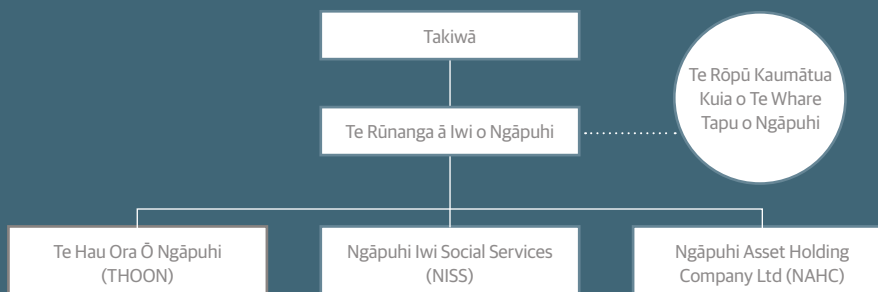




TĀ TE HEAMANA O TE RŪNANGA Ā IWI O NGĀPUHI

Chair's Report



TE RŪNANGA Ā IWI O NGĀPUHI BOARD OF TRUSTEES

Rāniera T Tau	Chair
Mere Mangu	Deputy Chair
Te Rau Allen	Trustee
Wane Wharerau	Trustee
Janelle Beazley	Trustee
Ngawai Tuson	Trustee
Chrisandra (Iti) Joyce	Trustee
Joe Bristowe	Trustee
Nicole Anderson	Trustee
Keith Wihongi	Proxy Trustee
Helene Leaf	Trustee (Resigned 8 April 2019)

Rāniera

Tau

Heamana - Chair

Tēnā tātou katoa

E ngā pītau hakarei o ngā mataawaka puta noa, e ngā maunga hakahi e tū iho rā, hei hakamaru i ngā Whānau/Hapū puta noa i te rohe pōtae o Ngāpuhi-nui-tonu. E ngā awa riporipo e papaki tū ana ki ngā pari, e ngā tokatū moana, e ngā onepū mōwhitiwhiti - koutou e ngā kaipupuri i ngā ahikā ki ngā Papakāinga, ki ngā Marae huri noa i ā Ngāpuhi-nui-tonu, tēnā koutou katoa.

Ka mihi ki tō tātou Matua nui i Te Rangi, ā lo Te Matua, mō Ōna manaakitanga maha kua utaina ki runga i ā tātou katoa, i ngā wā kua pahure tae noa atu ki tēnei rā. Tuarua iho, ki te hunga kua rongoi i te ngau ā te toki ā Whiro, haere mai haere, haere atu ki te whenua kua oti nei te tōngia mai ai e lo Te Matua, hei kāinga mutunga mō te hunga kua riro i te hā kore, otirā, i te kiri mātao - haere atu ki ngā Ipokahurangi, haere atu ki ngā Raukura, haere atu ki ngā Manutauhuia - haere, haere, haere. Ka hoki mai ngā kōrero ki te ao tūroa nei, ki ngā mahuetanga iho o rātou mā - *Mauri Ora ki a tātou.*

It is again my pleasure, as Chair of this Board and on behalf of all Trustees, to report to this Annual General Meeting of Te Rūnanga ā Iwi o Ngāpuhi [the Rūnanga] on its governance activities for the period 1 July 2018 to 30 June 2019. I am immensely proud of the achievements of this Board over this reporting period as well as the solid support from Ngāpuhi for the direction we are travelling, relative to our medium to long term strategic positioning of Ngāpuhi.



I am very pleased to report that the strength and stability of [the Rūnanga] in all aspects of its responsibilities and businesses continue to grow and, in some areas, exceed expectation. Legislative alignment is a critical success factor measurement of any organisation although in many cases these are shifting all the time. However, I am pleased to report that Te Rūnanga ā Iwi o Ngāpuhi is fully compliant with all relevant legislative requirements.

