



ANNUAL REPORT 2020

TŪ HONO





TŪ HONO

Ko tāu raurau, ko tāku
raurau ka ora ai te Iwi

Along with nearly every nation in the world, Aotearoa New Zealand faced an unparalleled health threat from Coronavirus Disease 2019 (tēnei mate urutā / Covid-19) when it reached our shores. In a matter of days, the restrictions on huihui, hākinakina and tangihanga were impacting severely on Te Ao Māori.

Within Te Whare Tapu ō Ngāpuhi we collaborated and united in response.

This hakatauki reminds us of our responsibility to each other as a Board, Kaumātua Kuia, and all staff under the auspices of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi (TRAION). It serves to reaffirm our commitment to our Takiwā for the purpose of meeting the needs of our Iwi within Te Whare Tapu Ō Ngāpuhi.

Our people mobilised through collaboration and coordination of operational staff and Takiwā members who assisted and supported te haukāinga in the fight against Covid-19.

The virus attacked and infiltrated our communities, iwi, hapū and whānau; decimated jobs and threatened our wairua, hinengaro, tū noho me ngā tikanga in ways we couldn't have imagined pre-2020, but ultimately it has made us stronger.

Ngāpuhi stands – 'socially distanced' in a strange new world and sometimes cut off from each other geographically – but always hand in hand, together in Tū Hono.



Our Vision

Kia tū tika ai Te
Whare Tapu Ō Ngāpuhi

That the sacred house of Ngāpuhi

STANDS
STRONG

Our Mission

Mā te Rūnanga e arahi atu
**i te wairuatanga
i te pāporitanga**

i te tīkanga me te tupu whai hua mō Ngāpuhi
kia hua ai ki te katoa o Ngāpuhi te mana motuhake me te ora tonu.

We lead the spiritual, social,
cultural, environmental
and economic growth of Ngāpuhi

by ensuring the self-determination and on-going sustainability

OF OUR PEOPLE.

He Hakatauki

Ka mimiti te puna i Taumārere

When the fountain of Taumārere is empty

Ka totō te puna i Hokianga.

The fountain of Hokianga is full.

Ka totō te puna i Taumārere

When the fountain of Taumārere is full

Ka mimiti te puna i Hokianga.

The fountain of Hokianga is empty.

This hakatauki was delivered by Rāhiri to his two sons, Uenuku (Hokianga) and Kaharau (Taumārere).

Rāhiri had drawn upon the imagery of two rivers; Hokianga in the west and Taumārere in the east, to show the brothers that what happened to one would affect the other. Their fortunes were intertwined, and so the hakatauki represents an alliance of destinies of Ngāpuhi on the Tai Tama Wāhine (eastern) and Tai Tama-Tāne (western) coasts.

The eastern coast was called Tai Tama-Wāhine because of its beautiful, tranquil harbours and bays. And although still beautiful, Tai Tama-Tāne was less forgiving than the east coast, more rugged and a thousand times more dangerous.

This alliance linked the two sides of the peninsular together and from this the strength and influence of Ngāpuhi grew, and it is also the reason why Ngāpuhi remained paramount in the north.

HAKATAUKI

KO TE WHARE TAPU Ō NGĀPUHI

This hakatauki depicts the sacred house of Ngāpuhi. Papatūānuku (earth mother) is the foundation, Ranginui (sky father) is the overarching tuanui (roof) with the sacred mountains being the poupou (pillars). The boundaries are within the area covered by these sacred maunga (mountains) of Ngāpuhi.

Ko te Te Whare Tapu Ō Ngāpuhi he mea hanga.

*Ko Papatūānuku e takoto nei ko te paparahi,
ko Ranginui e tū iho nei ko te tuanui.*

*Ko ōna maunga ko ngā poupou o te whare.
Pūhangatohorā titiro ki te Ramaroa.*

*Te Ramaroa titiro ki Whiria, ki te paiaka
o te riri, ko te kawa o Rāhiri.*

*Whiria titiro ki Panguru, ki Papata,
ki ngā rākau tūpatapata kei te hauāuru.*

*Panguru Papata titiro ki Maungataniwha.
Maungataniwha titiro ki Tokerau.*

Tokerau titiro ki Rākaumangamanga.

*Rākaumangamanga titiro ki Manaia ki
te ākau o Whangārei-te-terenga parāoa.*

Manaia titiro ki Tūtāmoe.

*Tūtāmoe titiro ki Maunganui Taiāwhio
tō titiro mai i Maunganui ki Pūhangatohorā.*

Koia tēnei ko Te Whare Tapu Ō Ngāpuhi.



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ACKNOWLEDGMENT

E kore e mimiti te puna mihi
ki a koe e te matua e Hōne
Sadler, mo tō kaha whaikoha
ki te reo Ō Ngāpuhi i roto i
tēnei tuhinga. Tēnā ko e te
rangatira, nā mātou Ō Te
Rūnanga-Ā-Iwi-Ō-Ngāpuhi.





NGĀPUHI

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi



NGĀ POU Ō TE WHARE TAPU Ō NGĀPUHI

Trustees of

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Takiwā and their boundaries were established as part of the Rūnanga's role and responsibility to manage assets and quota under the Māori Fisheries Act 2004, on behalf of all Ngāpuhi.

The Trust Deed defines the purpose of Takiwā, which is to provide an opportunity for any person of Ngāpuhi descent to participate and provide input into the interests of all Ngāpuhi.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi Trust Deed provides for representation for up to ten Takiwā in Ngāpuhi.

