cultural
Patricia Clark	Miss Five Crowns NZ Pageant	Cultural
Harmony Potae	Rutherford College Cultural Exchange, Japan	Cultural
Tui Grace Hegglin	Edinburgh Fringe Festival, England/Scotland (Performance group, Nelson)	Cultural
Jacqueline Paul	Connecting Indigenous Placemakers	Cultural
Nichola Manawa Bell	Spirit of Adventure	Education
Jorja Challis	Junior Space Programme	Education
Raewyn Harris	Yr6 National Park Trip	Education
Harlym Harris	Yr6 National Park Trip	Education
Ngahiwi Pickering	Film Leaders Workshop	Education
Kuini Matene	Palestine of Jesus, Jerusalem	Education
Roxanna Allert	NZ Down Syndrome Association - Filming of DVD	Education
Kahn Teina Tuakana Munokoa	2019 Auck Grammar History Tour, Europe	Education
Irihapeti Georgina Edwards	UN Youth Globalisation Tour, Asia	Education
Baylee Ashby	H200 Advanced Leadership SEAL	Education
Kaharau Atutolu	National Rugby Tournament	Sport
Hinemoa Shelford Garland	2018 National Area Sports	Sport
Pallas Porter	Softball World Series	Sport
Callum Prime	Oceania Games	Sport
Haelyn Ngaia	5.0 Fighter World Champs	Sport
Kyle Wano	Tag20 Rugby Oceania Cup	Sport
Crystal Cook	2018 WMC IFMA Muay Thai Worlds	Sport
Ruth Heihei	2018 WINA Aged World Series Indoor Netball	Sport
Te Ara Nathan	NSW Softball Tournament	Sport
Taimania Pupuke	Studio of the World Hip Hop	Sport
Daniel Kaiawe	Worlds Waka Ama	Sport
Kateao Barber Horne	World Va'a Sprint	Sport
Tukaha Cooper	Las Vegas Basketball	Sport
Lia Tupaea	Aims Games	Sport
Aparahama Cooper	Las Vegas Basketball	Sport
Zion Oleary	NZ Secondary Schools Clay Target Shooting	Sport
Te Ara Nathan	NSW Softball Tournament	Sport
Shaun Harden	Tag 20 Oceania Cup	Sport
Phil Willoughby	2018 Aotearoa Māori Titles	Sport
Jayden Willoughby	2018 Aotearoa Māori Titles	Sport

## 2019 NGĀPUHI DISCRETIONARY FUNDING RECIPIENTS

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Toby Witehira	South Island Secondary Schools Junior Tournament	Sport
Dallas Harema	Men's Netball Tournament	Sport
Psalm Cameron	Regional Basetball Champs U13s	Sport
Paris Paul-Herewini	Netball in Paradise, Rarotonga	Sport
Eruera Kaio	NZFTI Kiwi Tag World Cup U16 Boys	Sport
Erin Roxburgh	(NZ Women's National Team) Asian Women's Handball Championship, Japan	Sport
Terina Hauraki	U17 NZ Beach Volleyball Development Tour - Australia	Sport
Roimata Harahap	Australian U12 Basketball Tour	Sport
Salem Edmonds	NZ Junior Tag Nationals	Sport
Patience Edmonds	NZ Junior Tag Nationals	Sport
Agape Edmonds	NZ Junior Tag Nationals	Sport
Prayer Edmonds	NZ Junior Tag Nationals	Sport
Arkaid Edmonds	NZ Junior Tag Nationals	Sport
Anthony Hunt	NZ Junior Tag Nationals	Sport
Clifford Hunt	NZ Junior Tag Nationals	Sport
Alana Paewai	U15 FIBA Oceania Championship	Sport
Joanne Belinda Moore	2019 Waka Ama Nationals	Sport
Alyana Ataahua Dean	2019 Waka Ama Nationals	Sport
Deilorenze Herewini	NKOA Waka Ama Nationals	Sport
Brooklyn Herewini	NZ Junior Touch Nationals	Sport
Antwon Reynolds-Puru	NZ Tag20 U12 Mixed	Sport
Teina Johnstone	Volleyball NZ Junior Tournament	Sport
Taniesha Nepe	Volleyball NZ Junior Tournament	Sport
Stella Rihari	Volleyball NZ Junior Tournament	Sport
Henare Parangi	IPS Touch Tournament, Rotorua U12 Boys Tai Tokerau	Sport
Jordan-Lee Parangi	IPS Touch Tournament, Rotorua U12 Boys Tai Tokerau	Sport
Manaia Murphy	Māori National Basketball Tournament, Rotorua	Sport
Carl Shepherd	Touch World Cup, Malaysia	Sport
Cayliss Shepherd	IPS Touch National Tournament, Rotorua	Sport
Armarnee Shepherd	IPS Touch National Tournament, Rotorua	Sport
Callum Olsen	NZ National Hockey Development Camp, New Plymouth	Sport
Daphne-Rae Hunt	(NZCAA) 'Colgate Games', Dunedin	Sport
Dayna McNally	Northern IPS Touch Tournament	Sport
Reiata Phillips HeiHei	NZ Māori National Basketball Tournament, Rotorua	Sport
Jackson Karena-Thompson	IPS Touch Tournament, Rotorua	Sport
Johnny Karena-Thompson	IPS Touch Tournament, Rotorua	Sport
Denvor Elia	John Lucas All Star Basketball Tour, Texas USA	Sport



## 2019 NGĀPUHI DISCRETIONARY FUNDING RECIPIENTS

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Toni Turner	NZ Touch Nationals, Tai Tokerau U16, U16	Sport
Phortre Le-Chaad Taea-Gurnick	NZ Touch Nationals, Hawkes Bay U16, Rotorua	Sport
Mihaka Matene	International Thailand Martial Arts Games, Thailand	Sport
Tiana Brown	National Aotearoa Māori Netball Oranga Healthy Lifestyle Tournament, Invercargill	Sport
Anahera Koni	Australia Junior Open (Golf)	Sport
Kairangi Koni	Australia Junior Open (Golf)	Sport
Jayde Paenga	Opens Nationals 2019 (Touch) Waikato U21 Women's, Rotorua	Sport
Kezza-Hayes Rewha	National Aotearoa Māori Netball Oranga Healthy Lifestyle Tournament, Invercargill	Sport
Zavier Hughs-Harema	3x3 National Secondary School Basketball Tournament, Tauranga	Sport
Patiola Lui	Camp Heights, dance camp, Auckland	Sport
Bo-Deene Stephens	Camp Heights, dance camp, Auckland	Sport
Tiana Tanielu	Camp Heights, dance camp, Auckland	Sport
Jaya Pene-Jounhstone	Camp Heights, dance camp, Auckland	Sport
Orewa Murphy	Cameron Basketball Academy Australia Tour, Melbourne	Sport
Trey Shedlock	Australian Boys Amateur Golf Tournament	Sport
Joshua Crowly Nepia	NZ Basketball Academy USA Tour, Las Vegas	Sport
Ella Carter-Mills	AMNHOL Netball Tournament	Sport
Eilise Te Huia	Ki-O-Rahi Secondary School Nationals, Hawkes Bay	Sport
Feleni Solo Manuofetoa	Ki-O-Rahi Secondary School Nationals, Hawkes Bay	Sport
Tayna-Marie Munro-Beazley	Ki-O-Rahi Secondary School Nationals, Hawkes Bay	Sport
Muriwai Morris	Kings College Netball Camp, Sydney	Sport
Andre Radovanovich	Great Wall of China Marathon, China	Sport
Kaden Makea	U13 International Softball Academy Tour, Canada & USA	Sport
Usher Robson	Balling on the Beach Tournament, Miami USA	Sport
Reef Bainbridge	Auckland Metro Division Football season	Sport
Lexc Albert-Mathews	Tag - Trans Tasman Cup	Sport
Phoenix Albert-Mathews	Tag - Trans Tasman Cup	Sport
Harmony Harris	Project Tauranga - Dance Comp	Sport
Te Waaka Popata-Henare	Counties U14 Māori Rugby League Tour - Toowoomba	Sport
Tukaha Cooper	BBNZ U19 National (Basketball) Tournament, Dunedin	Sport
Natasha Bowyer	ASTC Asian Cup (swimming), Jiayuguan	Sport
Tiara Kake	Blackout Cheer NZ season Comps, NZ Wide	Sport
Scarlett-Rose Briah	USA High Performance Championships - Volleyball	Sport
Tukotahi Mareikura-Edmonds	World Hip Hop Dance Champs, USA	Sport
Jordan Tommy Davis	Cameron Basketball Academy, Melbourne	Sport
Te Kauri Parkinson	NZ Touch Development Tour, Australia	Sport





## PŪRONGO Ā TE RŌPŪ KAUMĀTUA KUIA O TE WHARE TAPU O NGĀPUHI

### Co-Chair's Report



## TE RŌPŪ KAUMĀTUA KUIA Ō TE WHARE TAPU Ō NGĀPUHI EXECUTIVE COMMITTEE

Awene Solomon	Co-Chair
Steve Morunga	Co-Chair
Lovinia Wynyard	Member
Nau Ēpiha	Member
Winnie Leach	Member
Hōhipere Lloyd	Member
Wiremu Wiremu	Member
Hammond Ngaropo	New member
Hēni Jane Whiu	New member
Whakatau George	New member
Ngāwai Tuson – Te Rūnanga ā Iwi o Ngāpuhi	Trustee sponsor
Shelley Naera-Tau	Co-Ordinator

E Ngāpuhi tēnā rā koutou katoa. Ko mātou ēnei Te Rōpū Kaumātua Kuia ō Te Whare Tapu ō Ngāpuhi e mihi nei ki ā koutou, ngā maramara ō Rāhiri kua huihui mai nei ki te Hui-ā-tau ō Te Rūnanga ā Iwi o Ngāpuhi. Ka mihi ki ngā mate o te tau kua pahure, tae noa atu ki tēnei rā. E ngā mate, haere mai haere ki ō tātou Mātua Tūpuna kua oti nei i te para te huarahi mō ngā tamariki o te tangata.

In 2006 Te Rūnanga ā Iwi o Ngāpuhi commissioned a review of its internal systems and capacity by APR Consultants. One of their recommendations was that we establish a Kaumātua Kuia Rōpū to ensure Te Rūnanga ā Iwi o Ngāpuhi were meeting their cultural and spiritual obligations to Ngāpuhi across its businesses. In response Te Rūnanga ā Iwi o Ngāpuhi established Te Rōpū Kaumātua Kuia ō Te Whare Tapu ō Ngāpuhi and added that to its constitution. In part it states: ***“There shall be a council of Ngāpuhi Kaumātua and Kuia comprising such Kaumātua and Kuia as the Trustees may in their absolute discretion consider appropriate.”***

The main requirement of Te Rōpū Kaumātua Kuia ō Te Whare Tapu ō Ngāpuhi is to ensure that Trustees meet their cultural and spiritual obligations to Ngāpuhi and Te Whare Tapu ō Ngāpuhi whilst carrying out their business.

Te Rōpū Kaumātua Kuia ō Te Whare Tapu ō Ngāpuhi has Terms of Reference that set out the roles and responsibilities of this Rōpū. From time to time, these are reviewed and amended for the Rūnanga Board to consider and approve.

Arvind

Solomon

Steve

Morunga

Co-Chairs

TE RŌPŪ KAUMĀTUA KUIA O TE WHARE TAPU O NGĀPUHI



Over the past year, the focus of Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi and our Kaumātua Kuia has been to reaffirm our Tūrangawaewae within our Ngāpuhi Iwi boundaries.

### SITES OF SIGNIFICANCE FOR TE WHARE TAPU O NGĀPUHI

Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi made a commitment to our Kaumātua and Kuia to support them to undertake a journey around the Maunga within Te Whare Tapu o Ngāpuhi. This began by Kaumātua and Kuia familiarising themselves with the following whakatauki:



*He mea hanga tōku whare, Papatūānuku e takoto iho nei ko te paparahi, ko Ranginui e tū iho nei te tuanui.*

*Ko ōna maunga ngā pou tokomana i hikihia te Tāhuhu o te whare.*

*Pūhangatohorā titiro ki te Ramaroa e whakakurupai ake rā i te Hau-ā-uru. Te Ramaroa titiro ki Whiria, ki te paiaka o te riri, ko te kawa o Rāhiri.*

*Whiria titiro ki Panguru, ki Papata, ki te rākau tūpatapata, ka tū ki te hau-ā-uru. Panguru Papata titiro ki Maungataniwha. Maungataniwha ka titiro ki Tokerau te ripo kau.*

*Tokerau titiro ki Rākaumangamanga. Rākaumangamanga titiro ki Manaia e tū kōhatu mai rā ki te ākau o Whangārei-te-terenga-parāoa. Manaia titiro ki Tūtāmoe.*

*Tūtāmoe titiro ki Maunganui. Taiāwhio tō titiro mai i Maunganui ki Pūhangatohorā. Ehara ōku maunga i te maunga nekeneke, he maunga tū tonu, tū te Ao, tū te Pō. Ko te Whare Tapu o Ngāpuhi tēnei.*

*Tihewā Mauriora.*





The journey was undertaken over the period of a week with video footage captured for future generations. The kōrero shared by Kaumātua and Kuia at each maunga is in itself a timeless memorial to our Mātua Tūpuna.

Kaikohe Intermediate students from Tū Tama Ora, attended alongside the Kaumātua and Kuia throughout the hikoi. The relationship bonds that were built will be treasured. Te Kura Kaupapa Māori o Kaikohe and Northland College joined the hikoi as and when they were able.

At this time Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi would like to thank Jason Witehira, our staff members who attended this hikoi and especially Erena Kara and Rebecca Toki who went beyond the call of duty to assist. Ngā mihi ki a kourua.

## RELATIONSHIP BUILDING

Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi continues to encourage relationships with other Iwi Kaumātua and Kuia. Of note this year is the visit to Ngāti Wai Trust Board rūpū of Kaumātua and Kuia. An outcome for our Kaumātua and Kuia was the recognition and building of the unique strength of the relationship within Te Rūnanga ā Iwi o Ngāpuhi. Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi are involved across all strategies of Te Rūnanga ā Iwi o Ngāpuhi and have infused Tikanga across each strand.

## WAIATA TAWHITO

Waiata tawhito continues under the leadership of Whaea Winnie Leach. Before learning any new waiata the history of each waiata is discussed among the Kaumātua Kuia to ensure the depth of each waiata is captured and understood. In this way there is real meaning to the waiata when sung.

## SITES OF SIGNIFICANCE TĀMAKI MAKAURAU

Firstly, Matua Pat Ruka must be acknowledged for his desire to offer the taonga of mātauranga and his willingness to share his kōrero with Ngāpuhi will be treasured. Acknowledgement also to Scott Macindoe for his hospitality at Marae Almorah, NAHC Chair Jason Witehira's donations and Trustee Wane Wharerua and his whānau for organising the hikoi around Tāmaki.

The hikoi was spread across two weekends taking in sites of significance to Ngāpuhi, from Pukekohe to the North Shore. The opportunity to visit the places of our Tūpuna where they lived, fought and remained in Tāmaki was an affirmation for our Kaumātua and Kuia as to the Iwi boundaries for Ngāpuhi. The footage of this hikoi has been captured on video and has become part of a series of archiving for Te Rūnanga ā Iwi o Ngāpuhi beneficiaries in the future.

## ONGOING PROJECTS

- The wider Kaumātua Kuia Rōpū continue to fundraise to assist with activities.
- Serco – Our Kaumātua Kuia continue to support wānanga series within Wiri Corrections.
- There is an opportunity for our Kaumātua and Kuia to awhi within Ngāwha Corrections Facility.
- The coming year will bring further opportunities for our Kaumātua and Kuia to walk alongside our taitamariki.

Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi would like to acknowledge Te Rūnanga ā Iwi o Ngāpuhi CEO Lorraine Toki for her vision and continued support, Chairman Rāniera Tau for his on-going commitment to them, and the operations staff for their manaaki.