TE PŌARI - THE BOARD

Kua hakea te nuinga o te pōari o Te Rūnanga ā Iwi o Ngāpuhi kia huri ngā pūrongo me ngā kōrero hakahaere i ngā pākihi o Te Rūnanga ā Iwi o Ngāpuhi ki roto i te reo rangatira nahenahe. Ko te rautaki, kia tīmata ai tēnei kaupapa i te kotahi o Hanuere 2021. E mohio ana mātou ō te pōari ka taimaha tēnei tūmanako kia hakatutuki engari, e mahi kaha ana te pōari katoa ki te aru i tēnā wahanga o te rautaki reo ō Ngāpuhi. E mea ana ahau, horekau kē e tika ana kia hanga i tētahi rautaki kia hakawhanuitia, kia pupuri, kia hakakaha i te reo rangatira ki roto ō Ngāpuhi whānui, mei ka hakahaere tonu ngā mahi o te pōari ki roto i te reo utu pihikete. Ahatia e hūkeke ana ētahi ō ngā Takiwā, kua hakaae te nuinga ō ngā Tarahiti.

I tēnei tau e toru ngā Takiwā ko tūwhera ake wā rātou turanga hakahaere, me ngā tūranga tarahiti ki te Rūnanga, kia hakataetaengia. Ko tētahi o ngā ture tēnei, e, ia toru tau kia hakawātea ngā tūranga kia tonoa e te iwi whānui ō aua Takiwā, kia hakakā i ēna turanga. Ēna Takiwā e toru mō tēnei tau ko Ngāpuhi ki Te Hau-ā-uru, Te Takiwā o Ngāpuhi ki te Raki me Te Takiwā o Ngā Ngaru ō Hokianga. Ka nui te whaihakaaro ō Ngāpuhi whānui ki ēnei tūranga nā te mea, he rekoata ngā hunga pōti me ngā rehita hou i puta mai i taua pōti. A te mutunga ō tēnei Hui-ā-tau, ka panuitia ngā ingoa ō ngā Ngāpuhi kua whiwhi i aua tūranga.

Me mihi atu ki ngā kaipōti me ngā mema hou i tukuna wā rātou ingoa kia rehita ki te rārangi ingoa o Te Rūnanga ā Iwi o Ngāpuhi. Me mihi rā anō hoki ki te hunga i panga wā rātou pōtae ki roto i te porohita, ahatia ētahi o koutou kihai i whiwhi tūranga, he haringa ngākau mō tō koutou kaikā ki ēna tūranga.

E tino pai mutunga te wairua o ngā Tarahiti ki ā rātou anō me te tūmanako matua kia mahitahi te whāinga i te Rautaki hou kua oti nei te hakatakototia e Te Rūnanga ā Iwi o Ngāpuhi mō Ngāpuhi whānui.

TE KAHU Ō TAONU I - THE NORTHERN IWI ALLIANCE

One of my tasks as the Te Rūnanga ā Iwi o Ngāpuhi Chair is to build relationships with, among others, Iwi both locally and across Aotearoa. One such relationship, which is critical to our local communities, is Te Kahu ō Taonui. I am currently the lead Chairperson of this organisation.

Te Kahu ō Taonui is the collective of Chairpersons of all Iwi representative organisations with Mana Whenua stretching from Tāmaki ki te Rerenga Wairua. The Iwi authorities represented on Te Kahu ō Taonui are:

1. Te Rūnanga ā Iwi o Ngāpuhi
Rāniera T Tau
2. Te Rūnanga Ngāti Whātua
Dame Naida Glavish
3. Te Rūnanga-ā-Iwi-ō-Ngāti Kahu
Prof. Margaret Mutu
4. Te Rūnanga ō Ngāpuhi ki Whāingaroa
Murray Moses
5. Te Rūnanga ō Ngāi Takoto
Wallace Rivers
6. Te Rūnanganui ō Te Aupōuri
Rick Witana
7. Te Rūnanga ō Te Rarawa
Haami Piripi
8. Ngāti Wai Trust Board
Hayden Edmonds
9. Ngāti Kuri Trust Board Incorporated
Harry Burkhardt
10. Ngāti Kahu ki Whāingaroa – Kahukuraariki Trust
Dr. Ella Henry

Te Kahu ō Taonui meets quarterly and collaborates on matters that affect all members of these Iwi. Although Te Kahu ō Taonui represents all these Iwi, each Iwi retains their individual mana motuhake, and make decisions accordingly.