E ngā uri, e ngā maramara o Rāhiri taiāwhio i te Whare Tapu o Ngāpuhi, puta i te motu, ā, puta noa i te ao katoa, he mihi rangatira tēnei ki a koutou ko hakaauika ā-tinana mai, ā-wairua mai ki tēnei pūrongo whākī, nā ā koutou pononga, ko ngā Pou hiki i ō koutou moemoea, tūmanako anō rā hoki. Ko mihia te whenua, ko mihia te rangi, ko tangihia ngā mate tini ko ngāro i te tirohanga tangata i ngā rangi pahure ake nei, haere, haere e moe okioki nei koutou.

E tātou mā koia tēnei ko tētahi tau tino rerekē rawa atu ko pā kino mai ki a tātou o Ngāpuhi, ki te motu whānui, ki te ao katoa. I hereherengia tātou e te mate urutā taurekareka kino nei o te Karauna-19 i rāhuitia tātou. Erangi nā tō tātou kaha ki te awhi me tō tātou aroha tētahi ki tētahi i puta ora mai tātou o Ngāpuhi i te kapo o tēnei mea mōrikarika. Me mihi nei ki ō tātou kaiārahi i a tātou i roto i ēnei taimahatanga i ora ai tātou. Me pēnei te kī hei hakakapi kōrero:

Ka mimiti te puna i Taumārere, ka totō te puna i Hokianga

Ka mimiti te puna i Hokianga, ka totō te puna i Taumārere. Herehere i te riri.

Māuritū, maurioho, mauritau, mauriora ki a tātou katoa.



Janelle Beazley, Trustee
Te Takiwā o Ngāpuhi ki Whangārei



Mere Mangu, Chair
Te Rōpū Takiwā o Mangakāhia



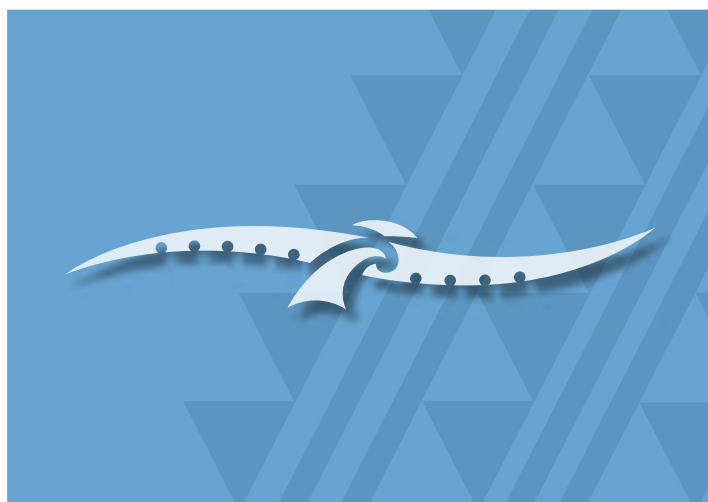
Keith Wihongi, Trustee
Ngāpuhi ki te Hauāuru



Bernadette Birch, Trustee
Ngāpuhi Hokianga ki te Raki



Te Rau Allen, Deputy Chair
Talāmai ki te Marangai





Carol Dodd, Proxy Trustee
Te Rōpū Takiwā o Mangakāhia



Nicole Anderson, Trustee
Ngā Ngaru o Hokianga



Joe Bristowe, Trustee
Te Rūnanga o Taumārere ki
Rākaumangamanga



Chrisandra (Iti) Joyce, Trustee
Te Takiwā o Ngāpuhi ki te Tonga o
Tāmaki Makaurau

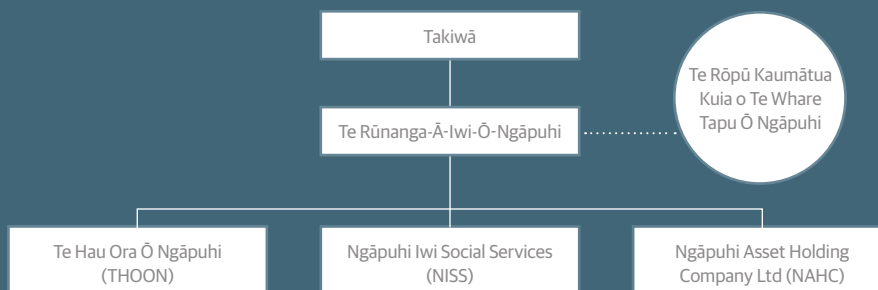


Wane Wharerau, Trustee
Ngāpuhi ki Waitematā



TĀ TE TUMUHERE TŪRANGAWAENGA O TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI

Interim Chief Executive Officer's Report



Te Rōpu

Poa

TE PŪRONGO Ā TE TUMUHERE TŪRANGAWAENGA
Ō TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI - INTERIM CEO
(4 MARCH 2020 - JULY 2020)

E te Iwi nui tonu o Ngāpuhi, tēnā koutou kātoa.