To our wider Ngāpuhi Kaumātua and Kuia Rōpū, your support of the Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi including its direction, is very much treasured and appreciated. Ki te Iwi o Ngāpuhi, tēnā koutou e tautoko kaha ana i te huarahi kua oti nei te hakarite hei whāinga mō tātou katoa ki a hakatutuki ai i te moemoea mutunga kore o Ngāpuhi, *"kia tū tika ai Te Whare Tapu o Ngāpuhi."*

*Nō reira, e ngā mana, e ngā reo, tēnā koutou katoa*



**Arvind Solomon**



**Steve Morunga**

Co-Chairs

Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi





Ngāpuhi Awardee, Cheryl Smith and MC Kihi Ririnui



NISS vs TRAION Netball



Ara Ngāpuhi E!



Ara Ngāpuhi E!



Jnr Male Sportsman, Tamaiti Williams



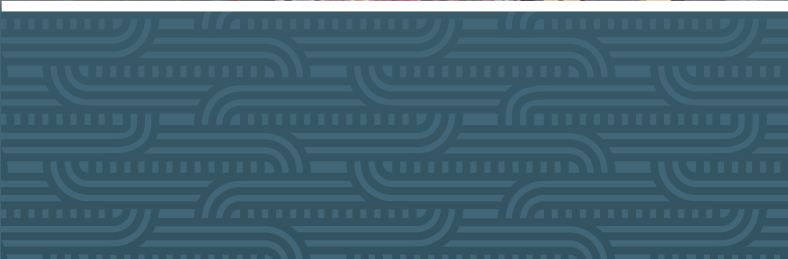




Kaumātua Kuia, Haerenga



Ara Ngāpuhi E!



Jnr Female Sportsperson, Savannah Bodman



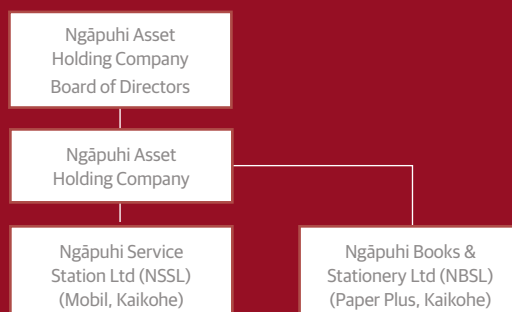
MC Julian Wilcox and Uncle Tonti Naera





# TĀ TE HEAMANA O NGĀPUHI ASSET HOLDING COMPANY LTD

## Chair's Report



**NGĀPUHI ASSET HOLDING COMPANY LTD**  
**BOARD OF DIRECTORS**

Jason Witehira	Chair
Mike Simm	Deputy Chair
Wane Wharerau	Director
John Rae	Director
Elena Trout	Director
Helene Leaf	Alternate Director (Resigned 5 April 2019)

Jason

**Paki Witehira**

Chairman

**Tēna rā tatou katoa,**

Korōria ki te Atua i runga rawa, he maungarongo  
ki te mata o te whenua, he hakaaro pai ki ngā  
tāngata katoa. Tēna tātou katoa.

Tēnā koutou kuia mā, kaumatua mā e noho ake  
nei hei hakaruruhau mō mātou. Ka mihi atu ki ā  
koutou e hakarangatira ake ana i tō tātou hui.

Ka nui te aroha ki ā koutou.

Ngā mihi nui ki ā koutou i tēnei wā,



## HE MAHI AHUMONI

### PERFORMANCE AND HIGHLIGHTS

On behalf of the NAHC Board of Directors, I am pleased to report that the year-end 30 June 2019 has been another highly successful year for Ngāpuhi Asset Holding Company Limited ("NAHC") and its wholly owned subsidiary entities.

Within the year NAHC invested a significant amount of its intellectual capital and resources into projects for the wider benefit of the TRAION Group, and all Ngāpuhi. Therefore, it is with a sense of pride that I can report that the NAHC Group now has \$62.1m of total assets [2018: \$60.6m] after having provided \$2.27m of dividends to the Rūnanga during the year. And, the NAHC Board have undertaken to meet the same dividend commitment to the Rūnanga, in the upcoming year.

However, the importance of achieving Settlement and the maintaining of a resilient financial platform has never been so apparent.

Whilst Ngāpuhi is performing admirably with its current asset base, we are fiscally constrained from achieving our broader aspirations by the weighting of our assets within a single primary sector (fisheries), and with our commitment to support the positive mahi of the Rūnanga. I am reminded of a statement within last year's report where I said that:

*"By investing in long term trusted supply arrangements and partnering with entities that share our values and core beliefs, the NAHC Group is aspiring to best mitigate any negative volatility within our trading results."*

And, we have been true to that kaupapa.

Voluntary shelving and the blunt tool of Total Allowable Commercial Catch (TACC) reductions impact our bottom line. There is a tension between our responsibilities as kaitiaki and our fiscal responsibilities to Ngāpuhi.

Highlights for the year include: (i) successfully negotiating Ngā Tapuwae o Māui between Sealord and a committed and focused Iwi deep water collective, (ii) the continuing improvements and contribution from Ngāpuhi Service Station Limited (Mobil Kaikohe), (iii) achieving co-funding from the Provincial Growth Fund to investigate developing 'Te Pu o te Wheke'; and (iv) the excellent returns from our investment portfolio.



NAHC has been the recipient of a Provincial Growth Fund contract to investigate the establishment of a cultural and economic hub at the old hotel site, on the main street of Kaikohe. This development has been named Te Pu o Te Wheke ("TPOTW") in respect to the importance of the location, and to capture the reach that this activation can have for Ngāpuhi, Kaikohe and Te Tai Tokerau. TPOTW has already undergone significant consultation and concept designs, and by sharing part of this journey with the Far North District Council there is the potential for a much larger and more significant development for all.

Although TPOTW is only in the feasibility phase, NAHC and the Rūnanga are doing everything they can to bring this project to fruition for the artists, the youth and the community.

## HE RINGA TOHU

### DIRECTORSHIPS

The NAHC Board of Directors has continued with five appointed Directors; four of whom are independent including myself (as Chair), Mike Simm (Deputy Chair), John Rae, and Elena Trout. Wane Wharerau is the Rūnanga Trustee appointed to the NAHC Board, and Wane provides us with an alignment to the Group's governance structure, and contributes his considerable knowledge of fisheries and Ngāpuhi tikanga.

During the year the Board also benefited from the contributions of Raniera Tau, and Helene Leaf who served us well as Alternate Director for the Rūnanga until her resignation from the Rūnanga in April.

It is becoming increasingly apparent that NAHC's developed governance, management capabilities and networks are being leveraged, and are starting to open up some exciting new opportunities.





## HE MAHI HĪ IKA FISHERIES

This year included: NAHC aligning our inshore fisheries portfolio with Moana NZ, achieving Directorship and advisory positions within fisheries entities, being an inaugural signatory to the Ngā Tapuwae o Māui deep-water fisheries agreement, collaborating on a joint Iwi bid for Leigh Fisheries, and having an increasing involvement within informing fisheries policy.

Securing an influential stake within Leigh Fisheries has been an active strategic goal for NAHC. Along with Iwi and our wholly Māori-owned fisheries entity Moana NZ we prepared a credible joint bid for Leigh Fisheries. Although ultimately unsuccessful, this joint bid was a testament to our belief that our values as a Māori organisation are best placed to preserve and manage our fisheries. NAHC will continue to work alongside Leigh Fisheries, with an eye for any future opportunities.

Being 'pre-settlement' Ngāpuhi is heavily reliant upon deriving an economic return from within the fisheries sector, through our interests received under the Fisheries Settlement.

The proposed 30% reduction in hoki annual catch entitlement for the current season will impact our June 2020 results, and will continue into future years whilst the reductions are still in place. As Ngāpuhi has a significant holding of hoki quota, we need to plan for the financial implications and acknowledge the positive change that we are making for the future. It is worth noting that the significant preservation that Ngāpuhi has committed to within hoki and terakihi fisheries, originated as voluntary concessions to enable the resource to replenish.

Fisheries will continue to bring challenges with environmental changes, competing interests, behaviours, and in providing access to space for all - including recreational, customary and commercial interests. With an increased likelihood of further restrictions and ethically imposed sanctions (e.g. voluntary shelving) being the short-term response, we can anticipate revenue from our fisheries portfolio to flatten or decline in the near future.

However, science, social awareness and fisheries practises are also improving; and I am confident that we will find a balance that provides an abundant fishery that will be exemplar of a well-managed resource for all. As Māori we are kaitiaki, and we have a primary leadership role, which is why as Ngāpuhi (especially as one of the largest benefactors of the Fisheries Settlement) we will continue to exert our influence to best preserve this taonga for everyone, including all future generations.



As a recently appointed Director onto Moana NZ, I am pleased to see that the performance of Moana is benefiting Ngāpuhi through the dividend received and its wider advocacy role and improved practices. In addition, Te Ohu Kaimoana (TOKM) have recently proposed a modest capital distribution to account for the legislative impediments to their structure, that must be applied to fisheries related charities purposes amongst its 50+ Iwi shareholders, adding much need resources for Iwi into this space.

## HE MAHI HAUMI INVESTMENTS

Over successive years the commercial asset base of Ngāpuhi that is entrusted to NAHC has broadened from fisheries into retail, commercial leasing, and a developing investment portfolio.

During the year NAHC also diversified and expanded its investment portfolio with MINT Asset Management (MINT). NAHC is now invested within the MINT Diversified Income Fund (Income Fund) and MINT Australasian Property Fund (Property Fund) with an initial transition of \$2m from the Income Fund into the Property Fund, plus an additional \$1m was invested into the Property Fund, in April.

At year end (30 June 2019) MINT managed a combined \$10.4m [2017: \$8.5m] of investments on behalf of NAHC.

## NGĀ PĀHEKOTANGA KAIHOKO NGĀ ĀHUATANGA PAKIHI

### RETAIL OPERATIONS & COMMERCIAL PROPERTIES

Our retail businesses with Kowhai Court, at the entrance to Kaikohe, continue to increase their financial contributions whilst providing significant employment and training opportunities.

Ngāpuhi Service Station Limited (Mobil Kaikohe) had an exceptional year, rising from the recent change in fuel suppliers and brand. Together with Ngāpuhi Book and Stationery Limited (Paper Plus Kaikohe) these businesses are providing economic and societal returns to Ngāpuhi. Your support of these businesses directly contributes to employment within Kaikohe and supports all the positive outcomes that the Rūnanga delivers.

NAHC also owns and manages commercial properties within Kaikohe and Kerikeri that have remained fully leased throughout the year. Our core tenants include our own retail operations at Kowhai Court, Top Energy, Café Malaahi and Ngāpuhi Iwi Social Services. In addition, in February NAHC acquired the old Kaikohe Hotel site from the Rūnanga for \$400k (an independently appraised value) in preparation for the proposed Te Pu o Te Wheke development.

With concepts from the local Akau Design Foundation and our taitamariki, Ngāpuhi Service Station will undergo a complete store refit and design change that will more transparently demonstrate that the business is owned and operated by, and for, Ngāpuhi. We look forward to providing more details of the design as the works being this year.

## TE ARA WHAKAMUA THE FUTURE

In March, the signing of the Nga Tapuwae o Māui Agreement ('following in the footsteps of Māui') was a historic collaboration between 36 Iwi and our 50% Iwi-owned deep-water entity, Sealord. That not only provides the signatories with direct access to 80% of the profits from our core deep-water stocks, but it also provides Sealord stability within their operations, and opens up to the Iwi members new training and employment opportunities, and advanced knowledge and involvement within the fishery. Therefore, it is unsurprising, and encouraging, to see a further eight Iwi expressing an interest in joining this collaborative partnership.

The dedication of Sealord and the few core Iwi that negotiated this Agreement, of which Ngāpuhi was a key participant, has developed a unity and commitment that treats all Iwi equally, despite any disparity in fisheries assets or size, and enables all Iwi to benefit from the strength of our combined interests. Nga Tapuwae o Māui will hopefully be a precedent for future Iwi collaboration across all sectors, not just within fisheries.



## HE MIHI ACKNOWLEDGMENTS

As the entity that holds the commercial assets of the Rūnanga in trust, and is aligned to the same charitable purpose, NAHC appreciates and respects the support and direction that the Rūnanga Trustees provide. The annual dividend contributed by NAHC provides the Rūnanga with surety of income, to enable them to provide the social and governance outcomes for all of Ngāpuhi.

It pleasing to be part of an ongoing track record of success that NAHC has developed. Our strengths and accomplishments can be attributed to the hard mahi of the NAHC Board, our highly valued employees, the CEO and Governance team, and the support of our shareholder. Thank you all, for your dedication and commitment in continuing the success of NAHC, for the prosperity of all Ngāpuhi.

**Ngā mihi nui ki a koutou i tēnei wā,**

**Jason Paki Witehira**

Chair  
Ngāpuhi Asset Holding Company Ltd





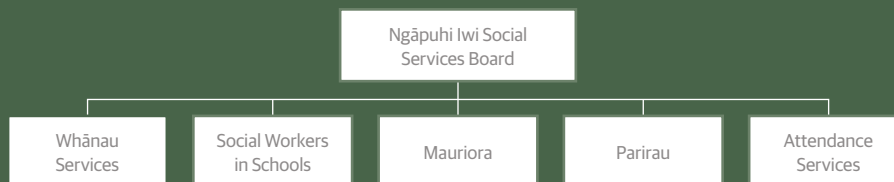






# TĀ TE HEAMANA O NGĀPUHI IWI SOCIAL SERVICES

## Chair's Report



**NGĀPUHI IWI SOCIAL SERVICES  
BOARD OF DIRECTORS**

Michael Kake	Chair
Te Miringa Huriwai	Director
Te Rau Allen	Director
Erena Kara	Director
Mariameno Kapa Kingi	Mariameno Kapa-Kingi (Appointed 11 July 2019)

**Āio ki te rangi  
Āio ki te whenua  
Āio ki ngā tangata katoa  
Tihewā Mauriora**

Tēnā koutou katoa e te Whānau Whānui o Te Whare Tapu o Ngāpuhi.

As Chair, I am pleased to present this report on behalf of Ngāpuhi Iwi Social Services (NISS) for the 12 months ending 30 June 2019. This report highlights significant achievements and milestones over the year, and several stories and case studies that demonstrate the dedication and hard work of General Manager Liz Marsden and her team, and the positive outcomes achieved for vulnerable mokopuna, taitamariki and whānau.

*Michael*

**Mauhaere Kake**

Heamana – Chair



## TAI TOKERAU YOUTH REMAND SERVICE

This reporting year has seen inspiring developments around Mahuru, the youth remand service developed by Ngāpuhi Iwi Social Services (NISS) with the support of Oranga Tamariki (OT).

The establishment of Mahuru started in the 2017/2018 reporting year and went 'live' on 1 October 2018 to provide rehabilitative support and care for taitamariki whose offences were serious enough for them to be remanded into the custody of the Chief Executive of Oranga Tamariki (OT). More than 90% of these remanded taitamariki in Tai Tokerau whakapapa to Ngāpuhi. Until Mahuru was established, the only option available was to place them in youth justice residences or remand facilities outside of the region, which exacerbated their disconnect from whānau and community.

In a positive response to a tender process, NISS offered an alternative model to an urban 'institution'. In this alternative process taitamariki on remand are placed with Ngāpuhi caregivers who can provide a safe and loving home environment. During the placement they are immersed in mana-enhancing activities with Ngāpuhi mentors to develop their identity and pride as young Māori and achieve the goals outlined in their individual plans.

Mahuru is an early intervention to reduce the risk of our taitamariki progressing through the youth justice remand system and into the adult prison system. When taitamariki are remanded in prison environments they are highly susceptible to negative influences. Mahuru provides a different pathway of rehabilitation through 2:1 or 1:1 engagement with whānau caregivers and youth mentors and a focus on identity and connection. Taitamariki are then less likely to go down the custodial path and less likely to experience the influence of gangs inside adult prisons.