Given the alterations in various statutes across the board by this government, which compel government departments to deal directly with Iwi, Te Kahu ō Taonui have been taking advantage of these changes and have been busy dealing with local government level issues. This year has been especially beneficial for all Iwi in the north, in that we have signed up to various agreements in both local government and a reset of how the health boards deal with Māori health funding for outcomes.



AMALGAMATION OF 3 DHBS AND TE KAHU Ō TAONU I LEADERSHIP

The ten Te Kahu Ō Taonui membership Iwi have come together in an historic health-sector first, paving the way for a unified approach to the delivery of healthcare to Māori. The concept was the first step towards the Waitematā and Auckland DHBS collaborating with Northland DHB to integrate governance, leadership and planning arrangements for Māori health.

It is envisaged that this combined approach will work to reduce the health inequities experienced by Māori within the health sector across Ngāpuhi-nui-tonu. The amalgamation has created a shared focus to improve health outcomes for Māori and we now look forward to working with the DHBS and making that a tangible reality for the people that we are here to serve.

Co-governance and co-decision making with the DHBS will deliver a strategic and holistic approach to health care that puts Māori intelligence and sense-of-whānau at the very centre of patient experience. The 'Ki Taurangi' (Promise) has a strong focus on tikanga Māori, which, loosely translated from Māori, means 'the right way of doing things.' This is better known as a Whānau-Ora approach and it is 100 per cent designed to deliver better health outcomes for Māori, ensuring key players across all three DHBS are united in their approach with its origin in the Articles of Te Tiriti Ō Waitangi.

Alignment of Māori health care across the Auckland, Waitematā and Northland DHBS will better serve Iwi from Tāmaki ki Te Rerenga Wairua. It is historical that many of our people have experienced a sense of disengagement with the health system and that has contributed to some of the poor health outcomes that we see today. This renewed sense of congruence will help remove some of the barriers that currently stop Māori from accessing healthcare when they first need it. It will provide a consistency of care that is more familiar and culturally in-tune with the people it is designed to benefit.

As I write this report, Te Kahu Ō Taonui, along with Waitematā, Auckland and the Northland District Health Boards are applying the final touches to this Ki Taurangi preparatory to sign off.

KĪ TAURANGI - TE KAHU Ō TAONU I ME NGĀ KAUNIHERA-Ā-ROHE

Another historic first meeting was held between Te Kahu Ō Taonui and the mayors of the three Northland District Councils and the Chairman of Northland Regional Council (Northland Mayoral Forum) on Tuesday 13 June 2017. This meeting was sought by council leadership and Iwi leadership to foster a more cohesive and inclusive governance-to-governance relationship between local government and Iwi authorities across Ngāpuhi-nui-tonu.

This agreement encourages and supports a long-term relationship between the Northland Mayoral Forum and Te Kahu Ō Taonui in a manner that respects the indigenous heritage of the region. The parties, while each bringing their own perspective to the table, share common goals and aspirations for the quadruple bottom line of environmental, social, cultural and economic wellbeing of the region. The parties acknowledge that a relationship informed by the role of the region as the birthplace of our nationhood, could also be the blueprint for building a region that enables all communities to prosper and do well.

Shared benefits sought through this relationship include:

- *Achieving an enabling and consistent regional policy and regulatory environment across the region*
- *A relationship model that gives effect to the three principles of partnership, participation and protection as a minimum*
- *Better communication and collaboration between the parties to understand each other's perspective and develop more shared understandings*
- *Identifying and engaging in joint ventures of mutual benefit*
- *Joint advocacy to central government on shared regional priorities e.g. provision of digital infrastructure*
- *Equitable resourcing and meaningful engagement that facilitates increased involvement of parties, together, increasing buy-in and minimising potential conflict and costly formal challenges later in the process.*

This agreement was worked on for some two years before it was signed off at a special ceremony at the National Iwi Chairs Forum at Waitangi earlier this year.