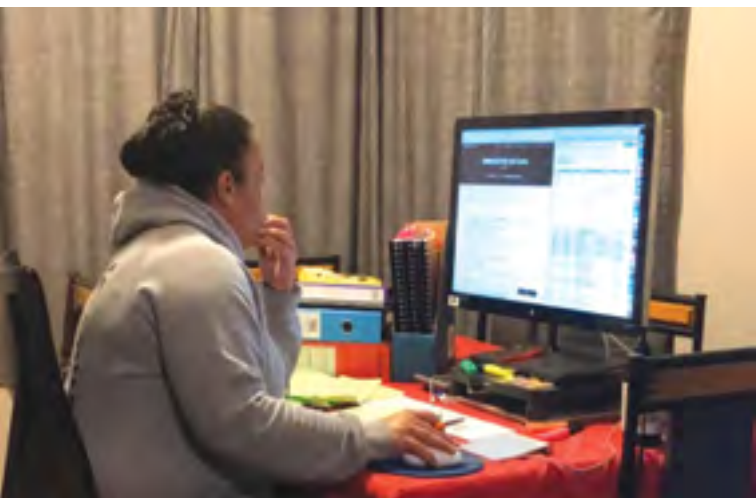
First and foremost, I would like to acknowledge former Tumuhere Lorraine Toki who left Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi in February after approximately two years in the role.

I held the position of interim CEO from early March through to the end of the reporting period, and am proud as a steward of Ngāpuhi to present this year's Annual Report - the year in review.

What a difference 12 months can make. Last year we stated that during the 2019 reporting year TRAION experienced issues that impacted both directly and indirectly on its ability to add value for Ngāpuhi and our communities at large; however it was with confidence that we embarked on the new five-year strategic plan. Covid-19 caused some disruption to our strategic and operational objectives this year, but within the learnings are some new opportunities.

As embodied by this year's theme – Tū Hono – we witnessed not only a 'pivot' in operations to adhere to the new 'business as unusual' way of working. We also helped lead an unprecedented response by Ngāpuhi for Ngāpuhi to ensure our people had support, information and the necessities of life during this unparalleled time. Directing several months of our 2020 effort into responding to a global pandemic was not part of our work plan for this year, but the experience has shown us all that when an external, destructive force jeopardises Ngāpuhi, we respond swiftly and collectively.





“

17 March 2020

Be strong, but be kind.
We will be okay.”

**New Zealand Prime Minister,
the Rt. Hon. Jacinda Ardern**

RESPONSE TO COVID-19

Before the first case of Covid-19 was even diagnosed in Aotearoa, Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi (TRAION) formed an organisation-wide crisis management team and took a seat on several regional incident oversight and management teams including Te Kahu O Taonui to ensure we were on the front foot of a collective, strategic and collaborative Te Tai Tokerau response to the virus. Te Kahu O Taonui was critical in this kaupapa, bringing the 11 Iwi together to coordinate regional communication and lead a collective Māori for Māori response.

TRAION's response to Covid-19 included:

- Developed strategic relationships to provide a coordinated regional operational response.
- Established a group crisis communications team (CMT) to ensure organisational safety, manage additional risks and stay informed about the organisation's and regional response.
- Developed and implemented an external communication plan involving multiple channels to inform, support and engage with our people and stakeholders during the crisis.
- Established an 0800 number call centre, staffed by kaimahi across the TRAION Group.
- Developed a service database to enable call centre kaimahi to signpost whānau to correct services for additional support.
- Supported border control at checkpoints into the region during travel-restricted periods.
- Designated community leads (kaimahi) to support whānau and assist Takiwā where needed.

Coordinating access and delivery of resources to hau kāinga was a collective effort of TRAION and subsidiary staff working hand in hand with Takiwā. We should all feel proud of the way we coordinated and mobilised human resources locally to respond to what was, and still is, one of the greatest health threats i pā mai kia Aotearoa.

LEADERSHIP, GOVERNANCE REVIEW AND ACCOUNTABILITY

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi (TRAION) and Te Hau Ora Ō Ngāpuhi (THOON) partnered with PwC New Zealand on initiatives through their National Health Practice this year.

PwC conducted Phase 1 of the TRAION governance review, in particular the establishment of protocols and the all-important online survey, which provided Ngāpuhi whānau an opportunity to provide input into how the Iwi is governed. PwC's report on this first phase is now complete. Phase 2 of the governance review will be undertaken during the 2021 financial year.

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Questions
648
RESPONDENTS



MAJORITY RESPONDENTS

BETWEEN AGES OF

35 AND **44**

followed by

45 AND **54**

FACEBOOK

MOST

EFFECTIVE

Channel



PHOTO: WAKA HUIA | SCOTTIE PRODUCTIONS

MARAMATAKA

TRAION kaimahi were honoured to benefit from a partnership with renowned Maramataka expert Rereata Makiha whose wisdom helped keep us spiritually, culturally, emotionally and mentally safe at a critical time where Te Ao Māori was under threat from Covid-19, and Whānau, Hapū, Iwi needed and wanted our help. Matua Rereata supported us with Rangatira leadership based on tikanga and traditional Māori values, and reminded us that if we are not okay, we cannot make a difference to our people and therefore will not be successful.

FINANCIAL PERFORMANCE / TE MAHI AHUMONI

The TRAION Group, inclusive of all subsidiary entities performed positively for the financial year ended 30 June 2020.

The TRAION Group surplus for the year was \$3M, an increase of \$1.0M over the 2019 financial year group surplus. This has further increased the TRAION Group's net assets to \$63.01M compared to the year before of \$59.98M.