When we applied for the contract, NISS came out of left field as far as the application was concerned. It was an innovative proposition and we went outside the prescribed guidelines with a very well-planned application, and Oranga Tamariki embraced the approach and ran with it.

Although the early signs indicate potential for more in depth success, this programme is still in its infancy as far as development is concerned. One of the greatest challenges is identifying the right people to be Mātua Atawhai (caregivers). However, more than a year down the track we can say that Mahuru is not only working well, but that it has become a benchmark that other Iwi and providers are signalling as innovative and ground-breaking.



Left to right: The Mahuru Working Group - Aroha Tahere, Aroha Shelford, Keryn Bristow, Liz Marsden, Parani Wiki, Kela Lloyd Mahuru.



**HEI HUARAHI MARAE PROGRAMMES**

We are continually heartened by the connection to whanaungatanga and marae tikanga that is taking place at the noho marae we run at various marae during the year. For many of our Ngāpuhi tamariki who have been raised in or are living in Auckland, these things that many of us take for granted, are unfamiliar and even intimidating. The NISS-organised camps are for tamariki who are “in the system” – they are often disenfranchised, and a lot of them have lost their whakapapa. Liz Marsden and Whaea Miringa Huriwai are among the Kaiako who teach these groups about tikanga, Ngāpuhi whanaungatanga, and day to day activity on a marae. For many of these tamariki it is their first experience on a marae, and others have lost their early memories of being on a marae. It is a real joy to see not only their knowledge and understanding grow during these camps, but also their confidence in what it means to be Māori.



**STRATEGIC PRIORITIES**

We are now looking forward to our business plan for 2019/2020 and have set our strategic goals, namely:

- Innovation to build confidence and resilience in our Whānau
- Purposeful collaboration to improve Whānau outcomes
- Safe practice and quality service
- Building evidence as an approach to celebrating our success and doing more of what we do well
- Co-designing an evaluation/evidence framework based on mātauranga tuku iho
- Developing a workforce that is agile, courageous, competent, passionate and innovative.



# Stories

## FROM THE FRONT- LINE

### WHĀNAU TEAM

Our Whānau Team supported 135 Whānau this year. In the following case studies, the names are fictional.

#### Wheels on the road to possibilities

Hemi is a solo father of two sons, Tame aged 16 and Hōne 14. Tame has Spina Bifida; he is wheelchair bound and is a member of the Northland Wheelchair Basketball Team based in Whangārei. Hemi presented to Ngāpuhi Iwi Social Services (NISS) seeking advocacy in matters relating to education, disabilities and finances for Tame. At the time of referral, the family's only form of transport, a van, was having mechanical problems and this was causing Hemi great stress. As Tame is wheelchair-bound, a reliable vehicle is a necessity.

The NISS social worker gathered information from various organisations e.g. WINZ, North Able, Ministry of Health, Disabilities Services and Whānau Ora. Information gathered resulted in the social worker seeking advice from the Lottery Individuals with Disabilities Committee, followed by an application for a grant.

#### THE APPLICATION WAS SUCCESSFUL.

A GRANT TO THE TOTAL OF

# \$27,800

WAS APPROVED:

**\$800** FOR AN ORTHOPAEDIC  
ASSESSMENT AND

**\$27,000** FOR A NEW VEHICLE  
OR VEHICLE MODIFICATIONS.



### Doing the mahi that bring whānau together

Tāwhio is a solo father of six children. Not understanding Oranga Tamariki processes, he sought assistance from NISS to act as an advocate. Tāwhio's children were uplifted from his care due to an assault allegation made by the children's mother. More serious allegations of family violence followed, this time through his children as a result of evidential interviews. Tāwhio denied the charges.

The entire (paternal) Whānau had been denied access to their mokopuna on the assumption they may 'fuel the children's minds'. From a culturally responsive point of view, this directive disconnects the tamariki from attachments they already have with their father's whānau.

NISS provided a range of support, beginning with completing a Strength and Weaknesses Assessment with Tāwhio. The framework gave us an idea of what Tāwhio needed to work on to make him a safe and better father.

We enrolled Tāwhio onto the 14-week Incredible Years Positive Parenting programme, and into counselling at Hokianga Health with Mike Norman for family violence, grief and safe parenting. Furthermore, Tāwhio attended a Family Group Conference and a Hui-ā-Whānau as an advocate and sharer of information.

We were then able to complete a Report to the Family Court that highlighted Tāwhio's engagement with NISS and other services. In that, we advocated for supervised access for the tamariki and their paternal Whānau.

Tāwhio has inspired us with his commitment to everything he did, and achieved the following:

1. Tāwhio completed the 14-week Parenting Programme with **distinction**. He was identified as the **highest achiever** in his class. A report was provided by the tutors. The report was hugely positive. Tāwhio shared that he learnt the importance of having one on one time with each of his tamariki.
2. Tāwhio completed five sessions with Hokianga Health, which is the maximum counselling sessions it provides. Feedback indicated Tāwhio engaged well and fully participated. Although there is a history of family violence between Tāwhio and the mother of his children, it was identified that Tāwhio is a victim too.
3. The court directed that Oranga Tamariki must convene a Hui-ā-Whānau with the purpose of arranging supervised access for the paternal Whānau and Tāwhio. To also consider placement options within the paternal Whānau as it is evidenced the current maternal Whānau placement has not been stable and secure for the tamariki for some time.
4. Supervised access between Tāwhio and paternal Whānau is occurring once a week.
5. Tāwhio and his Whānau are very thankful for the support provided by NISS.

### Te Hononga (Making a Connection)

Te Hononga is an initiative implemented by the Whānau Team. Its goal is to provide a service to Whānau within the community that is free and convenient in meeting their basic needs. It was also seen as an avenue in building positive relationships within our community.

Poverty is identified as a major issue within Kaikohe and mid-north area, with our Whānau struggling to afford even the basic items, e.g. children's clothing, shoes, linen, blankets and children's books.

Launching on 22 November 2018 we have a free table outside the NISS office. Word has spread that items are donated from members of the community and the SPCA based in Kerikeri.

The table is set up every second Thursday. From the day this initiative went live it's been a great success, with positive feedback in the comment book from members of the community who use this service.

#### Comments have included:

*"Thank you for the books. May God bless you abundantly."*

*"I live in Auckland and I find this place awesome. Need more of these places for our needy Whānau."*

*"Thank you for my moko's clothes."*

*"First time ever my children have pillows. They don't know what a pillow is. Thank you, thank you, thank you."*

*"Awesome mahi you do for the small town of Kaikohe."*

*"To Ngāpuhi Iwi Social Services. So grateful for the clothing and baby gears. We will definitely cherish them. Big Arohanui."*

*"My children now have shoes."*



## SOCIAL WORKERS IN SCHOOLS (SWIS)

*Our Social Workers in Schools (SWiS) supported 514 tamariki this year, with 356 tamariki participating in group programmes.*

### Often more to 'acting out' than meets the eye

A Year 9 student had been acting out at school and during classes. This was causing disruption and at times was dangerous for other students and staff. However, the circumstances were that the student had experienced many situations of grief.

#### Intervention:

The SWiS established a trusting and supportive relationship with both the student and Whānau members. This enabled a holistic approach to intervention to be planned and executed with all parties on board and working towards better outcomes for the student, and better and more positive relationships within the home environment. SWiS worked extensively with the student, particularly in relation to self-managing strategies, and emotional regulation. SWiS also liaised to get a counsellor on board with the mother.

#### Outcomes

The relationship between the mother and taitamariki has improved significantly, and healing of past hurts has ensured they continue to have a supportive and nurturing relationship. The student is having significantly less outbursts and negative experiences at school and has been able to reduce their pastoral entries from several each week, to one or two per fortnight. The student has shown their ability to almost always implement strategies learned with the SWiS. Above all, the student now has friends and enjoys school far more.



### Building friendships and managing relationships

A Year 5 student who had always struggled with managing their anger was an only child who lives with his grandparents. The student "hates" his father due to childhood abuse. A cousin came to live with this Whānau, which left the student feeling displaced and angry.

#### Intervention

The SWiS worked with the student on peer relationships and techniques to manage change. In addition, SWiS worked with the grandparents to support them to successfully transition the incoming child into the home and support them to feel secure and safe.

#### Outcomes

The Whānau has been able to implement consistent and fair boundaries to both tamariki, which has resulted in better harmony within the home. The student no longer sees his cousin as a threat to his own security and together they are growing their friendship. SWiS also liaised for the student to attend Stand for Children to help support him to improve his self-responsibility skills and support him to become more independent in daily tasks, e.g. bed making, getting his own breakfast.



## YOUTH SERVICES

*Our Youth Services team worked with 103 taitamariki either at risk of offending, or already offending.*

### **Mahuru - a world first, alternative intervention for serious young offenders**

To follow on from what our Chair said, on 1 Oct 2018, NISS launched a world-first model to manage serious young Ngāpuhi offenders who previously would most likely have been held on remand in a youth prison. Instead of holding up to six young offenders in a residential home, NISS decided to place these taitamariki individually in specialist one-to-one care with well-functioning Whānau. From Monday to Friday, they are picked up by two mentors who support them through an individualised, tikanga-based plan designed to reduce the frequency and severity of their offending. After 4-6 weeks they return to Court where often their youth justice issues are discharged. This model has won international interest and a video outlining the service has won the ANSOG award for demonstrating effective collaboration between the State and an indigenous community.

### **Te Rauora Ō Mahuru**

The Mahuru team has spent the first six months of this year developing a tikanga-based wānanga to be utilised in the Remand space. 'Te Rauora Ō Mahuru' is a wānanga programme based on seven atua. Each atua is represented as a 'phase' with structured learning outcomes that derive from traditional pūrakau. This helps to ensure all our teina begin their Mahuru journey at the same point. Te Rauora Ō Mahuru is a living and growing tikanga-based wānanga. With a clear development pathway and appropriate resourcing, this wānanga will ensure that future teina are not only provided with a 'six-week remand programme', but a genuine integrated Māori experience.

Our first teina to 'trial' the wānanga was successful in completing all phases of Te Rauora Ō Mahuru. In preparation for upcoming court appearances she wrote four comprehensive apology letters and completed two video projects. The first was on Nature and was exhibited at Te Pū o Te Wheke art gallery in Kaikohe along with other teina who also attended a digital storytelling workshop in June. Her second video project was prepared for the Judge to show how much progress she had made while on Remand.

The Judge was so impressed with her video report he sought and received permission to show this video to all the Youth Court Judges who were gathering the following week for their annual conference. Subsequent feedback from another Judge confirmed how innovative this approach was and that all the Youth Court Judges had enjoyed seeing her video. **She was subsequently successful in achieving a Section 282 discharge under the Oranga Tamariki Act 1989.**

### **Waka Ama**

With support and coaching from a local Youth Aid police officer a waka ama team of taitamariki was established and the crew trained twice weekly learning safety, parts of the waka, calls, dry land and water training. The team was consistent throughout the training and very disciplined in their approach. For the week leading up to an event, the taitamariki trained each day, culminating in an overnight stay at the Whare Mahuru prior to race day. On 22 June 2019, race day, our team was entered in an eight-kilometre novice race for under 18-year olds. In total there were 24 teams across five different grades in the novice section. The Mahuru team came 12th out of 24 novice teams (beating some of the adult teams) and was fourth out of eight teams in the under-18-year-old novice category.

*Thank you to Rob Cameron from the New Zealand Police and Ngāti Rēhia Waka Ama for allowing our team to race under their Club. Everyone involved was very proud of our taitamariki and their efforts. Thanks to all the Whānau who came to support the team.*

### **Digital Storytelling Workshop**

The Mahuru team hosted and supported a group of 13 young people from Ngāpuhi to attend a three-day workshop run by Serena Stevenson and Julia Espinoza from Speak Story. The workshop was aimed at a diverse group of taitamariki from rural based environments. By using smartphone filmmaking technologies, the taitamariki gained confidence to advocate issues that concerned them. Due to their exposure to the techniques and processes of filmmaking they may be positioned to take their new knowledge into areas such as film and television production.

To manage logistics, we held the wānanga at Kohewhata Marae. This venue provided an excellent base for us to run the Digital Storytelling workshop and was also a rich learning environment in which to explore the intricacies of Te Ao Māori, tikanga, kaupapa, and history specific to Ngāpuhi. The Marae backdrop also played a key part in many of the short films produced by our taitamariki.

The three days of smartphone filmmaking was navigated with skill and professionalism by the two Speak Story facilitators ensuring the young people were fully engaged throughout. This was an indication of how much thought and planning the taitamariki were putting into their story telling.

There was a surprise bonus for all participants as they were

*gifted*

**the iPhone 6s  
they had been using to  
produce their stories.**

MANY OF THE TAITAMARIKI  
DID NOT HAVE PHONES  
OF THEIR OWN  
prior to the wānanga.

---

The most rewarding part of the Digital Storytelling workshop was seeing the results at the end of the workshop. The taitamariki had planned, story boarded, set locations and shot their films to a high standard. The creativity, honesty, humour and powerful storytelling had a huge impact on all those that viewed their stories. Some were quite sophisticated and technical while others were raw and moving.

The final part of the workshop culminated in an exhibition at Te Pū o te Wheke art space situated on the Main Street of Kaikohe. Parents, mentors, supporters and another group of taitamariki from Te Kura Kaupapa o Kaikohe were invited to participate in the opening of the exhibition and the screenings of the mahi produced during the week.

### **Incredible Years Programme**

*We ran three programmes that were completed by 30 participants.*

A solo mum had difficulties with her eight-year-old answering back, wanting things that others had, didn't like her rules and not listening. Mum felt she was constantly yelling, stressing out and at her wit's end with her child. Mum has said that with the help of Incredible Years, she hasn't been happier with the relationship that she has with her daughter; there is no more yelling, lots of praise, no more stress. In fact, Mum would just glow reiterating how wonderful things are now.

There were also a couple of achievements where parents got their children back in their care;

**THIS IS THE  
GREATEST  
ACHIEVEMENT**  
*for parents*

---

We provide photocopies of waiata and karakia to Whānau so they can take them home and implement or teach their children. Parents tend to ask for these resources as most are strongly connected with their Māori Whakapapa and they find this is a great way to start. Also, rewarding parents during class with stickers with Māori praises on them like ka pai (good) ka rawe (excellent) miharo (amazing) and kia kaha (be strong) have a positive impact, as it encourages parents to use and practice praise in Te Reo to their children.



## YOUTH WORKERS IN SECONDARY SCHOOLS (YWISS)

*Our Youth Workers in Secondary Schools Services team worked with 104 taitamariki in two colleges, and 258 participants in 15 programmes.*

A student diagnosed late with Foetal Alcohol Spectrum Disorder (FASD) had found his niche in carving. He was receiving intensive wrap-around support from community groups, Ministry of Education (Special Education Service) and RTLB support including a Teacher Aid. Before the intervention the student was involved in behavioural incidents involving fights and his school attendance was only 3%. After YWISS intervention the student's attendance improved to 72%, he completed a carving module, and carved main pou for a school project. This student is now engaged in school activities and participating in class. There has been a noticeable decrease in fighting incidents.

### Carving programme

Students participated and attended this programme as a 'hands-on' activity in school, in collaboration with the Waka Ama and Ākau Design. All the students came together as a team and before intervention were not engaging in class and found it difficult to focus in a traditional classroom setting and the new learning space environment.

### Comments from the evaluations included:

*"I could work stuff out that was hard in an open learning environment."*

*"I could work on my own at my own pace and take a break without the teacher saying something."*

*"No people coming to try and set me up for fighting."*

*"I used to work out my problems myself, hard when you are being stepped out, I can't explain myself the right way, and don't know what to say or how to say it."*

These students continue to face learning challenges but have established better relationships with their teachers and teacher aides.

### Wellness programme for girls

Five girls participated in this programme and most needed strategies for dealing with a lot of personal issues and challenges, involving loss or grief. Before the intervention, the students were finding it difficult to engage in learning at school, with teachers, and peers. Their attendance at school and in class was of concern, and they were not coping.