THE CASE FOR A NGĀPUHI MĀORI HOUSING INITIATIVE

Research and official statistics show that more Māori than non-Māori are affected by overcrowding or live in substandard housing. They also show lower levels of home ownership for Māori.

Māori housing is a significant measure of health and social wellbeing, especially access to affordable housing and home ownership which plays an important role in promoting community health, whānau stability and Māori social wellbeing.

Māori are significantly over-represented in severe housing deprivation with Northland rated lower than the National index for rental and housing affordability. This is also compounded by the latest figures showing more than 400 people are waiting to get into state houses with this situation showing no signs of abating.

Figures released by the Ministry of Housing and Urban Development show 415 people were on the public housing register in Northland in the December quarter last year - an increase of 117% compared with 191 people at the end of 2017. This increase is higher than the national figure of 73%.

Over the same period, the Ministry of Social Development paid \$221,174 in emergency housing special needs grants for short-term accommodation in places such as motels to those who were unable to access the government's contracted transitional housing places in Northland.



REGIONAL HOUSING INITIATIVE

In seeking to address the shortfall in social housing across Ngāpuhi, a Regional Housing Initiative is intended to support the following Ngāpuhi Strategic goals:

- *A future where Māori are not disproportionately represented as social housing tenants;*
- *Where Māori who do rent are able to exercise freedom of choice in terms of who their landlord might be; and*
- *Where more Māori have the opportunity to own their own homes or to be working towards home ownership especially on Māori-owned land.*

The above can only be achieved if there is significant growth in the number and scale of housing stock, especially if regional housing issues are becoming increasingly relevant and a priority across the length and breadth of Māori wellbeing initiatives.

Te Kahu ō Taonui, whilst also working with the Crown on how this initiative might be realised, is cognisant of all the impediments that hinder progress toward this outcome, especially around building on multiply Māori-owned land. The multiple layers of authorities and crown agencies to be satisfied is exhausting and soul-destroying for individuals to make any head-way in this area.

Te Kahu ō Taonui have joined the National Iwi Chairs' Forum in addressing this kaupapa and will be holding ministers to account for their areas of responsibility in the housing space. And both are cognisant that the establishment of the new Ministry of Housing is likely to have problems that will inevitably impact on getting this kaupapa off the ground.



TE RŌPŪ HEAMANA-Ā-IWI O TE MOTU - NATIONAL IWI CHAIRS FORUM

I te tau 2005 i huihui katoatia ngā Heamana-ā-Iwi o te motu ki te Marae o Takahanga, Kaikoura. I karangahia tēnei hui kia hanga i tētahi rōpū hakahuihui i ngā Heamana-ā-Iwi kia ngaungau i ngā take e hakararu ana i te Ao Māori. Mai i tēnā wā i huihui ai ngā Heamana-ā-Iwi ia toru marama kia ripoata atu i ngā take hakararu ki te ao Māori whānui. Ia tau e hakatū ana tētahi o ēnei hui ki roto o Waitangi. Ka huihui katoatia ngā Heamana-ā-Iwi i te wā e hakanui ana i te tāmokotanga o Te Tiriti o Waitangi, ki Waitangi.

E toru ngā Pou kua hakatū kia rārangi ake ngā take e pā kau ake ana ki ngā kaupapa o aua Pou;

- Ko te Pou Tangata – *mō ngā take e pā ana ki te tinana Tangata me tōna Hauora*
- Ko te Pou Tahua – *mō ngā take e pā ana ki te hakawhanake rāwā, hakatū whare, mahi pākihi me ngā hui taumata o ngā hunga taketake o te ao*
- Ko te Pou Taiao – *mō ngā take e pā ana ki te taiao, te wai Māori, ngā take takakino i te taiao, ngā rāhui me ēna tūmomo take.*

Ko ngā take matua i te tau kua pahure ko:

- Te Wai Māori me ngā tikanga o te ao Māori ki ēnei taonga
- Kia tūturu/ture te ako i Te Reo Māori me te hitori tika o Aotearoa ki roto i ngā kura katoa puta noa – *kua tutuki tēnei tono i te pāhotanga o te Pirimia i te 12 Hepetema o tēnei tau*
- Whānau Ora me ngā rōpū tohatoha pūtea (Commissioning Agencies) – *He take nui tēnei nā te mea, kua oti i tēnei kāwanatanga te poro i ngā pūtea ki ngā rōpū tohatoha pūtea Māori*
- Oranga Tamariki – *E mahitahi ana Te Rūnanga ā Iwi o Ngāpuhi, me ētahi atu Iwi ki ā Oranga Tamariki, kia hakaae ki tētahi 'Ki Taurangi' kia kaua ngā tamariki mokopuna Māori e waiho mā Oranga Tamariki nahenahe e tohua ko hea rātou tau ai*
- Hanganga whare mō te iwi - *E mahitahi ana ngā Heamana-ā-Iwi ki ngā Manatū Whare katoa me Te Puni Kōkiri, kia kitea tētahi huarahi āwhina e te Iwi Māori kia whai whare te katoa.*

I te mutunga o ia hui ka huihui anō te rōpū nei kia werohia te kāwanatanga ki ngā take whai kiko ki te ao Māori. E hūkeke ana ētahi o ngā Iwi ki tēnei kāwanatanga mō tō rātou ngoikore ki te hakawhanake i ngā kaupapa e kōrero ana ā-kanohi atu ki a rātou. A muri mai o aua hui, ka hakarapopotohia ēnei kōrero ka tukuna e ngā Heamana ki o rātou Iwi.



TE MANA MOTUHAKE O NGĀPUHI - NGĀPUHI MANDATE

As the Rūnanga representative on Tūhonoruku Independent Mandated Authority (TIMA), it is my duty to keep the Rūnanga Board apprised of where the Mandate to settle all Ngāpuhi historical grievances against the Crown for breaches of Te Tiriti o Waitangi currently sits and activity unravelling around this kaupapa. I have reported at every Rūnanga board meeting on this issue and will give a synopsis of what has transpired over the last twelve months relative to this kaupapa.

TIMA holds the Deed of Mandate for and on behalf of all Ngāpuhi, the Crown has not withdrawn its recognition of that Mandate. There has been little movement in terms of negotiating a settlement post the Tūhono voting process late last year. Since the Tūhono results were announced, TIMA has met twice with the Minister of Treaty Negotiations but there has not yet been a definitive response from him as to which direction the Crown will be taking with advancing the Ngāpuhi Te Tiriti o Waitangi grievances against the Crown for breaches of Te Tiriti o Waitangi.

I understand that there are a number of groups meeting of their own volition, trying to get this kaupapa kick-started. Most of these groups are working in isolation of each other and have not yet managed to unite Ngāpuhi for a final push at getting these grievances settled. The biggest challenge to Ngāpuhi is finding middle ground where Ngāpuhi katoa are able to move forward together.

There has only been one group which has approached TIMA to work together to progress negotiations to a place where the majority of Ngāpuhi can move forward. That group is Kia Anga Mua Ngā Hapū o Ngāpuhi (KAM). I understand that KAM will work with any group who wishes to engage but by and large the group is assembled from Hapū who voted yes in the referendum around the Tūhono kaupapa.

TIMA maintains the commitment made at the very beginning of this journey 'to work with any group who wishes to engage' however, the starting point is the current Mandate.

TE RŌPŪ KAUMĀTUA KUIA O TE WHARE TAPU O NGĀPUHI

E kore rawa e mutu aku mihi ki tēnei rōpū me ō rātou mahitahi ki te pōari ō Te Rūnanga ā Iwi o Ngāpuhi . Ka nui te whai mana ō, ō rātou kōrero ki te tēpu ō te pōari. I roto i ngā huihuinga pōari katoa, e hari koa ana hau mō ō rātou tohutohu me tō rātou ū ki ngā tikanga ō Ngāpuhi. Ina rapa te pōari ki tetahi kaupapa Māori, māmā noiho mā te rōpū nei e hakatatū.