From a financial reporting point of view a couple of key highlights of the year were:

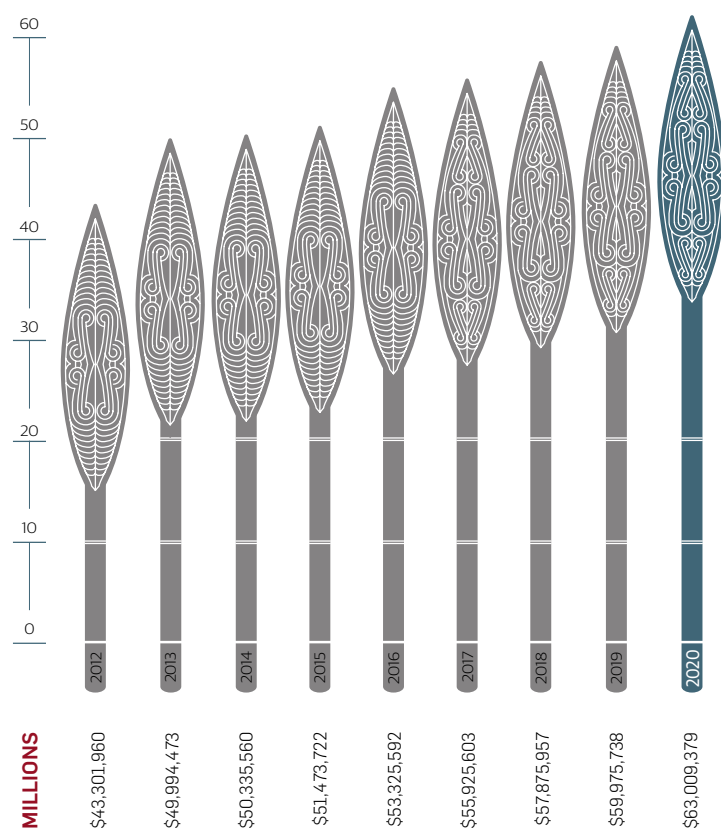
- All entities within the group attained surpluses (excluding Ngāpuhi Books and Stationery Ltd [NBSL] which ceased trading).
- Investment in long term assets increased for the group supporting the intergenerational focus of the Iwi.

FINANCIAL PERFORMANCE

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI

GROUP NET ASSETS

FIGURE 1



GROUP TOTAL ASSETS

FIGURE 2



SUMMARY OF GROUP NET ASSETS

GROUP RESULT (\$M)

	2015	2016	2017	2018	2019	2020
Gain (Loss) on Revaluation	(0.29)	(0.01)	0.37	0.25	0.71	0.26
Net Surplus	1.43	1.84	2.23	1.70	1.39	3.29
Total Surplus for the Year	1.14	1.83	2.60	1.95	2.10	3.03

GROUP NET ASSETS (\$M)

	2015	2016	2017	2018	2019	2020
Assets & Liabilities	35.51	21.26	33.84	33.35	33.71	33.46
Fixed Assets, Managed Investments	15.96	32.06	22.09	24.53	26.26	29.55
Net Assets	51.47	53.32	55.93	57.88	59.97	63.01
Increase in Net Assets	113	185	261	195	209	304
Asset Growth	2.26%	3.60%	4.88%	3.49%	3.63%	5.06%

NGĀPUHI TRIBAL MEMBERSHIP

This year we continued to grow our Iwi members' database.

Covid-19 clearly made an impact, with a steady increase of registrations since New Zealand began the level 4 lockdown on 25 March. We found particularly in this year of global uncertainty and fear in our communities, more people of all ages want help to find their Ngāpuhi whakapapa to connect with their tūpuna, whānau, whenua, iwi and marae. We also had many enquiries from people wanting to learn their pepehā.

We encourage people to register; we know that Iwi registration gives beneficiaries, even those who have grown up in Te Ao Pākehā, a sense of belonging, and we are humbled by the number of emails from people thanking us for our support of them and/or their children.

As a registered member:

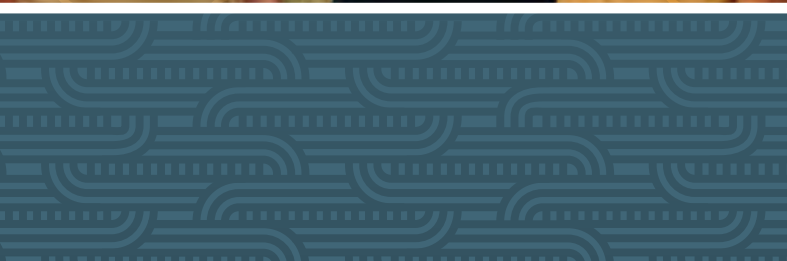
- You are identified as a member of Ngāpuhi Iwi
- You can vote on Iwi matters
- You can apply for education scholarships and other grants
- You're eligible for member-only benefits
- We can keep you up-to-date and informed about Iwi matters.

For more information, contact our Iwi registrar on **0800 NGĀPUHI** or registrations@Ngapuhi.org.

“

We found particularly in this year of global uncertainty and fear in our communities, more people of all ages want help to find their Ngāpuhi whakapapa to connect with their tūpuna, whānau, whenua, iwi and marae.”





Shopify

PROMOTING THE NGĀPUHI BRAND

Our Shopify figures this reporting year surpassed our expectations. We had anticipated a loss in sales due to an inability to sell from our physical retail sites during the months in alert level 4 lockdown then level 3 restrictions. Fortunately, we experienced growth in the online store, which is reflected in the figures. Total online sales across the board and through the office and retail locations saw an overall increase of 9%, which we consider no mean feat given we were unable to hold any of our planned kākahu events due to Covid-19.