Three of the five students completed pūrakau, stories, skits or drama and songs and dance to heal. These students are still on that journey but are more mindful of the help they can seek, and their ability to help others through their own personal stories.

The following poem was written by a kōtiro from Northland College who we have been working with and who is like many other kōtiro we work with. The moral of the poem is 'Don't let the bad times get you down'.

### POEM – I am as grey as a cloud

*I know these tears will come down like rain*

*I wonder if this is the reality*

*If I could break free, I could do anything*

*When I think of the dark, I feel like drowning*

*I am as grey as a cloud.*

*Why am I here?*

*I believe I can make it out of the darkness*

*I try my hardest to be happy*

*If you really knew me, you would get up and run away*

*Sometimes I feel like I am drowning in darkness*

*I can make people happy*

*I am as grey as a cloud.*

## Year 9 Induction 2019

This induction was a success with 52 students of a possible 72 prospective cohort of Year 9s for 2019. Many of the students who provided evaluations for the programme said that they were anxious about starting at Northland College this year. They were worried about making new friends, and meeting new teachers, and trying to find their way around the new school. They were also worried about the work.

After the two-day induction, they commented that they had had fun, had made new friends, enjoyed the activities, lunches, caught up with their former friends from their previous schools and they found the teachers "really awesome".

### ONE YEAR 11 STUDENT

WAS WORRIED because they did not have the money to get a birth certificate to sit a driver's licence test.

With support from the Youth Worker in Schools at Northland College, the student was able to obtain funding support to order a birth certificate.

**HE SAT THE TEST**  
*and passed*

**THIS STUDENT IS NOW ON  
WORK EXPERIENCE AND ENJOYING  
THE PLACEMENT.**



## CONCLUSION

These stories provide an insight into the challenges our NISS teams face every day, working with mokopuna, taitamariki and Whānau who are under considerable duress. Our kaimahi, led by General Manager Liz Marsden are indeed special people with sharp minds and kind hearts. You will see by the case studies that investing in our Whānau reaps potentially indescribable rewards, and these rewards will set them up for much better outcomes.

On behalf of the Board, I extend our gratitude and appreciation to you all. You transform lives and futures – he mihi manahau ki a koutou katoa.

I also extend my thanks to the NISS Board of Directors for your leadership and support over the past year.

As the largest Iwi Social Services provider, we look forward to another challenging and rewarding year in 2019/2020, and the opportunities to continue to help those in need.

Ngā mihi mahana

**Michael Mauhaere Kake**

Chair  
Ngāpuhi Iwi Social Services





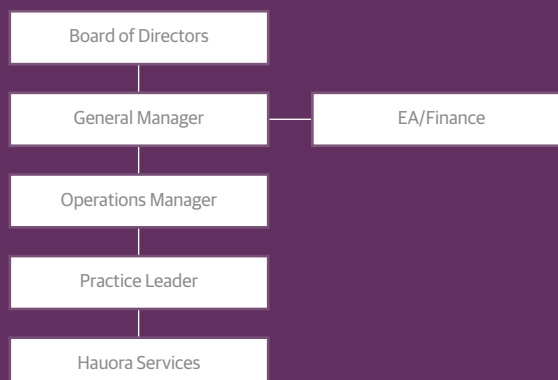






## TĀ TE HEAMANA O TE HAU ORA Ō NGĀPUHI

### Chair's Report



## TE HAU ORA Ō NGĀPUHI LIMITED BOARD OF DIRECTORS

Hōne Sadler	Chair
Te Rau Allen	Director
Myrtle Sanson	Director
Louis Gill	Director
Eric Rush	Director
Ngawai Tuson	Director
Winnie Leach	Director

*Hōne*  
**Sadler**

Heamana – Chair



## MIHIMIHI

Ko ngā maunga hakahī e taiāwhio ana i te Whare Tapu Ō Ngāpuhi, e hiki ana i te tāhūhū ki te tiketiketanga ō te taumata ō te rangi, kia ahuru nei ngā uri hakatupu ō Rāhiri te tupuna kia haumarū te noho, ka tarehua. E mihi ana ki te whenua, e tangi ana ki ngā tāngata katoa. Korohīhi pō, korohīhi ao. Ko rongo i tūria ki te matahau ō Tū te winlwinī ō Tū te wanawana, ō Tū kia hakaputaina i te wheiao kia puta ki te Ao mārama. Ka tihewā, mauriora.

E mihi ana ki a rātou ko pā kino nei ki te haonga ō ngā matihao ō Hine-nui-i-te-pō, ko riro ki te hā kore, haere mai haere koutou. E moe rā koutou i te moenga roa.

Ki ā tātou ngā mahuetanga iho ō rātou mā e mihi atu ana. E mihi ana ki ngā kaimahi ō tā koutou taonga ō Te Hau Ora Ō Ngāpuhi, e kaha nei ki te hakaapu werawera kia puta he oranga ki te Iwi whānui e noho nei ana hei ahikā ki te kāinga.

Ko ngā mihi nui anō ki te Pōari i arataki nei i te kaupapa ō Te Hau Ora Ō Ngāpuhi i te tau pahure ake nei, i kaha nei te parepare kia kaua e tīkoki te māunu ō te waka. Hoi, ko ngā mihi mutunga ki te kaitūtei ō te waka me ōna pūkenga katoa i arataki i āna kaimahi kia puta te ihu i te pae. Mauritū, maurioho, mauritau, mauriora ki ā tātou katoa.

## Tēnā rā koutou katoa

On behalf of Te Hau Ora Ō Ngāpuhi Directors and kaimahi, I am pleased to report on the last 12 months' activities.

Our purpose at Te Hau Ora Ō Ngāpuhi is 'to provide a healthy and safe community for Whānau to thrive in'. Improving the health of Ngāpuhi and contributing to improved health outcomes in our community is our priority.

I want to acknowledge our GM Teropu Poa and her team for the mahi they do to support our Whānau and our Iwi. Furthermore, I would like to acknowledge Teropu for having graduated from the 2018 Global Women's Breakthrough Leadership Programme, and the Tindall Foundation for funding Teropu's full scholarship to the value of \$32,000.

Te Hau Ora Ō Ngāpuhi is committed to not only the 'bread and butter' of what we do every day to fulfil the organisation's purpose and serve our community, but also to working on strategic activities that further develop the organisation's capabilities. In this reporting period, these have included:

## COMMUNICATIONS

We completed a Stakeholder Audit and developed a communications plan to better promote our brand and what we do, but more importantly to ensure we are connecting with our communities as best we can.

## PARTNERSHIP WITH ORBITAL INSIGHT

Te Hau Ora Ō Ngāpuhi (THOON) has partnered with Orbital Insight to create a better understanding of how human activity is impacting environmental and economic conditions in the Northland region. Using Orbital Insight's GO platform, the partnership leverages satellite imagery and AI-derived analytics to better understand the impacts of increased tourism, urban growth, traffic, and residential construction.

THOON's GM Teropu Poa was on the Global Women's Leadership alumni which started in March last year and graduated in November 2018. Teropu opened the whole graduation, got to meet the team behind Orbital Insight and have some dialogue with them about how they'd work with indigenous groups.

Globally, Ngāpuhi is the first indigenous people to partner with Orbital Insight, exploring the way Northland is growing and tracking the amount of traffic entering and exiting the main towns on the tourist circuit (i.e. when, where and how much traffic). Also, the GO platform offers the ability to see what land is used for, including identification of new buildings over time. These new developments will assist Ngāpuhi to make better decisions as they will collect useful data for future planning.



## TARAIRE COMMUNITY DEVELOPMENT - KAIKOHE

Social Housing Development has become a piece of work from working with Whānau who are living in sub-standard homes that are wet, cold and damp.

We got to purchase 90 acres of land in Kaikohe for social housing; we were finding all the work we were doing was preventative and not making much difference at the early intervention stage, i.e. changing the lives of the children and babies. What it came down to was that the babies and children were still sick and were living in overcrowded and damp conditions. THOON wanted to look at something long term where we could have some impact. We were finding homeless people living in cars or overcrowded situations. Tamariki were going to school without lunches. We started to think of what more we could do to make a difference, and this led us to the thought that if we could help our Whānau intro transitional housing, or mixed home ownership, then we could make more of a sustainable and long-term difference.

The whole land development is about wellbeing and hauora. In this 89-acre residential zoned area we will also have community gardens, cycleways and native bush. We will be finished all consents, engineering and surveying reports and ready to build in early 2020, with plans to build the first 20 houses (subject to consents) in April/May. Above all, this project is being locally driven and led by a Ngāpuhi project leader and town planner.

## TE MAHINGA PUHI KAI ARIKI - COMMUNITY GARDEN

Starting in October 2018, this initiative has distributed 1800 fresh vegetable packages over the year, i.e. a total of 150 vegetable parcels distributed per month.





# 1359

## WHĀNAU MEMBERS

SEEN BY  
OUTREACH  
NURSE

# 12

## HAPŪ MĀMĀ AND WHĀNAU

ATTEND  
HAPŪ MĀMĀ  
WĀNANGA

# 272

## PATIENTS IMMUNISED

FOR  
MENINGOCOCCAL  
GROUP W

### OUTREACH HAUORA MAHI

For FY19 the Outreach Nurse made significant impact within the community to improve access to healthcare. Over the year 767 Whānau members were seen across the lifespan from pēpi to kaumātua and kuia, in locations including homes, clinics and pop ups within the community.

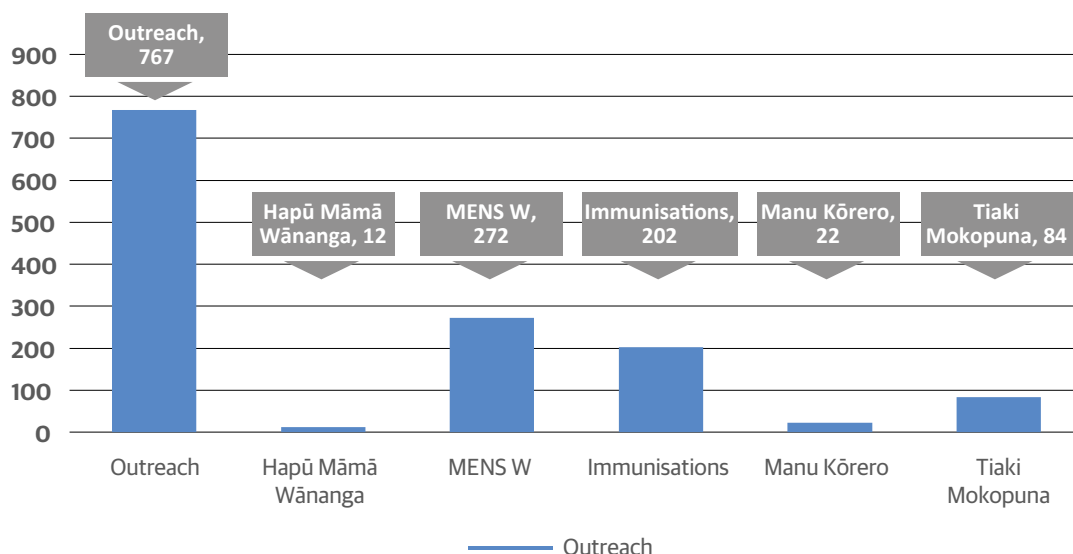
Throughout the FY19 year THOON held two Hapū Māmā Wānanga at the Senior Citizens Hall, with 12 Hapū Māmā in attendance along with accompanying Whānau. Topics / presenters included SUDI preventions, car safety, wahakura, drug and alcohol, physiotherapy, Toki Rau, midwives, Sexual Health, Rongoa and Family Start.

In December 2018 THOON held seven drop-in clinics for Meningococcal Group W immunisation, where we saw 272 patients immunised between the age of 6 months to 24 years. On top of this, 202 Whānau were supported in accessing immunisations and flu vaccinations as per the National Immunisation Schedule.

In June 2019 we attended Manu Kōrero at Northland College offering free Health (Heart) Checks for students and Whānau; we saw 22 Whānau at the event and referred three on to their GPs.

The Outreach Nurse saw a reported 1359 Whānau members across the multiple areas of service delivery (see chart below).

### Outreach Nurse Service



# 22

## WHĀNAU GIVEN FREE HEALTH HEART CHECKS AT MANU KŌRERO, 3 REFERRED ON TO THEIR GPS

### RHEUMATIC FEVER

Over FY2019 we completed a total of 4105 throat swabs in the school-based programme and household contacts as per Heart Foundation Guidelines. Of the 4105 swabs taken, 10.4% came back positive GAS (Group A Streptococcus). Literature suggests the prevalence of rheumatic fever in Northland equates to 69 ARF (Acute Rheumatic Fever). ARF is a number associated with levels of deprivation.

### TOKI RAU

We supported 138 Māori in Kaikohe, Moerewa and Kawakawa to quit smoking.

### DRIVER LICENSING

In 2018 the AA service closed in Kaikohe and THOON was approached by Far North REAP to see if we would support re-opening the service as whānau were travelling to Kerikeri to sit, re-sit and renew their Driver's licences. On 14 October 2018, THOON re-opened the AA service and since have had 288 people pass their learner's Licence with the majority being the local youth from Kaikohe, Okaihou, Hokianga and Kerikeri.

### BUILDING FINANCIAL CAPABILITY

In this financial year we supported 68 new clients with money management (building financial capability). Four of those were one-off clients, the remainder required ongoing work. Twenty-eight of these clients (and the five ongoing client cases brought forward from the 2018 year) are continuing to work with us in the new financial year. The majority of our clients build their financial capability in the first six months of coming to us, so we complete most of our caseload in under six months.



### CONCLUSION

It has been my pleasure to lead Te Hau Ora Ō Ngāpuhi and ensure the mana and tikanga of Ngāpuhi is upheld. I believe we are punching above our weight despite the challenges and competitive nature we work in.

These new developments are exciting and go beyond the core business of the organisation as it is based on the long-term needs of Whānau and the execution of a solution where whānau and community benefit.

All our mahi is Whānau-centred and Whānau come first. Mahi is based on performance measures against the Whānau Ora Outcomes Framework, and our purpose is to make a difference to family – ensuring that every generation, particularly our babies, are healthy, safe and warm.

### Mauri ora ki a tātou katoa

**Hōne Sadler**

Chair









# PŪRONGO WHAKATURE

## Schedule: Reporting Requirements

### Māori Fisheries Act 2004

Kaupapa 7 of Schedule 7 to the MFA requires the Rūnanga to be accountable for its performance to all members of the Iwi. As a result, the Rūnanga must report annually to its members as follows:

OBLIGATION	COMPLIANCE	COMMENT
Mandated Iwi organisation (MIO) must hold annual general meeting for its members providing an opportunity for those members to consider:	Rūnanga	AGM 16th November 2019
<b>Annual report for the previous financial year reporting against objectives set out in the annual plan and includes:</b>		
1. Steps taken by MIO to increase number of registered members	Rūnanga	See Chief Executive's report
2. Comparison of performance against objectives in annual plan, including changes in shareholder/member value and dividend performance or profit distribution.	Rūnanga	See Chairman's report and consolidated statements
3. Annual audited financial report prepared in accordance with NZGAAP and accounting separately for settlement cash assets	Rūnanga	See Auditor's report
4. Report on sales and exchanges of settlement quota:		
a. Quantity of settlement quota held by the MIO's asset holding company	Rūnanga/NAHC	Total Quota Shares 492,689,547, of which 460,149,567 is designated as settlement quota
b. Value of settlement quota sold or exchanged.	Rūnanga/NAHC	Nil
c. Identity of purchaser or other party to the exchange	Rūnanga/NAHC	N/A
d. Any transaction with settlement quota that has resulted in a registered interest by way of caveat or mortgage being placed over the quota	Rūnanga/NAHC	Nil
e. Settlement quota interests that have been registered against the quota shares of the MIO	Rūnanga/NAHC	Nil
f. The value of income shares sold, exchanged, valued or acquired.	Rūnanga/NAHC	No Income shares were sold or exchanged during the year.