Ko taku tūmanako kia tae atu ahau ki ō rātou hui-ā-marama mei e wātea ana hau i aua wā. Ko tōku tino hari me tōku koa, e tae mai ana ētahi Kaumātua Kuia hou ki ngā hui ia marama. E whānui haere ana te rōpū nei me taku miharo ki ā rātou e mahi kai ana mō ngā huihuinga katoa e hakatū ana ki te Rūnanga. Koia tēnei ko tētahi huarahi hei kohikohi moni mō ō rātou haerenga ki kō, ki kō, ki kō.

Ko rātou ko te tino tuarā o Te Rūnanga ā Iwi o Ngāpuhi . Ko rātou ko ngā kaiwhāngai i tēnei pōari ki te pūmahara kia taea e mātou, te pōari te pikau i ngā taimahatanga o te ao ō Ngāpuhi me ēnei tūmomo mahi – **Mauri Ora ki a koutou.**

CONCLUSION

A reminder to us all, is that this Board was put in place through a democratic election process and given responsibility for the strategic governance of the Rūnanga and subsidiaries. We also recognise the need for a high standard of corporate governance to ensure we get the best out of our assets and investments, which can only grow our ability to open up more opportunities for Ngāpuhi whānui. You will hear first-hand these movements in equity and financial achievements from various reports across the Rūnanga Whānau Group of businesses.

Business imperatives often clash with our Tikanga Māori systems and need a balanced approach to achieve a win-win outcome for all. Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi are integral to these outcomes.

As a board we are finding some testing situations when trying to work together in a cohesive and professional manner. There is significant resource going into Board training in the basics of good governance, as some struggle with the reality of the Rūnanga's fiscal restraints and what is possible within those confines.

The distribution of Trust funds to various areas is often touted by some as merely stipulating a distribution percentage of the profits of the organisation and leaving the rest to chance. It is

not possible to operate like that as this Rūnanga does not have a significant balance sheet and 80% of income is tied up in the fickle fishing industry. You will hear from the CEO of the Rūnanga and the Chairman of the Ngāpuhi Asset Holdings Company of the many impediments this constrained balance sheet poses.

In saying that, I want to sincerely thank my fellow Trustees for their hard work over the twelve months under review. I am certain that they get frustrated as I often do when wanting to do more but are constrained in many ways. Thank you to our wives, husbands, partners, tamariki and mokopuna who sacrifice most to allow each and every member of this board the time and space to do this often thankless mahi. We salute you all and respect who you are and what you represent to us.

On behalf of the board I wish to thank every member of our staff across all our business units for their tremendous dedication and contributing efforts over the past year. I especially thank our Chief Executive Lorraine Toki and her management team for their leadership and tireless contribution to advancing ngā kaupapa mō Ngāpuhi. The reset and realignment of the Rūnanga and new five-year strategic plan has been seamlessly accomplished and I want to thank them very much. Please know that your commitment and dedication in these testing times is much appreciated by this board.

As an extension of this I want to thank the staff of Ngāpuhi Asset Holding Company, Ngāpuhi Books and Stationery Limited, Ngāpuhi Service Station Limited, Ngāpuhi Iwi Social Services Limited and Te Hau Ora ō Ngāpuhi Limited for their mahi over the last twelve months.

Ki te iwi ō Ngāpuhi-nui-tonu, tēnā koutou e tautoko kaha ana i te huarahi kua oti nei te para e ō tātou Mātua, Tūpuna. Kia kaha ai tātou katoa ki te hakahonore i ō rātou tū hei pupuri i te mana motuhake ō tēnei whenua, kia hāpai tonu i He Wakaputanga o te Rangatiratanga ō Nū Tirenī me te Tiriti ō Waitangi hei tūāpapa mō te whare Tapu ō Ngāpuhi, arā, kia hakatutuki ai te moemoeā ō te Āo ō Ngāpuhi, **"kia tū tika ai te whare tapu ō Ngāpuhi."**

Mauri Ora



Raniera T Tau

Chairman
Te Rūnanga ā Iwi o Ngāpuhi