Kākahu-specific social media campaigns were well received, with overwhelmingly positive engagement from members and non-members. [This data is obtained through Ngāpuhi Shopify's analytics and reports.]

ONLINE STORE SESSIONS BY LOCATION

TOP 4 COUNTRIES		# OF VIEWS	% INCREASE ON PREVIOUS YEAR
Aotearoa	New Zealand	7,120	68
Poihākena	Australia	836	23
Amerika	United States	522	200
Kānata	Canada	249	99

TOP SELLERS

The top five sellers this year across online and TRAION retail outlets were all new products. This gives us confidence that the merchandise we are developing is meeting the needs of our whānau.

TOP 5 SELLERS	UNITS SOLD
1. Ipu Wai	430
2. Classic Tee	303
3. Te Whare Tapu Tee	276
4. Hood Classic	201
5. Te Whare Tapu Tank	173

TOP 5 ONLINE PRODUCTS	% INCREASE ON PREVIOUS YEAR
Ipu Wai	189% Increase
Classic Tee	New Product
Classic Ngāpuhi Childs Tee	3% Increase
Te Whare Tapu Tee	New Product
Ngāpuhi Oilskin Vest	533% Increase

TOP REFERRER

www.ngapuhi.iwi.nz **5,938% Increase**



TE RŪNANGA -Ā-IWI-Ō- NGĀPUHI

5 year STRATEGY (2019 - 2024)

The five-year strategy was approved by the TRAION Board in May 2019.

How we create value for our Ngāpuhi whānau, our business and our wider operating environment in the short, medium and long term are our priorities. It is vital this strategy continues to guide the organisation and provide stability and confidence in the TRAION Group's ability to adapt and maintain strategic outcomes. Although Year One of the strategy was side-tracked by Covid-19, the virus did cause us to consider how we might incorporate proactive crisis and risk management, pandemic planning, new ways of working and engaging with whānau, colleagues, and stakeholders, and the opportunity to build previously unexplored collaborations and partnerships into our strategic objectives.

We are also acutely aware of the impact of Covid-19 on taitamariki, with research showing that young people are more at risk of adverse effects. TRAION, its entities and our partners agree and are in discussion about the urgent need for a taitamariki strategy, addressing both new and existing factors that are likely to have been exacerbated by the pandemic.



OUR COLLECTIVE VISION

Kia tū tika ai Te Whare Tapu o Ngāpuhi
That the sacred house of Ngāpuhi stands strong

INFLUENCE

IDENTITY

ENGAGE

COMMUNICATE

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

MISSION

To lead the spiritual, social, cultural, environmental and economic growth of Ngāpuhi by ensuring the self-determination and ongoing sustainability of our people

STRATEGIES

1. **Piki Tu Rangitia** / Excellence in Ngāpuhi cultural and creative expression
2. **Te Reo o Ngāpuhi** / Strengthen, preserve and promote te reo o Ngāpuhi
3. **Ngāpuhi Education Strategy** / Enabling success and well-being for Ngāpuhi

Ngāpuhi Iwi Social Services

MISSION

Ngāpuhi Motuhake - Te Kore, Te Po, Kua tae a Ngāpuhi ki te Ao Marama.

STRATEGIES

1. Innovation
2. Collaboration
3. Safe Practice/Quality Service
4. Building Evidence
5. Workforce Development.

Te Hau Ora Ō Ngāpuhi

MISSION

He puawaitanga hauora mo ngā whānau katoa i roto o te Hapori.

To provide a healthy and safe community for whānau to thrive in.

STRATEGIES

1. Dynamic leadership
2. Financial responsibility
3. Quality Service delivery
4. Innovation
5. Research, development & evaluation.

Ngāpuhi Asset Holding Company

MISSION

To lead the spiritual, social, cultural, environmental and economic growth of Ngāpuhi by ensuring the self-determination and ongoing sustainability of our people.

STRATEGIES

1. To advance the **commercial leadership and reach** of Ngāpuhi
2. To maximise the **financial and societal returns** of the fisheries settlement assets for all Ngāpuhi
3. Install **intergenerational resilience** within the financial portfolio through capital growth, asset diversification and exhibiting kaitiakitanga
4. Enhance the **wellbeing and employment** of our people.

Kia horo te haere, me haere takitahi. Kia haere matara, me kapuia te haere.
If you want to go fast, go alone. If you want to go far, go together.

RŪNANGA GROUP — A CENTRE OF EXCELLENCE 2019 – 2024 Five-year Strategy / Maximising Collective Gains

A CENTRE OF EXCELLENCE

The Rūnanga is accountable to Ngāpuhi and is guided by the principles and powers embodied in the Trust Deed **'to receive, hold, manage and administer the Trust Fund for every charitable purpose benefiting Ngāpuhi'**.

OUR VISION

Kia tū tika ai
Te Whare Tapu o Ngāpuhi
'Timeless'

GOVERNANCE

Exercise strategic governance over subsidiaries

OUR MISSION

To lead the spiritual, social, cultural, environmental and economic growth of Ngāpuhi by ensuring the self-determination and ongoing sustainability of our people

'Achievable'

MAXIMISING COLLECTIVE GAINS

WE HAVE ONE ALIGNED STRATEGY

Respective subsidiaries annual business plans signify point of difference, alignment and achievement.

Ngāpuhi is a Centre of Excellence. We have a presence, we are relevant.