OBLIGATION	COMPLIANCE	COMMENT
5. Report on the interactions of the MIO in fisheries matters:		
a. With other entities within the lwi	Rūnanga/NAHC	A total of 10.5mt (2017: 12.75mt) of ACE was transacted with local lwi members that conduct commercial fishing operations, at either a discount to market value, or on a preferred supplier basis.
b. With other MIOs	Rūnanga	We continue to facilitate productive conversations with other MIO's to best maximise returns from our fisheries assets.  A proposal, during the year, to acquire a controlling interest within Leigh Fisheries in collaboration with Moana NZ and other MIOs was ultimately unsuccessful.
c. With Te Ohu Kai Moana Trustee Limited	Rūnanga/NAHC	Ngāpuhi delegates have continued to participate and attend TOKM hui including the AGM, and specific hui addressing stock assessments, proposed regulation changes and voluntary shelving.  At a TOKM special General meeting held in Auckland on the 3rd of July 2019, Ngāpuhi voted in favour of a future capital distribution to MIOs.
d. Any changes under section 18 of the MFA to the constitutional documents of the MIO, or its asset holding companies or any subsidiaries of the asset holding companies.	Rūnanga/NAHC	Nil.  Nil. Note: Te Ohu Kaimoana is currently recommending changes to Schedule 7 of the MFA.

#### An annual plan for the next financial year which includes:

1. The objectives of the annual plan	Rūnanga	An annual plan is available on request
2. The policy of the MIO in respect of sales and exchanges of settlement quota	Rūnanga	No sales or exchanges anticipated
3. Any changes in that policy from the policy for the previous year	Rūnanga	Nil
4. Any proposal to change the constitutional documents of any fishing company owned by the MIO	Rūnanga/NAHC	Nil

#### In relation to every asset holding company or subsidiary of an asset holding company that received settlement assets:

1. An annual report on:		
a. The performance of that asset holding company or any of its subsidiaries	Rūnanga/NAHC	See NAHC Chair's report and consolidated financial statements
b. The investment of money of that asset holding company or any of its subsidiaries	Rūnanga/NAHC	See NAHC Chair's report and consolidated financial statements
c. The matters set out in paragraph (b) of Kaupapa 2	Rūnanga/NAHC	All proposals duly considered
2. Any proposal to change the constitutional documents of the asset holding company or any of its subsidiaries.	Rūnanga/NAHC	Nil

OBLIGATION	COMPLIANCE	COMMENT
<b>Every MIO must exercise strategic governance over the process to examine and approve annual plans that set out:</b>		
1. The key strategies for the use and development of lwi fisheries assets	Rūnanga/NAHC	Encompassed within the budgets and operating plans of NAHC and the Rūnanga
2. The expected financial return on the assets	Rūnanga/NAHC	Annual budgets approved by NAHC board of directors and Rūnanga
3. Any programme to: <ul style="list-style-type: none"> <li>a. Manage the sale of annual catch entitlements derived from settlement quota held by asset holding companies or their subsidiaries.</li> </ul>	Rūnanga/NAHC	<p>NAHC has the direct responsibility for all ACE transactions on an ongoing basis.</p> <p>In the current year Ngāpuhi has ACE agreements with:</p> <ul style="list-style-type: none"> <li>• Local fishermen</li> <li>• Leigh Fisheries</li> <li>• Sanford; and</li> <li>• an Ihu Tō Mai arrangement with Sealord Group</li> </ul>
<ul style="list-style-type: none"> <li>b. Reorganise the settlement quota held by asset holding companies or their subsidiaries, as by buying and selling settlement quota in accordance with the MFA.</li> </ul>	Rūnanga/NAHC	N/A - Governed by legislative and Constitutional constraints.





# RĀRANGA TŪMOMO MAHI

## Register of Interests

### TE RŪNANGA Ā IWI O NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAION POSITION	ENTITY	ENTITY POSITION
<b>Rāniera Tau</b>	Chair	Ngāpuhi Ki Te Hauāuru Takiwā	TRAION Representative
		Ngāpuhi Asset Holding Company	Board Advisor
		National Iwi Chairs Group	Lead Chair - Pou Tahua
		Audit & Risk Committee TRAION	THOON Ex Officio
		Kotuku D1B Trust	Director
		Tūhoronuku Independent Mandated Authority	Trustee
		Te Kahu O Taonui	Member
		Omapere Taraire E Rangihāmama x3A Ahu Whenua Trust	Chair
		Hokianga Fisheries Accord	Co Chair
		National Whānau Ora Partnership Group	Deputy Chair
		Te Kawai Taumata	TRAION Representative
		Appointments and Remuneration Committee TRAION	Ex Officio
		Ngāti Hine Discussions Committee TRAION	Chair
		Te Rōpū Committee TRAION	Committee Member
<b>Mere Mangu</b>	Deputy Chair	Te Rōpū Takiwā O Mangakāhia	TRAION Representative
		Tarai O Rahiri Marae	Trustee
		Māori Women's Welfare League	Member
		KiwiMana	Director
		Tūhoronuku, Tekau I Mua Mandated	Hapū Kaikōrero
		Tūhoronuku Independent Mandated Authority	Executive Member
		Appointments and Remuneration Committee TRAION	Committee Member
		Ngāti Hine Discussions Committee TRAION	Committee Member
		Te Rōpū Committee TRAION	Committee Member

## TE RŪNANGA Ā IWI O NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAION POSITION	ENTITY	ENTITY POSITION
<b>Lorraine Toki</b>	CEO	National Iwi Chairs Forum – Pou Tangata	Advisor
<b>Te Rau Allen</b>	Trustee	Taiāmai Ki Te Marangai Takiwā	TRAION Representative
		Te Hau Ora Ō Ngāpuhi	Director
		Ngāpuhi Iwi Social Services	Director
		Te Whiu Hapū Incorporation	Chair
		Tauwhara Marae	Chair
		Rangaunu Urupa Trust	Chair
		Te Waimate Taiamai Urupa Trust	Member
		Audit & Risk Committee TRAION	NISS Representative
		Scholarship Allocation Committee TRAION	Committee Member
		Whakapapa Authentication Committee TRAION	Committee Member
		Northable Disability Support Services	NASC Mid/Far North Disability Sector
		Te Rōpū Committee TRAION	Committee Member
<b>Janelle Beazley JP</b>	Trustee	Te Takiwā O Ngāpuhi Ki Whangārei	TRAION Representative
		Whangārei Terenga Paraoa Marae	Trustee/Secretary
		Te Tarai O Rahiri Marae	Trustee/Secretary
		Waitangi Cultural Society Inc.	Life Member/Secretary
		Te Tai Tokerau Tarai Waka	Trustee
		Raurimu Te Kohanga Reo	Treasurer
		Te Kura Kaupapa Māori O Te Rawhitiroa	BOT Secretary
		Hapū Development Allocation Committee TRAION	Committee Member
		Policy Review Committee TRAION	Committee Member
		Tūhoronuku Independent Mandated Authority	Trustee
		Tūhoronuku Independent Mandated Authority	Ngati Toki Kaikorero
<b>Joe Bristowe</b>	Trustee	Te Rūnanga O Taumāre ki Rākaumangamanga	TRAION Representative
		Ngāti Hine Discussions Committee TRAION	Committee Member
		Policy Review Committee TRAION	Committee Member



## TE RŪNANGA Ā IWI O NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAION POSITION	ENTITY	ENTITY POSITION
<b>Chrisandra (Iti) Joyce</b>	Trustee	Te Takiwā O Ngāpuhi Ki Te Tonga O Tāmaki Makaurau	TRAION Representative
		Corrections Reference Group Member	Member
		Corrections Working Group Member	Member
		Matauranga Iwi Leadership Group Member	Member
		Ngāpuhi Education Advisory Group Member	Member
<b>Ngawai Tuson</b>	Trustee	Ngāpuhi Hokianga Ki Te Raki Takiwā	TRAION Representative
		Te Hau Ora Ō Ngāpuhi	Director
		Taupiripiri Charitable Trust	Trustee
		Mangamuka me Mangataipa Pariha O Te Matua Haahi Ratana	Roopu Raupo and Komiti Haahi Secretary
		Te Rōpū Kaumātua Kuia O Te Whare Tapu O Ngāpuhi	TRAION Representative
		Appointments and Remuneration Committee TRAION	Chair
		Policy Review Committee TRAION	Committee Member
<b>Wane Wharerau</b>	Trustee	Ngāpuhi Ki Waitematā Takiwā	TRAION Representative
		Guardians of the Sea Charitable Trust	Trustee
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Service Station Limited	Director
		Ngāpuhi Books & Stationery Limited	Director
		Northland Deepweater GP Ltd	Director
		Hokianga Accord	Co Chair
		Audit & Risk Committee TRAION	Committee Member
		Te Rōpū Committee TRAION	Committee Member
<b>Nicole Anderson</b>	Trustee	Anderson Trading Co Ltd	Director
		Fluid Chemicals Ltd	Director
		Manea Footsteps of Kupe Ltd	Chair
		Matai Aranui Marae	Trustee
		New Zealand Conservative Authority	Member
		Nga Ngaru O Hokianga	TRAION Proxy Representative
		Northern Tyre Co Ltd	Director
		Northland Inc Ltd	Director
		PHARMAC	Director
		PHARMAC Audit & Forecast Committee	Chair
		Pou Herenga Tai Twin Coast Cycle Trail Trust	Chair
		Te Au Marie 1769 Sestercentennial Trust Board	Trustee



## TE RŪNANGA Ā IWI O NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAION POSITION	ENTITY	ENTITY POSITION
<b>Keith Wihongi</b>	Proxy Trustee	Ngāpuhi Ki Te Hauāuru Takiwā	TRAION Proxy Representative
		Northland College Board of Trustees	TRAION Representative
		Whakapapa Authentication Committee TRAION	Committee Member
		Policy Review Committee TRAION	Committee Member
		Tarai o Ngai Tāwake Marae	Trustee
<b>Helene Leaf</b> QSM	TRAION Trustee (Resigned 8 April 2019)	Te Rūnanga ā Iwi o Ngāpuhi	Trustee
		Ngā Ngaru o Hokianga	Trustee / Takiwā Representative
		Matai Aranui Marae Whirinaki	Trustee / Secretary
		Whirinaki Recreation, Education & Cultural Reserve	Chair
		Ngā Kākano Hei Tiaki Trust	Member
		Hokianga RSA Woman's Division	Member
		St David's Anglican Church Whirinaki	Treasurer
		Leaf Reunion Committee	Secretary
		Ministry of Social Development: Family Violence	Response Co-ordinator
		Department of Corrections Māori Advisory Committee	Iwi Representative
		Ngāpuhi Asset Holding Company	Alternate Director
		Ngāpuhi Service Station Limited	Alternate Director
		Ngāpuhi Books & Stationery Limited	Alternate Director
		Ngāpuhi Food & Beverage Limited	Alternate Director
		Hapū Development Committee TRAION	Member
		Hokianga Health Enterprise Trust	TRAION Representative
		Tūhoronuku Independent Mandated Authority	Trustee
		Audit & Risk Committee TRAION	Member
		TRAION Scholarship Committee	Member
		Hapū Development Allocation Committee TRAION	Committee Member
		Roiho Cemetery Committee	Member
		Anapapata Cemetery	Secretary
		Te Hikutu Kaumatua Committee	Co-ordinator / Secretary



## NGĀPUHI ASSET HOLDING COMPANY LIMITED / BOARD OF DIRECTORS

NAME	NAHC POSITION	ENTITY	ENTITY POSITION
Jason Witehira	Chair	Ngāpuhi Asset Holding Company	Chair (from August 2017)
		Ngāpuhi Service Station Limited	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Food & Beverage Limited	Director
		JP & KA Witehira 2010 Limited trading as New World Victoria Park	Director & Shareholder
		New Zealand Food Innovation Auckland Limited	Director
		Coffee Now Limited	Shareholder / Director
		NUKU ki te Puku™ Limited	Director
		TRAION PSGE Development Committee	Member
		Te Pū O Te Wheke / Kaikohe Hub Development Governance Group	Member
		JP & KA Witehira Asset Holding Ltd	Director / Shareholder
		Aotearoa Fisheries Ltd TA Moana NZ	Director
		Tokerau Miro Ltd Partnership	Shareholder
		Miro Trading Partnership Ltd	Shareholder / Seed Investor
		Kotahi Rau Pukapuka Charitable Trust	Trustee
		Footstuffs North Island Ltd	Director
Paul Knight	CEO	John Butler Centre Body Corpoprare	Chair
		TRAION Audit & Risk Committee	Executive Member
		TRAION PSGE Development Committee	Member
		Te Pu O Te Wheke Steering Group	Member
		CRAMAC	Board Member
John Rae	Director	Abodo Limited	Chair
		Activate Tairawhit	Chair
		Cavalier Corporation Limited	Director
		Eastland Group Limited	Director
		FJ Hawkes & Co Limited	Managing Director / Shareholder
		Gobble Limited	Director / Shareholder
		JacksCo Limited	Advisory Board
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Food & Beverage Limited	Director

## NGĀPUHI ASSET HOLDING COMPANY LIMITED / BOARD OF DIRECTORS

NAME	NAHC POSITION	ENTITY	ENTITY POSITION
		Ngāpuhi Service Station Limited	Director
		Oha Honey LP	Member
		Playtime Holdings Limited	Director / Shareholder
		Provincial Growth Fund Committee	Member
		Smart Environment Limited	Chair
		Te Tumu Paeroa - Investment Committee	Member
		Thos Corson Holdings Limited	Chair
		WET Gisborne Limited	Director
<b>Wane Wharerau</b>	Director	Te Rūnanga ā Iwi o Ngāpuhi	Trustee
		Ngāpuhi Ki Waitematā Takiwā	TRAION Representative
		Guardians of the Sea Charitable Trust	Trustee
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Service Station Limited	Director
		Ngāpuhi Books & Stationery Limited	Director
		Northland Deepweater GP Ltd	Director
		Hokianga Accord	Co Chair
		Audit & Risk Committee TRAION	Committee Member
		Te Rōpū Committee TRAION	Committee Member
<b>Mike Simm</b>	Director	Competenz Trust	Chair
		Security North Limited	Director / Shareholder
		Kerikeri Village Trust	Chair
		R. Tucker Thompson Sail Training Trust	Trustee
		Ngāpuhi Asset Holding Company	Director
		TRAION Audit & Risk Committee	Member
		Ngāpuhi Service Station Limited	Director
		Ngāpuhi Books & Stationery Limited	Director
<b>Elena Trout</b>	Director	Ngāpuhi Food & Beverage Limited	Director
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Service Station Limited	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Food & Beverage Limited	Director
		Contact Energy Ltd	Independent Director





## NGĀPUHI ASSET HOLDING COMPANY LIMITED / BOARD OF DIRECTORS

NAME	NAHC POSITION	ENTITY	ENTITY POSITION
<b>Helene Leaf</b> QSM	TRAION Alternate Director (Resigned 5 April 2019)	Harrison Grierson	Independent Director
		Ministry of Defence/ Defence	External Member of Capability Governance Board
		Engineering NZ	Past President
		Marsden Maritime Holdings	Independent Director
		Electricity Efficiency and Conservation Board	Member
		Government inquiry into the 'Auckland Fuel Supply Disruption'	Chair
		Callaghan Innovation	Member
		Te Rūnanga ā Iwi ō Ngāpuhi	Trustee
		Ngā Ngaru ō Hokianga	Trustee / Takiwā Representative
		Matai Aranui Marae Whirinaki	Trustee / Secretary
		Whirinaki Recreation, Education & Cultural Reserve	Chair
		Ngā Kākano Hei Tiaki Trust	Member
		Hokianga RSA Woman's Division	Member
		St David's Anglican Church Whirinaki	Treasurer
		Leaf Reunion Committee	Secretary
		Ministry of Social Development: Family Violence	Response Co-ordinator
		Department of Corrections Māori Advisory Committee	Iwi Representative
		Ngāpuhi Asset Holding Company	Alternate Director
		Ngāpuhi Service Station Limited	Alternate Director
		Ngāpuhi Books & Stationery Limited	Alternate Director
		Ngāpuhi Food & Beverage Limited	Alternate Director
		Hapū Delevopment Commiteee TRAION	Member
		Hokianga Health Enterprise Trust	TRAION Representative
		Tūhoronuku Independent Mandated Authority	Trustee
		Audit & Risk Committee TRAION	Member
		TRAION Scholarship Committee	Member
		Hapū Development Allocation Committee TRAION	Committee Member
		Roiho Cemetary Committee	Member
		Anapapatara Cemetary	Secretary
		Te Hikutu Kaumatua Committee	Co-ordinator / Secretary

## NGĀPUHI IWI SOCIAL SERVICES / BOARD OF DIRECTORS

NAME	NISS POSITION	ENTITY	ENTITY POSITION
<b>Mike Kake</b>	Chair	Pehiaweri Marae Management Committee	Member
		Ngāti Hau Trust Board	Member
		Tai Tokerau Forest Limited	Director
		C North Television	Chair
		Rewarewa D Inc	Management Committee Member
		Te Huinga Whangarei District Council	Committee Member
		Karearea Whangarei District Council	Committee Member
		Regent Training Centre Roopu Taumata	Member
<b>Te Rau Allen</b>	Director	Taiāmai Ki Te Marangai Takiwā	TRAION Representative
		Te Hau Ora Ō Ngāpuhi	Director
		Te Rūnanga ā-Iwi o Ngāpuhi	Trustee
		Te Whiu Hapu Incorporation	Chair
		Tauwhara Marae	Chair
		Rangaunu Urupa Trust	Chair
		Te Waimate Taiāmai Kaitiaki Unit	Member
		Audit and Risk Committee TRAION	NISS Representative
		Scholarship Allocation Committee TRAION	Committee Member
		Whakapapa Authentication Committee TRAION	Committee Member
		Northable Disability Support Services	NASC Mid/Far North Disability Sector
		Te Rōpū Committee TRAION	Committee Member
<b>Te Miringa Huriwai</b>	Director	Nil	
<b>Erena Kara</b>	Director	Te Rūnanga ā Iwi o Ngāpuhi	General Manager
		Community Research Centre	Trustee
		Te Kotahitanga E Mahi Kaha Trust	Trustee
		Kaikohe Community Youth Centre Trust	Trustee
		KTR Kara Ltd	Director
		405 Gym	Owner
<b>Mariameno Kapa-Kingi</b>	Director	Te Kohao Health Ltd	Director, Chairperson
		National Urban Māori Authority	Executive Member
		Fusion Regional Suicide Prevention, Te Taitokerau	Chairperson
		Te Rūnanga O Whaingaroa	Project Coordinator
		Hihiaua Cultural Centre Trust	Board member
		Tahawai Marae Trust	Board Member



## TE HAU ORA Ō NGĀPUHI / BOARD OF DIRECTORS

NAME	THOON POSITION	ENTITY	ENTITY POSITION
<b>Hone Sadler</b>	Chair	Department of Māori Studies, University of Auckland	Senior Lecturer
		Te Rūnanga ā Iwi o Ngāpuhi	Kaumātua
		Te Taurahere-O-Ngāpuhi-Ki-Te-Tonga-O-Tamaki Makaurau	Chairperson
		Pere Ngaio Wharemate Ahuwhenua Trust	Chairperson
		Hone Pereki and Ngawhetu Sadler Family Trust	Chairperson
		Te Hungaiti Marae, Tautoro	Chairperson
		Nga Kaituhono Māori Advisory Board NZQA	Member
		WAI 435	Claimant
		WAI 1107	Claimant
		Te Kōmiti Wānanga He Whakaputanga O Te Rangatiratanga O Nu Tirenī and Te Tiriti O Waitangi	Project Manager
		James Henare Research Centre	Board member
		Māori Advisory Board Te Ara, NZ Online Encyclopedia	Member
		Te Aho Claims Alliance	NB: Position not listed
<b>Louis Gill</b>	Director	Massey University Alumni	Life Member
		P.N.Cosmopolitan Club	Life Member
		Lions Club of Kaikohe	Life Member
		Age Concern Mid North	Executive and Life Member
		Dairy Science M.A.C	Two Diploma's
		NZ Dairy Factory Association	Retired Registered Dairy Manager
		Waikato Branch NZIM	Past Associate Member
		Kaikohe R.S.A	Member
		Kaikohe Senior Net	Chair/Foundation & Executive Member
		Kaikohe Business Association	Member
<b>Myrtle Sanson</b>	Director	Te Roopu Taiao O Utakura	Trustee
		TRAION Audit & Risk Committee	THOON Representative
<b>Winnie Leach</b>	Director	Te Rūnanga ā Iwi o Ngāpuhi	Kuia
		Te Ropū Kaumātua Kuia o te Whare Tapu O Ngāpuhi	Member of Governance group
		Te Riingi/Mahuhukiterangi Marae, Tautoro	Trustee



## TE HAU ORA Ō NGĀPUHI / BOARD OF DIRECTORS

NAME	THOON POSITION	ENTITY	ENTITY POSITION
<b>Te Rau Allen</b>	Director	Taiāmai Ki Te Marangai Takiwā	TRAION Representative
		Te Hau Ora Ō Ngāpuhi	Director
		Ngāpuhi Iwi Social Services	Director
		Te Whiu Hapū Incorporation	Chair
		Tauwhara Marae	Chair
		Rangaunu Urupa Trust	Chair
		Te Waimate Taiāmai Urupa Trust	Member
		Audit & Risk Committee Te Rūnanga ā Iwi o Ngāpuhi	NISS Representative
		Scholarship Allocation Committee Te Rūnanga ā Iwi o Ngāpuhi	Committee Member
		Whakapapa Authentication Committee Te Rūnanga ā Iwi o Ngāpuhi	Committee Member
		Northable Disability Support Services	NASC Mid/Far North Disability Sector
		Te Rōpū Committee Te Rūnanga ā Iwi o Ngāpuhi	Committee Member
<b>Ngawai Tuson</b>	Director	Ngāpuhi Hokianga Ki Te Raki Takiwā	TRAION Representative
		Te Hau Ora Ō Ngāpuhi	Director
		Taupiripiri Charitable Trust	Trustee
		Mangamuka me Mangataipa Pariha O Te Matua Haahi Ratana	Roopu Raupo and Komiti Haahi Secretary
		Te Rōpū Kaumātua Kuia O Te Whare Tapu O Ngāpuhi	TRAION Representative
		Appointments and Remuneration Committee Te Rūnanga ā Iwi o Ngāpuhi	Chair
		Policy Review Committee Te Rūnanga ā Iwi o Ngāpuhi	Committee Member
<b>Eric Rush</b>	Director	Auckland University (LLB)	NB: Position not listed
		New World Regent Whangārei	Owner/Operator







TE TAI TOKERAU MĀORI SPORTS AWARDS 2019  
ROSS LESLEY & MISS KIHĪ RIRINUI





## RĀRANGI TAHUA

### FINANCIAL STATEMENTS

**Summary of Consolidated Financial Statements**  
**For the Year ended 30 June 2019**

## *Te Rūnanga ā Iwi o Ngāpuhi*

### *Summary Consolidated Financial Statements*

*For the Year Ended 30 June 2019*

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The following Summary Consolidated Financial Statements have been extracted from the audited Full Group Financial Statements dated 8 October 2019. The Full Group Financial Statements were prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). The Group is a public benefit entity and has made an explicit statement of compliance with Public Benefit Entity Standards (Reduced Disclosure Regime) in the Full Financial Statements.

The Summary Consolidated Financial Statements cannot be expected to provide as complete an understanding as provided by the Full Financial Statements. An unmodified audit opinion was issued on the Full Financial Statements.

The Summary Consolidated Financial Statements have been examined by the Group's auditor for consistency with the Full Financial Statements and their unmodified audit report on the Summary Consolidated Financial Statements has been attached.

Further details about the Group's Financial Performance and Financial Position can be obtained from the Full Financial Statements.

Each Tribal member is entitled to obtain, upon request, a copy of the Full Financial Statements. Requests should be made to the Office of Te Rūnanga-Ā-Iwi O Ngāpuhi - Attention: Lorraine Toki

The Rūnanga Representatives authorised the issue of the Full Financial Statements on 8 October 2019.



## Te Rūnanga ā Iwi o Ngāpuhi

### Summary Consolidated Statement of Comprehensive Revenue and Expense

For the Year Ended 30 June 2019

	Note	Consolidated Group	
		2019	2018
		\$	\$
<b>Revenue</b>			
Revenue - exchange transactions	3	18,029,008	14,826,311
Revenue - non exchange transactions	3	1,058,229	1,827,875
Other Income	3	1,420,019	1,951,135
<b>Total Income</b>		<b>20,507,256</b>	<b>18,605,321</b>
<b>Expenses</b>			
Cost of sales		8,394,639	7,089,754
Employee remuneration	3	5,599,785	5,132,406
Depreciation and amortisation	5	437,315	372,210
Other expenses	3	5,057,896	4,744,292
<b>Total expenses</b>		<b>19,489,635</b>	<b>17,338,662</b>
<b>Surplus/(deficit) before net financing costs</b>		<b>1,017,621</b>	<b>1,266,659</b>
Finance income	4	376,205	396,820
Finance costs - financial liabilities at amortised cost	4	3,887	2,658
<b>Net finance income</b>		<b>372,318</b>	<b>394,162</b>
Share of equity accounted investees surplus/(deficit) for the year		-	41,909
<b>Surplus/(deficit) for the year from continuing operations attributable to beneficiaries</b>		<b>1,389,939</b>	<b>1,702,730</b>
<b>Other Comprehensive Revenue and Expense</b>			
Gain/(Loss) on revaluation of property, plant and equipment		50,054	62,589
Gain/(Loss) on revaluation of available-for-sale financial assets		659,788	185,035
<b>Total comprehensive revenue and expenses for the year attributable to beneficiaries</b>		<b>2,099,782</b>	<b>1,950,354</b>

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 96 to 104 form an integral part of these Financial Statements.

## Te Rūnanga ā Iwi o Ngāpuhi

### Summary Consolidated Statement of Changes in Net Assets/Equity

For the Year Ended 30 June 2019

Group	Accumulated Revenue & Expense	Property, Plant & Equipment Revaluation Reserve	Available for Sale Revaluation Reserve	Total Equity
	\$	\$	\$	\$
Opening balance 1 July 2017	55,579,178	272,392	74,033	55,925,603
Surplus/(deficit) for the year	1,702,730	-	-	1,702,730
Other comprehensive revenue and expense - revaluation/(devaluation)	-	62,589	185,035	247,624
Total comprehensive revenue and expense	1,702,730	62,589	185,035	1,950,354
Closing balance 30 June 2018	57,281,908	334,981	259,068	57,875,957
Surplus/(deficit) for the year	1,389,939	-	-	1,389,939
Other comprehensive revenue and expense - revaluation/(devaluation)	-	50,054	659,788	709,842
Total comprehensive revenue and expense	1,389,939	50,054	659,788	2,099,782
Closing balance 30 June 2019	58,671,847	385,035	918,856	59,975,738

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 96 to 104 form an integral part of these Financial Statements.

## Te Rūnanga ā Iwi o Ngāpuhi

### Summary Consolidated Statement of Financial Position

As at 30 June 2019

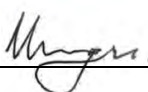
	Note	Consolidated Group	
		2019	2018
		\$	\$
<b>Current assets</b>			
Cash and cash equivalents	6	7,568,437	8,215,465
Receivables (from exchange transactions)	7	698,477	330,980
Recoverables (from non-exchange transactions)		175,490	68,478
Database in progress		175,000	-
Development in progress	8	205,113	-
Prepayments		47,274	48,731
Inventories		297,235	341,944
Investments	9	-	1,013,675
<b>Total current assets</b>		<b>9,167,026</b>	<b>10,019,273</b>
<b>Non current assets</b>			
Prepayments		4,142	12,425
Investments	9	22,763,536	20,870,958
Intangible assets	10	21,443,657	21,544,341
Investment property	11	1,895,000	1,870,000
Property, plant and equipment		6,380,656	4,897,189
<b>Total non-current assets</b>		<b>52,486,991</b>	<b>49,194,913</b>
<b>Total assets</b>		<b>61,654,017</b>	<b>59,214,186</b>
<b>Current liabilities</b>			
Trade and other payables		914,132	541,426
Deferred revenue	13	246,043	316,895
Borrowings	12	8,458	7,544
Employee entitlements		509,646	463,905
<b>Total current liabilities</b>		<b>1,678,279</b>	<b>1,329,770</b>
<b>Non current liabilities</b>			
Borrowings	12	-	8,459
<b>Total non-current liabilities</b>		<b>-</b>	<b>8,459</b>
<b>Total liabilities</b>		<b>1,678,279</b>	<b>1,338,229</b>
<b>Net assets</b>		<b>59,975,738</b>	<b>57,875,957</b>
<b>Equity</b>			
Property, plant & equipment revaluation reserve		385,035	334,981
Available for sale revaluation reserve		918,856	259,068
Accumulated revenue and expense		58,671,847	57,281,908
<b>Total equity</b>		<b>59,975,738</b>	<b>57,875,957</b>

Authorised and signed on behalf of the Trustees



Chairperson

8 October 2019



Trustee

8 October 2019

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 96 to 104 form an integral part of these Financial Statements.

*Te Rūnanga ā Iwi o Ngāpuhi*  
*Summary Consolidated Statement of Cash Flows*

*For the Year Ended 30 June 2019*

	Consolidated Group	
	2019	2018
	\$	\$
<b>Cash flows from operating activities</b>		
Cash was provided from:		
Revenue	18,852,636	17,145,637
Interest income	248,859	396,820
Goods and services tax	232,488	286,290
Dividends received	1,340,642	1,479,003
	<u>20,674,625</u>	<u>19,307,750</u>
Cash was applied to:		
Payments to suppliers and employees	(19,374,611)	(17,588,257)
Interest paid	(5,363)	(2,658)
	<u>(19,379,974)</u>	<u>(17,590,915)</u>
<b>Net cash inflow/(outflow) from operating activities</b>	<u>1,294,651</u>	<u>1,716,835</u>
<b>Cash flows from investing activities</b>		
Cash was provided from:		
Sale of property, plant and equipment	33,043	94,520
Sale of investments	1,000,000	398,729
	<u>1,033,043</u>	<u>493,249</u>
Cash was applied to:		
Purchase of investments	(1,120,675)	(1,266,206)
Purchase of property, plant and equipment	(1,844,674)	(729,905)
	<u>(2,965,349)</u>	<u>(1,996,111)</u>
<b>Net cash inflow/(outflow) from investing activities</b>	<u>(1,932,306)</u>	<u>(1,502,862)</u>
<b>Cash flows provided from financing activities</b>		
Cash was applied to:		
Hire purchase	(9,373)	(6,955)
<b>Net cash inflow/(outflow) from investing activities</b>	<u>(9,373)</u>	<u>(6,955)</u>
<b>Net increase/(decrease) in cash and cash equivalents held</b>	<u>(647,028)</u>	<u>207,018</u>
Opening balance of cash and cash equivalents	8,215,465	8,008,447
<b>Closing balance of cash and cash equivalents</b>	<u>7,568,437</u>	<u>8,215,465</u>

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 96 to 104 form an integral part of these Financial Statements.



## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

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#### 1. Reporting Entity

Te Rūnanga-ā-Iwi o Ngāpuhi (TRAION) is a Charitable Trust and a Mandated Iwi Organisation under section 13 of the Māori Fisheries Act 2004. The principal activities of the entity is the support and development of Ngāpuhi through the delivery of various services to Ngāpuhi and the prudent management of Ngāpuhi commercial assets for the benefit of Ngāpuhi.