WE HAVE THE SAME OUTCOMES

WE HAVE THE SAME STRATEGIC GOALS

The Rūnanga Group: Connects with Whānau, Marae and Hapū.

1. Influence
2. Identity
3. Engage
4. Communicate

WE HAVE THE SAME KPI'S

STRATEGY *Updates*

NGĀPUHI EDUCATION STRATEGY

Our vision is that education enables the success and wellbeing of all Ngāpuhi so that our iwi thrives and prospers. We aim to use education as a key tool for the development of Ngāpuhi in the 21st Century so that our people are prepared for life beyond school and have opportunities available to them that align with their dreams and aspiration. Furthermore, we want them to be proud, connected and grounded in their Ngāpuhi identity so they can drive the social, cultural and economic development of Te Whare Tapu Ō Ngāpuhi and our hapū and iwi.

In 2019 TRAION commenced implementation of the Ngāpuhi Education Strategy. We have now activated several initiatives towards achieving our objectives. The next phase will see the launch of resources in the 2021 reporting year, making them accessible to our whānau online.

Educational initiatives this 2020 year include:



NUKUTAWHITI

We were able to develop an animated resource for tamariki from funding through the Toikuranui fund, Ministry of Education. This initiative involved working with a team who whakapapa to Ngāpuhi to create, develop and produce an online interactive animated resource portraying the journey of Nukutawhiti to Hokianga. The resource is designed for our tamariki in kura; it has historical mātauranga embedded within and learning opportunities from hakatauāki, pepehā, karakia, tikanga and kaupapa waka. Supported by the rangahau of Dr Melinda Webber and Kapua O'Connor, this resource will be available this coming financial year.



KAUMĀTUA WATĪ ERUETI ADDRESSES STUDENTS AT THE LAUNCH OF TŪ TAMA ORA IN 2019
PHOTO: DEBBIE BEADLE, NORTHLAND AGE

INTERACTIVE GAME BASED ON NUKUTAWHITI PŪRĀKAU

Funded through the Ministry of Education, TRAION commenced developing an interactive game to support learning opportunities for tamariki based on our own historical mātauranga.

TŪ TAMA ORA

Funded through the JR McKenzie Trust and delivered through Kaikohe Intermediate School, this project focuses on supporting tama in their learning journey through building their confidence in Te Ao Māori. TRAION's role has been to bring key people together, source funding, and support Kaikohe Intermediate School in the delivery of this initiative.

PARTNERING WITH TE KĀHUI AKO

We began working with Te Kāhui Ako prior to Covid-19 as a means to support the implementation of Ngāpuhi mātauranga into schools within the Kaikohekohe Kāhui Ako.

We wish to acknowledge Threaded Magazine (Kyra Clark) for working with TRAION to design the Education Strategy. Further, we wish to thank and humbly acknowledge Bernard Makoare for creating the primary image. Ngā mihi nui ki a kourua.

PIKI TŪ RANGITIA – 25 YEAR NGĀPUHI CULTURAL AND ARTS STRATEGY

Piki-Tū-Rangitia is a strategy to support Ngāpuhi arts and artists in all forms. The aim is to help support and enable our Ngāpuhi artists to drive this strategy for the wider benefit of the Iwi.

Toi Ngāpuhi were able to undertake a range of activities in its first year, including:

- Launched the organisation and developed its brand
- Planned for hui-a-rohe to inform design of Toi Ngāpuhi Taiohi Wānanga Programme and five-year Taiohi arts programme
- Planned for Hui Taumata: Te Toi Mahara (Ngāpuhi webinar series) and the inaugural Toi Ngāpuhi Arts Summit
- Created the Toi Ngāpuhi Taiohi Wānanga Programme
- Developed a website and Tūhono – artists' register.



HE MIHI / THANKS AND ACKNOWLEDGMENTS

I would like to acknowledge the leadership and support of our Chair, Deputy Chair and Board of Trustees this financial year and during my secondment as Interim Chief Executive Officer.

I acknowledge our urban whānau for your mahi year-round and thank you and all volunteers who gave their time, energy and manaaki to whānau in need during the Covid response.

To our kaimahi at the Rūnanga and across the TRAION Group, thank you all for your valued contribution to this year's achievements, and for what you do every day for whānau, hapū and hāpori living within Te Whare Tapu Ō Ngāpuhi.

Mauri ora



Te Rōpu Poa

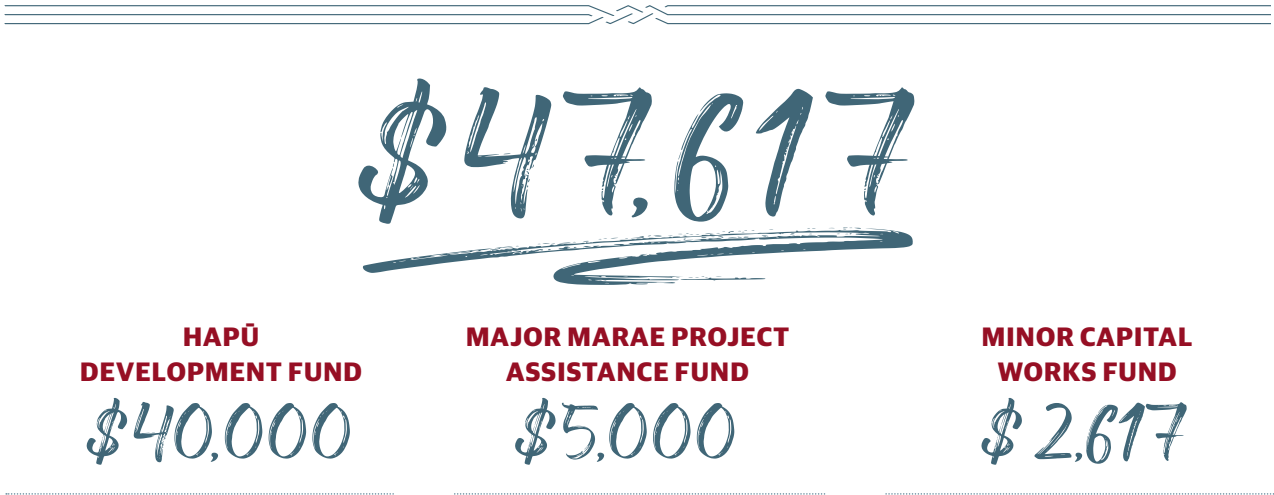
Te Tumuhere Tūrangawaenga (4 March 2020 – July 2020)

Note: As at TRAION AGM date, Sam Napia is the current Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi Interim CEO, appointed August 2020.

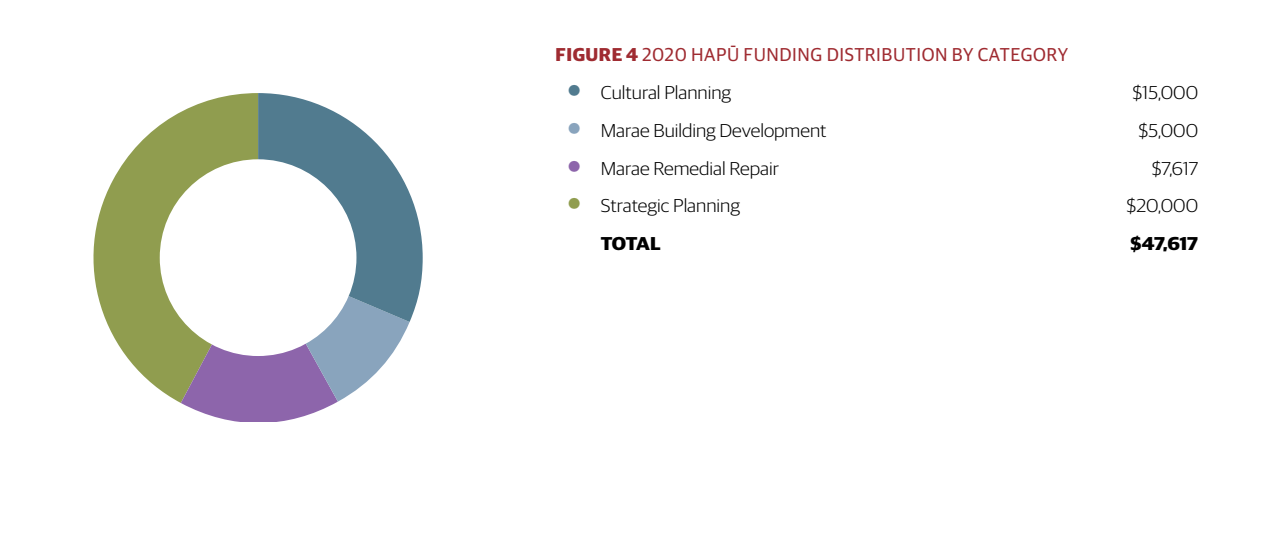
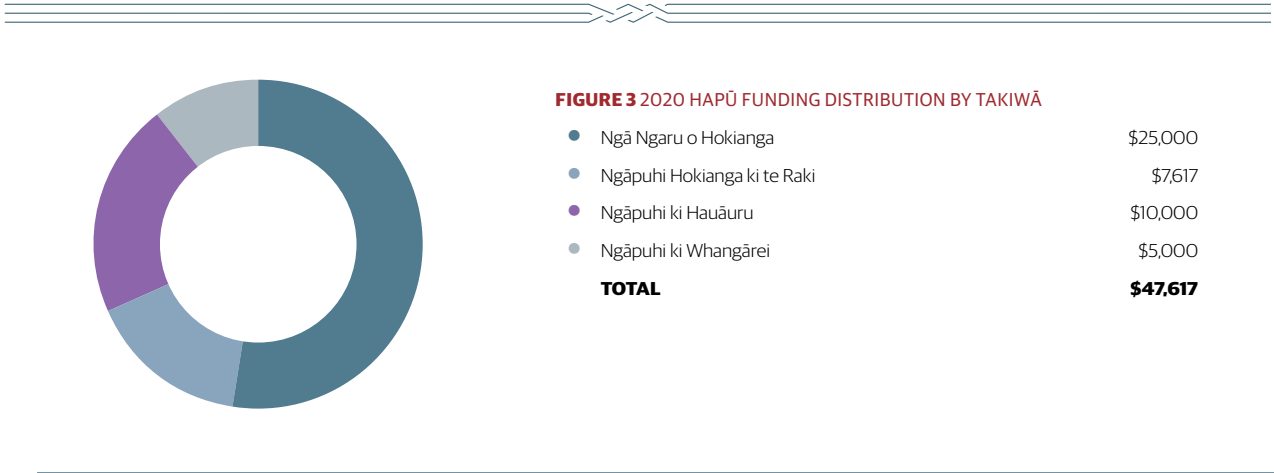