The Group financial statements consist of the results of TRAION and its 100% subsidiaries Ngāpuhi Asset Holding Company Limited (NAHC), Ngāpuhi Iwi Social Services Limited (NISS), Ngāpuhi Service Station Limited (NSSL), Ngāpuhi Books and Stationery Limited (NBSL), Ngāpuhi Iwi Housing Development Limited (NIHDL), Ngāpuhi Food & Beverage Limited (NFBL), Te Hau Ora o Ngāpuhi Limited (THOON) and Te Hau Ora o Ngāpuhi Asset Holding Company Limited (THOONAHC) (together the "Group") and the Group's interest in the jointly controlled assets of Te Pae Aronga Taitamariki, and in the equity accounted entities Northland Deepwater Limited Partnership (NDW), NDW LFR Limited (removed June 2019), and Northland Deepwater GP Limited (shares sold August 2018).

TRAION (inclusive of its subsidiaries and equity accounted entities) is a public benefit entity incorporated in New Zealand.

#### 2 Summary of Accounting Policies

##### Basis of Preparation

##### Statement of compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with Public Benefit Entity Standards (Reduced Disclosure Regime) (PBE Standards (RDR)), as appropriate for Tier 2 not-for-profit public benefit entities.

The Group qualifies as a Tier 2 reporting entity for the current and prior periods as it has had between \$2m and \$30m of operating expenditure.

The financial statements were authorised for issue by the Trustees on the date the financial statements are executed. The entities' owners, or others, do not have the power to amend the financial statements after issue.

##### Basis of measurement

The financial statements have been prepared on the basis of historical cost, adjusted by the revaluation of certain assets where stated.

##### Functional and presentation currency

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest dollar. The functional currency and the presentation currency of the Group is New Zealand dollars.

There has been no change in the functional currency of the Group during the year.

##### Specific Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements and have been applied consistently by the Group.

##### (a) Revenue recognition

Revenue is recognised when the amount of revenue can be measured reliably and it is probable that economic benefits will flow to the Group, and measured at the fair value of consideration received or receivable.

The following specific recognition criteria in relation to the Group's revenue streams must also be met before revenue is recognised.

##### Revenue from exchange transactions

##### Sale of goods

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

##### Rendering of services and management fees

Revenue from services rendered is recognised in surplus or deficit in proportion to the stage-of-completion of the transaction at the reporting date. The stage of completion is assessed by reference to surveys of work performed.

##### Rental income

Rental income is recognised on a straight line basis over the lease term.

##### Revenue from non-exchange transactions

Non-exchange transactions are those where the Group receives an inflow of resources (i.e. cash and other tangible or intangible items) but provides no, or nominal, direct consideration in return.

With the exception of services-in-kind, inflows of resources from non-exchange transactions are only recognised as assets where both:

- It is probable that the associated future economic benefit or service potential will flow to the entity; and
- Fair value is reliably measurable.

Inflows of resources from non-exchange transactions that are recognised as assets are recognised as non-exchange revenue, to the extent that a liability is not recognised in respect to the same inflow.

Liabilities are recognised in relation to inflows of resources from non-exchange transactions when there is a resulting present obligation as a result of the non-exchange transactions, where both:

- It is probable that an outflow of resources embodying future economic benefit or service potential will be required to settle the obligation; and
- The amount of the obligation can be reliably estimated.

## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

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The following specific recognition criteria in relation to the Group's non-exchange transaction revenue streams must also be met before revenue is recognised:

#### Government Grants, Donations

The recognition of non-exchange revenue from Government Grants and Donations depends on the nature of any stipulations attached to the inflow of resources received, and whether this creates a liability (i.e. present obligation) rather than the recognition of revenue.

Stipulations that are 'conditions' specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, resulting in the recognition of a non-exchange liability that is subsequently recognised as non-exchange revenue as and when the 'conditions' are satisfied.

Stipulations that are 'restrictions' do not specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, and therefore do not result in the recognition of a non-exchange liability, which results in the immediate recognition of non-exchange revenue.

#### Other Income

##### Dividend revenue

Dividend revenue from investments is recognised when the shareholders' rights to receive payment has been established and the amount can be reliably measured.

#### **(b) Financial instruments**

The Group initially recognises financial instruments when the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The Group also derecognises financial assets and financial liabilities when there has been significant changes to the terms and/or the amount of contractual payments to be received/paid.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group classifies financial assets into the following categories: fair value through surplus or deficit, held-to-maturity, loans and receivables, and available-for-sale. The Group classifies financial liabilities into the following categories: fair value through surplus or deficit, and amortised cost.

Financial instruments are initially measured at fair value, plus for those financial instruments not subsequently measured at fair value through surplus or deficit, directly attributable transaction costs. Subsequent measurement is dependent on the classification of the financial instrument, and is specifically detailed in the accounting policies below.

##### **Available-for-sale financial assets**

Available-for-sale financial assets are those non-derivative financial assets that are designated as available-for-sale or are not classified as loans and receivables, held-to-maturity investments or financial assets at fair value through surplus or deficit. Available-for-sale financial assets are subsequently measured at fair value with gains or losses recognised in other comprehensive revenue and expense and presented in the available-for-sale revaluation reserve within net assets/equity, less impairment. Upon derecognition, the accumulated gain or loss within net assets/equity is reclassified to surplus or deficit. Available-for-sale financial assets comprise: the bonds held as part of the BNZ Investment Portfolio, the MINT unit investment and shares held in unlisted companies which are stated at cost as fair value can not be reliably measured, including the Group's investment in Aoteroa Fisheries Limited (AFL) income shares, CSB shares, Red Circle Wholesale Limited shares and Paper Plus shares.

##### **Loans and receivables**

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables are subsequently measured at amortised cost using the effective interest method, less any impairment losses. Loans and receivables comprise cash and cash equivalents, receivables, and intercompany loans.

Cash and cash equivalents represent highly liquid investments that are readily convertible into a known amount of cash with an insignificant risk of changes in value, with maturities of three months or less.

##### **Amortised cost financial liabilities**

Financial liabilities classified as amortised cost are non-derivative financial liabilities that are not classified as fair value through surplus or deficit financial liabilities. Financial liabilities classified as amortised cost are subsequently measured at amortised cost using the effective interest method. Financial liabilities classified as amortised cost comprise: cash and cash equivalents (bank overdrafts), payables, loans and finance lease payables.

#### **(c) Property, plant and equipment**

Items of property, plant and equipment are initially measured at cost, except those acquired through non-exchange transactions which are instead measured at fair value as their deemed cost at initial recognition.

Items of property, plant and equipment are subsequently measured either under the:

- Cost model: Cost (or fair value for items acquired through non-exchange transactions) less accumulated depreciation and impairment.
- Revaluation model: fair value, less accumulated depreciation and accumulated impairment losses recognised after the date of the most recent revaluation. Valuations are performed with sufficient frequency to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Gains and losses on revaluation are recognised in other comprehensive revenue and expense and presented in the revaluation reserve within net assets/equity. Gains or losses relating to individual items are offset against those from other items in the same class of property, plant and equipment; however gains or losses between classes of property, plant and equipment are not offset. Any revaluation losses in excess of the credit balance of the revaluation reserve for that class of property, plant and equipment are recognised in surplus or deficit as an impairment.

All of the Group's items of property, plant and equipment are subsequently measured in accordance with the cost model, except for land and buildings which are subsequently measured in accordance with the revaluation model.

## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the following:

- The cost of materials and direct labour
- Costs directly attributable to bringing the assets to a working condition for their intended use
- When the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and
- Capitalised borrowing costs.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in surplus or deficit.

Upon disposal of revalued items of property, plant and equipment, any associated gain or losses on revaluation to that item are transferred from the revaluation reserve to accumulated surplus.

#### Reclassification to investment property

When the use of a property changes from owner-occupied to investment property, the property is remeasured to fair-value and reclassified as investment property.

Any gain arising on remeasurement is recognised in surplus or deficit to the extent that it reverses a previous impairment loss on the specific property, with any remaining gain recognised in other comprehensive revenue and expense and presented in the revaluation reserve in net assets/equity. Any loss is recognised immediately in surplus or deficit.

#### Subsequent Costs

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Group. Ongoing repairs and maintenance is expensed as incurred.

#### Depreciation

Depreciation is based on the cost of an asset less its residual value, except for buildings which are based on the revalued amount less its residual value, and land which is not depreciated. Significant components of individual assets that have a useful life that is different from the remainder of those assets, those components are depreciated separately.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted as appropriate.

Depreciation is recognised in surplus or deficit over the estimated useful lives of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Land is not depreciated. Assets under construction are not subject to depreciation.

The expected useful lives of the various classes of property, plant and equipment used in the calculation of depreciation in the current and prior year are as follows;

• Buildings	50 years
• Plant and equipment	3 - 20 years
• Furniture and fittings	0 - 20 years
• Office equipment	3 - 15 years
• Motor vehicles	6 years

#### (d) Intangible Assets

##### Fish Quota

Fish quota has been recorded at fair value on recognition (Te Ohu Kaimoana allocation as part of the original Settlement) with additional quota acquisitions initially recorded at cost. Fish quota are treated as an asset with an indefinite life and are not amortised and are carried at cost less any impairment losses. Impairment losses are recognised whenever the carrying amount of the asset exceeds its recoverable amount. Fish quota is tested annually for impairment. The useful life is assessed annually to determine whether the indefinite life assessment continues to be supportable.

Quota shares are a property right that represents the quota owner's share of a fishery. These are tradeable rights and are issued perpetually and are a tool used to actively manage the fishery in a sustainable manner via the Annual Catch Entitlement process. As a result the quota shares are not amortised. Refer to Note 10 for further information.

##### ETS Units

Intangible assets include carbon credits acquired by way of a Government grant and are initially recognised at fair value at the date of acquisition. Following initial recognition, these intangible assets are carried at cost less any accumulated impairment losses, and are considered to have an indefinite life.

Carbon credits are not consumed and are therefore not amortised. They are tested for impairment annually and whenever there is an indication that impairment exists. Refer to Note 10 for further information.

##### Computer software

Computer software is initially recognised at cost as it has a finite useful life of four years. It is subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

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#### (e) Investment properties

Investment properties are subsequently measured at fair value. Any gain or loss on disposal of an investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in surplus or deficit.

#### Reclassifications

When an investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings. When the use of an investment property changes to owner occupied, such that it results in a reclassification to property, plant and equipment, the property's fair value at the date of reclassification becomes its cost for subsequent accounting.

#### (f) Goods and services tax

All items in the financial statements are stated exclusive of GST, except for receivables and payables, which are stated on a GST inclusive basis. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

#### (g) Taxation

TRAION and its subsidiaries are registered with the Charities Commission and exempt from income tax.

#### Significant Accounting Judgements, Estimates and Assumptions

In preparing these financial statements the Group has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

An incorrect estimate of the useful life or residual value will impact on the depreciable amount of an asset, therefore impacting on the depreciation expense recognised in the surplus or deficit, and carrying amount of the asset in the statement of financial position. The Group minimises the risk of this estimation uncertainty by:

- Physical inspection of assets;
- Asset replacement programmes;
- Review of second hand market prices for similar assets; and
- Analysis of prior asset sales.

The Group has not made significant changes to past assumptions concerning useful lives and residual values.

#### Determination of Fair Values

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and / or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

#### Property, plant and equipment

The fair value of land and buildings is determined by direct reference to recent market transactions on arm's length terms for land and buildings comparable in size and location to those held by the Group, and to market based yields for comparable properties.

#### Investment property

An external, independent valuation company, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued, values the Group's investment property portfolio every year. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably. Refer Note 11 for valuation details.

#### Trade and other receivables

The fair value of trade and other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date. This fair value is determined for disclosure purposes or when such assets are acquired in a business combination.

#### Available for sale financial instruments

The fair value of available for sale financial instruments is based on their quoted prices in an active market.

#### Impairment of Assets

At each reporting date, the carrying amounts of the tangible and intangible assets are reviewed to determine whether there is any indication of impairment.



## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

#### 3. REVENUE

	Consolidated Group	
	2019	2018
	\$	\$
REVENUE:		
<i>Revenue from exchange transactions</i>		
Sale of goods	11,486,919	10,249,729
Rental income - investment properties	146,027	185,764
Management fees	3,365	4,715
Government contracts	6,099,514	3,932,406
Non-government contracts	253,803	287,059
Ngāpuhi Festival - Art Exhibition	-	89,652
Ngāpuhi Festival - Stalls	-	22,233
Ngāpuhi Festival - Other Income	-	3,360
Other exchange revenue	39,380	51,393
	<u>18,029,008</u>	<u>14,826,311</u>
<i>Revenue from non-exchange transactions</i>		
Government contracts/grants	558,521	1,080,108
Non-government contracts	484,523	476,386
Sponsorship	260	255,336
Donations and goods-in-kind received:		
Funds received	14,925	16,045
	<u>1,058,229</u>	<u>1,827,875</u>
OTHER INCOME:		
Dividend income (available for sale)	1,311,293	1,479,003
Revaluation/(devaluation) of investment property	(12,404)	58,912
Reversal of devaluation of property plant & equipment	115,919	364,380
Gain on sale of property plant & equipment	5,211	48,840
	<u>1,420,019</u>	<u>1,951,135</u>
EMPLOYEE REMUNERATION:		
Wages & salaries	5,465,760	5,053,006
Kiwisaver contributions	134,025	79,400
	<u>5,599,785</u>	<u>5,132,406</u>
OTHER EXPENSES:		
Bad and doubtful debts	6,252	8,911
Contractors	511,261	612,857
Directors fees (refer Note 14)	189,850	175,069
Impairment/devaluation of property, plant & equipment	-	17,852
Impairment of Intangibles (refer Note 10)	99,582	-
Impairment of stock	22,138	14,376
Hapu development distribution	57,909	40,000
Koha and hui	13,454	13,106
Leases	133,403	204,941
Loss on sale of property, plant & equipment	8,354	5,628
Management fee	-	53,669
Ngāpuhi Festival	-	474,585
Quota levies	279,531	348,074
Service delivery costs	1,680,335	1,082,797
Scholarships	96,500	86,000
Sponsorships	25,202	50,845
Trustee fees (refer Note 14)	193,385	157,571
Takiwā grants (refer below)	52,500	67,500
Other expenses	1,688,240	1,330,511
	<u>5,057,896</u>	<u>4,744,292</u>
TAKIWĀ GRANTS:		
Ngāpuhi Ki Te Hauāuru	7,500	7,500
Taumārere Ki Rākaumangamanga	7,500	7,500
Ngā Ngaru O Hokianga	7,500	7,500
Hokianga Ki Te Raki	7,500	7,500
Taiāmai Ki Te Marangai	-	7,500
Te Rōpu Takiwā O Mangakāhia	7,500	7,500
Ngāpuhi Ki Whāngarei	7,500	7,500
Te Taurāhere O Ngāpuhi Ki Te Tonga O Tāmaki Makaurau	7,500	7,500
Ngāpuhi Ki Waitematā	-	7,500
	<u>52,500</u>	<u>67,500</u>

## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

#### 4. NET FINANCE INCOME

	Consolidated Group	
	2019	2018
<i>Finance income</i>	\$	\$
Interest income (loans & receivables)	61,955	82,570
Distributions received (available for sale)	314,250	314,250
Total finance income	376,205	396,820
<i>Finance costs</i>		
Interest expense - financial liabilities at amortised cost	3,887	2,658
Total finance costs	3,887	2,658
NET FINANCE INCOME	372,318	394,162

#### 5. DEPRECIATION AND AMORTISATION

	Consolidated Group	
	2019	2018
	\$	\$
Depreciation	436,213	364,638
Amortisation	1,102	7,572
	437,315	372,210

#### 6. CASH AND CASH EQUIVALENTS

	Terms	Interest Rate		Consolidated Group	
		2019	2018	2019	2018
<i>Current assets</i>		%	%	\$	\$
Bank balances	On Call	0.10	0.1	5,155,818	3,605,419
Call deposits - BNZ and ASB Bank	On Call	0.50	0.50	2,375,367	3,066,972
Term Deposits - BNZ		1.58 - 2.87	1.58 - 2.87	30,586	1,536,296
Cash and vouchers				6,666	6,778
				7,568,437	8,215,465

The carrying value of the cash and cash equivalents is their fair value.

The BNZ hold a registered first mortgage over the property owned by Ngāpuhi Asset Holding Company Limited and situated at Kowhai Court, Broadway, Kaikohe, which has a market value of \$2,180,000 at 30 June 2019 (2018: \$2,150,000).

The BNZ has provided a revolving credit facility to Ngāpuhi Books and Stationery Limited to a limit of \$50,000. The BNZ facility is secured by a guarantee from Ngāpuhi Asset Holding Company Limited for up to \$120,000 plus interest and costs and a perfected security interest in all present and after acquired property of Ngāpuhi Books and Stationery Limited.

The BNZ holds a guarantee in relation to Ngāpuhi Service Station Limited for the amount of \$400,000, plus interest and costs in terms of the banks standard guarantee form from Ngāpuhi Asset Holding Company Limited, and a perfected security interest in all present and after acquired property of Ngāpuhi Service Station Limited.

BNZ has guaranteed a bond to Mobil NZ for an amount of \$200,000 on behalf of Ngāpuhi Service Station Limited.

ASB has guaranteed a bond to Westpac Bank for an amount of \$146,250 on behalf of Te Hau Ora O Ngāpuhi Limited.

#### 7. RECEIVABLES - EXCHANGE TRANSACTIONS

	Consolidated Group	
	2019	2018
	\$	\$
Trade receivables from exchange transactions	697,977	330,480
Allowance for impairment	-	-
Net trade receivables from exchange transactions	697,977	330,480
Supplier overpayments and bonds	500	500
	698,477	330,980

The carrying value of trade receivables approximate their fair value, due to the short term nature of the instruments.

#### Health of receivables

As at 30 June 2019 and 2018, all overdue receivables have been assessed for impairment. The Group holds no collateral as security or other credit enhancements over receivables that are either past due or impaired.

The impairment allowance has been assessed based on expected losses for the Group's pool of debtors, including an analysis of the Group's losses in previous periods, and review of specific debtors.

## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

#### 8. DEVELOPMENT IN PROGRESS

	Consolidated 2019 \$	2018 \$
Te Pū O Te Wheke Feasibility Study*	37,889	-
Te Pū O Te Wheke Development**	86,955	-
Other development in progress	80,269	-
Total development in progress	205,113	-

##### \*Te Pū O Te Wheke Feasibility Study

Ngāpuhi Asset Holding Company Limited has a funding agreement with the Provincial Growth Fund administered by the Ministry of Business, Innovation and Employment on behalf of Te Pū O Te Wheke (TPOTW) to undertake a feasibility study. The feasibility study is to determine if the proposed Kaikohe hotel site will be suitable for a Kaikohe business hub. The funding agreement is for \$178,480 of which \$100,000 was received in the 2019 year. The Far North District Council has also agreed to commit \$100,000 towards the study, which at year end had not yet been received. Ngāpuhi Asset Holding Company Ltd has incurred \$10,000 in costs towards the study.

##### \*\*Te Pū O Te Wheke Development

In parallel to the Te Pū O Te Wheke (TPOTW) feasibility study, Ngāpuhi Asset Holding Company Limited and the Far North District Council have undertaken to continue to develop the concept to design and resource consenting stage. Both parties have committed additional expenditure up to \$500,000 each, of which \$86,955 was incurred by Ngāpuhi Asset Holding Company Limited during the year ended 30 June 2019. The remaining commitment is forecasted to be utilised in the following income year, to enable TPOTW to be considered for further Provincial Growth Funding.

#### 9. INVESTMENTS

	Category of Financial Instrument	Consolidated Group 2019 \$	2018 \$
<b>Current</b>			
BNZ Term Deposits	Loans & Receivables	-	1,013,675
		-	1,013,675
<b>Non-Current</b>			
Mint Asset Management Income Fund	Available for Sale	10,418,503	8,525,925
Aotearoa Fisheries Limited income shares (at cost)	Available for Sale **	12,319,033	12,319,033
Paper Plus shares (at cost)	Available for Sale *	24,000	24,000
Red Circle Wholesale Limited shares (at cost)	Available for Sale *	2,000	2,000
		22,763,536	20,870,958
Total Investments Held		22,763,536	21,884,633

\* The shares in Paper Plus and Red Circle Wholesale Limited are classified as available for sale, but cannot be sold as they are required to be held as specified in the franchise agreements with Paper Plus and the retail program for Ngāpuhi Service Station Limited. The NAHC Directors have assessed these shares for impairment at 30 June 2019 and have concluded that there is no indication of impairment.

\*\* No consideration has ever been given to selling the Aotearoa Fisheries Limited shares.

##### Aotearoa Fisheries Limited income shares

The NAHC Directors have assessed these shares for impairment at 30 June 2019 and have concluded that there is no indication of impairment.

#### 10. INTANGIBLE ASSETS

Consolidated Group	Fish Quota \$	NZ ETS Units \$	Computer Software \$	Total \$
<b>Cost/valuation</b>				
Balance at 1 July 2018	21,298,865	140,922	135,385	21,575,172
Additions	-	-	-	-
Balance as at 30 June 2019	21,298,865	140,922	135,385	21,575,172
<b>Accumulated amortisation and impairment</b>				
Balance at 1 July 2018	-	1,744	29,087	30,831
Impairment	-	-	99,582	99,582
Amortisation expense	-	-	1,102	1,102
Balance at 30 June 2019	-	1,744	129,771	131,515
<b>Net book value</b>				
30/06/2018	21,298,865	139,178	106,298	21,544,341
30/06/2019	21,298,865	139,178	5,614	21,443,657

##### ETS Units

NAHC is deemed a participant in the New Zealand Emission Trading Scheme (ETS) as it is an owner of fishing quota. The carbon credits are not consumed and the Group is able to either hold the New Zealand Units (NZU) within the carbon register or alternatively trade the NZU's in domestic and international carbon markets. The NZU's are not amortised but are tested for impairment on an annual basis or when indications of impairment exist. NZU's relate to units that were allocated to the Group by the Ministry for the Environment as part of the fisheries allocation for quota owned. In 2016 the market value of the ETS units had risen to \$17.75 per unit and the previous impairment has been reversed to reflect this. The NAHC Directors have assessed these for impairment at 30 June 2019 and have concluded that there is no indication of impairment.

##### Fish Quota

The NAHC Directors have assessed the recoverable amount of the fish quota as at 30 June 2019 based on the fair value of the quota less costs to sell. Observable market prices for fish quota were obtained from Te Ohu Kai Moana Trustee Limited and these were utilised to calculate the fair value of the fish quota. This assessment indicated a value significantly higher than the carrying amount. On that basis they have concluded that there is no indication of impairment.



## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

#### 11. INVESTMENT PROPERTY

	Consolidated Group	
	2019	2018
	\$	\$
Balance at 1 July	1,870,000	1,780,000
Additions	37,404	31,088
Fair value (losses)/gains on valuation	(12,404)	58,912
Balance at 30 June	1,895,000	1,870,000

Investment property comprises of three commercial properties that are leased to third parties. Two of the leases contained an initial non-cancellable period of five years. Subsequent renewals are negotiated with the lessee. No contingent rents are charged. The third lease is for a total term of nine years, with two yearly rent reviews.

All investment properties were valued based on an economic basis by capitalisation of the contract rental and checking this on a discounted cashflow basis. The capitalisation rates used in the valuations were between 6.59 - 10.2% (2018: 6.77-8.11%) and took into account yields of recent commercial sales in the areas of the investment properties and took into account any contracted alterations to rental rates. The valuation was performed on 30 June 2019 by Nigel Kenny, a Registered Valuer, of the firm TelferYoung (Northland) Limited, an independent valuer with extensive market knowledge in the types of investment properties owned by the Group.

There are no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancements.

#### 12. BORROWINGS

	Consolidated Group	
	2019	2018
	\$	\$
Current		
Leases	8,458	7,544
Non-current		
Leases	-	8,459
Total	8,458	16,003

#### Finance lease liabilities

The future minimum lease payments are as follows:

	Consolidated Group	
	2019	2018
	\$	\$
Less than one year	8,458	7,544
Between one and five years	-	8,459
Total	8,458	16,003

The Group has finance leases on plant and equipment with a carrying value of \$7,250 (2018: \$14,500). This lease relates to photocopiers. There were no contingent rents relating to the leases and therefore none were recognised as an expense within the period. There were no subleases with respect to the Group's finance leases.

#### 13. DEFERRED REVENUE

	Consolidated Group	
	2019	2018
	\$	\$
Current		
Revenue received in advance - services	246,043	316,895

#### 14. RELATED PARTY DISCLOSURES

Transactions between entities within the Group were made on commercial terms and conditions and at market rates. Inter-group transactions and balances between the Parent and controlled entities are as follows;

	2019	2018
	\$	\$
Sales	388,142	373,070
Purchases	52,040	83,534
Assets sold	428,000	60,870
Dividends received	2,270,000	2,270,000

#### Key governance personnel remuneration

The Group classifies its key management personnel into one of three classes:

- . member of the governing body of TRAION (Trustees)
- . member of the governing body of a subsidiary (Directors)
- . senior executive officers

Members of the governing body of TRAION and the subsidiaries are paid annual fees in relation to meeting attendance during the period. Senior executive officers are employed as employees of the Group, on normal employment terms.

The aggregate level of remuneration paid and number of persons (measured in "people" for members of the governing body and "full-time equivalents" (FTEs) for senior executive officers) in each class of key management personnel is presented below:

	2019	Consolidated Group		2018	Number of	
	\$	Number of	Individuals	\$	Number of	Individuals
Members of the governing body of TRAION (Trustees)	186,680	13		150,307	13	
Members of the governing body of subsidiaries (Directors)	189,850	14		175,069	14	
Senior executive officers of the Group	1,109,210	12		999,697	12	



## Te Rūnanga ā Iwi o Ngāpuhi

### Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2019

#### 14. RELATED PARTY DISCLOSURES (Continued)

	2019	2018
	\$	\$
<b>Trustee Remuneration</b>		
Te Rau Allen	10,951	7,051
Janelle Beazley	9,375	4,200
Joe Bristowe	9,375	5,648
Brian Joyce	4,728	5,625
Chrisandra Joyce	5,247	-
Annette Kaipō	-	2,450
Mike Kake	-	3,698
Helene Leaf	7,747	5,697
Mere Mangu	10,924	3,816
Raniera Tau	100,208	92,500
Ngawai Tuson	9,375	6,208
Wane Wharerau	9,375	5,763
Keith Wihongi*	9,375	5,776
Lorraine Anne Young	-	1,875
	<u>186,680</u>	<u>150,307</u>
Reimbursements	6,705	7,511
Total remuneration and reimbursements to Trustees	<u>193,385</u>	<u>157,818</u>
<b>Trustee Remuneration as Directors of TRAION Subsidiaries</b>		
Te Rau Allen	4,850	4,200
Mike Kake	-	3,750
Raniera Tau	7,000	17,642
Ngawai Tuson	900	1,050
Wane Wharerau	27,500	34,917
Other Directors	149,600	113,510
Total Trustee Remuneration as Directors of TRAION Subsidiaries	<u>189,850</u>	<u>175,069</u>

\*During the 2019 year no Trustees received scholarships from Te Rūnanga-Ā-Iwi O Ngāpuhi. During the 2018 year, Keith Wihongi received a scholarship totalling \$2,500. The Scholarships Committee awards scholarships based on the merit of the application using a robust and anonymous process. The scholarship was awarded in his capacity as a beneficiary.

#### 15. COMMITMENTS AND CONTINGENCIES

##### Capital commitments

The Group has a capital commitment for expenditure as at 30 June 2019 for an Iwi registration database for the amount of \$175,000 (2018: Nil) and NAHC has a contract with Opus International Consultants Limited to undertake the feasibility study on behalf of TPOTW to the value of \$288,480, of which \$147,889 has been incurred as at the 30 June 2019.

##### Contingent assets

The Trustees are not aware of any contingent assets as at 30 June 2019 (2018: Nil).

##### Contingent liabilities

The Trustees acknowledge that Ngāti Hine continue to ascertain their rights to withdraw from the joint mandated Iwi organisation through the Māori Fisheries Act 2004. As at the time of audit no agreement had been entered into however the Trustees are continually assessing the financial impact of the Ngāti Hine withdrawal which is subject to a number of external factors.

BNZ has guaranteed a bond to Mobil NZ for an amount of \$200,000 on behalf of Ngāpuhi Service Station Limited.

The Trustees are not aware of any other contingent liabilities as at 30 June 2019 (2018: Nil).

#### 16. EVENTS AFTER REPORTING DATE

There have been no significant events after reporting date which require disclosure in these financial statements (2018: Nil).

#### Opinion

The summary consolidated financial statements on pages 92 to 104, which comprise the summary consolidated statement of financial position as at 30 June 2019, the summary consolidated statement of comprehensive revenue & expense, summary consolidated statement of changes in net assets/equity and summary consolidated cash flow statement for the year then ended, and related notes, are derived from the audited consolidated financial statements of Te Rūnanga ā Iwi o Ngāpuhi & Subsidiaries for the year ended 30 June 2019. In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with (or a fair summary of) the audited consolidated financial statements, in accordance with PBE FRS-43: *Summary Financial Statements* issued by the New Zealand Accounting Standards Board.

#### Summary Consolidated Financial Statements

The summary consolidated financial statements do not contain all the disclosures required by New Zealand equivalents to International Financial Reporting Standards (NZ IFRS). Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon. The summary consolidated financial statements and the audited consolidated financial statements do not reflect the effects of events that occurred subsequent to the date of our report on the audited consolidated financial statements.

#### The Audited Consolidated Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 16 October 2019.

#### Trustees' Responsibility for the Summary Consolidated Financial Statements

Trustees are responsible on behalf of the Group for the preparation of the summary consolidated financial statements in accordance with FRS-43: *Summary Financial Statements*.

#### Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with (or are a fair summary of) the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810 (Revised), *Engagements to Report on Summary Financial Statements*.

In addition to assurance services our firm provides other services in the area of business advisory. We have no relationship with, or interests in, Te Rūnanga ā Iwi o Ngāpuhi & Subsidiaries, other than BDO Northland have employees that are descendants of Ngāpuhi.

#### Other Information

The Trustees are responsible for the other information. The other information obtained at the date of this auditor's report is information contained in the annual report, but does not include the summary consolidated financial statements and our auditor's report thereon. Our opinion on the consolidated summary financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the summary consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

This audit report relates to the summary consolidated financial statements of Te Rūnanga ā Iwi o Ngāpuhi & subsidiaries for the year ended 30 June 2019 included on the website of Te Rūnanga ā Iwi o Ngāpuhi. The governing body of Te Rūnanga ā Iwi o Ngāpuhi is responsible for the maintenance and integrity of Te Rūnanga ā Iwi o Ngāpuhi website. We have not been engaged to report on the integrity of this website. We accept no responsibility for any changes that may have occurred to the summary consolidated financial statements since they were initially presented on the website. The audit report refers only to the summary consolidated financial statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these summary consolidated financial statements. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited summary consolidated financial statements and related audit report. Legislation in New Zealand governing the preparation and dissemination of financial statements and summary financial statements may differ from legislation in other jurisdictions.



BDO Northland  
Kerikeri  
New Zealand  
8 October 2019

#### PARTNERS:

Adelle Allbon

Greg Atkins

Angela Edwards

Scott Kennedy

Robyn Terlesk

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# WĀHI MAHI

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### NGĀPUHI SERVICE STATION LTD (NSSL)

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