HAPŪ DEVELOPMENT FUNDING AWARDED BY FUNDING STREAM



2020 HAPŪ FUNDING DISTRIBUTION



2020 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING DISTRIBUTION

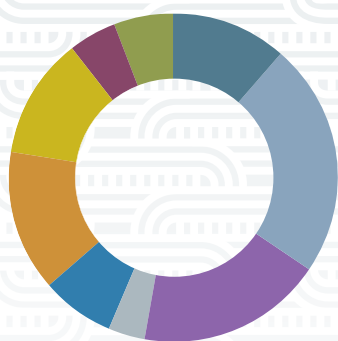


FIGURE 5 2020 EDUCATION SCHOLARSHIPS AWARDED BY TAKIWĀ

Ngāpuhi ki te Hauāuru	\$11,000
Ngā Ngaru o Hokianga	\$22,500
Te Takiwā o Ngāti Hine	\$17,500
Te Takiwā o Ngāpuhi ki Whangārei	\$3,500
Te Rūnanga o Taumārere ki Rākaumangamanga	\$7,000
Taiāmai ki te Marangai	\$13,500
Ngāpuhi Hokianga ki te Raki	\$11,500
Te Rōpū Takiwā o Mangakāhia	\$4,500
Other (Ngāpuhi Whānui)	\$5,500
TOTAL	\$96,500

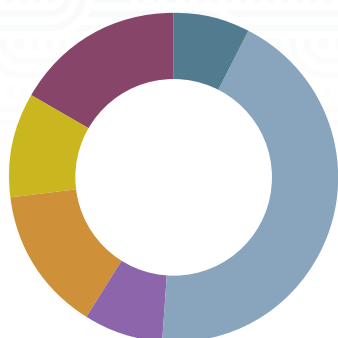


FIGURE 6 2020 EDUCATION SCHOLARSHIPS AWARDED BY STUDY TYPE

University / NCEA	\$7,500
Bachelor / Undergraduate Degree	\$42,000
Bachelor with Honours	\$7,500
Graduate / Post Graduate	\$13,500
Masters	\$10,000
PhD	\$16,000
TOTAL	\$96,500

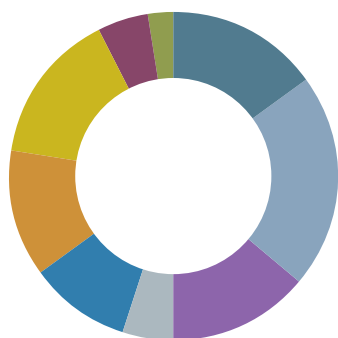


FIGURE 7 2020 EDUCATION SCHOLARSHIPS AWARDED BY TAKIWĀ

Ngāpuhi ki te Hauāuru	12
Ngā Ngaru o Hokianga	17
Te Takiwā o Ngāti Hine	11
Te Takiwā o Ngāpuhi ki Whangārei	4
Te Rūnanga o Taumārere ki Rākaumangamanga	8
Taiāmai ki te Marangai	10
Ngāpuhi Hokianga ki te Raki	12
Te Rōpū Takiwā o Mangakāhia	4
Other (Ngāpuhi Whānui)	2
TOTAL	80

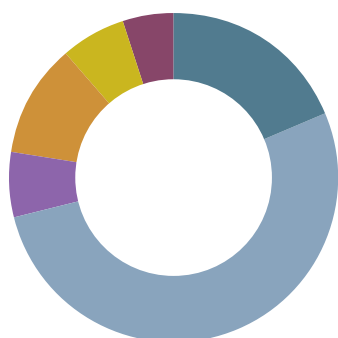


FIGURE 8 2019 EDUCATION SCHOLARSHIPS AWARDED BY STUDY TYPE

University / NCEA	15
Bachelor / Undergraduate Degree	42
Bachelor with Honours	5
Graduate / Post Graduate	9
Masters	5
PhD	4
TOTAL	80

2020 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING DISTRIBUTION

\$95,000

IN **EDUCATION
FUNDING**
AWARDED

80

**EDUCATION
SCHOLARSHIPS**
AWARDED



47

**SCHOLARSHIP RECIPIENTS
IN UNDERGRADUATE
BACHELOR & HONOURS-
LEVEL STUDY**

5

**SCHOLARSHIP
RECIPIENTS IN
MASTERS-LEVEL
STUDY**

4

**SCHOLARSHIP
RECIPIENTS IN
DOCTORATE
PHD-LEVEL STUDY**

Most POPULAR
STUDY SUBJECTS

ARTS | HEALTH | EDUCATION | MEDICINE | LAW

2020 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING RECIPIENTS

	QUALIFICATION
Todd-Pemerika	Bachelor of Global Studies
Chelsea Whittaker	Bachelor of Occupational Therapy
Corban Paewai	Bachelor of Business / Bachelor of Law (Conjoint)
Dawn Ludewig	Bachelor of Visual Design
Jackson Wilcox	Bachelor of Music and Bachelor of Arts (Conjoint)
Kobee Lacey-Rameka	Bachelor of Commerce and Bachelor of Arts (Conjoint)
Linda Johnston	Bachelor of Design Innovation
Makayla Timoti	Bachelor of Business Commerce
Megan Shannon	Bachelor of Laws
Mya Dixon	Bachelor of Architectural Studies
Olivia Mereana Pickering	Bachelor of Arts - Psychology
Raiha Hill-Tupou	Bachelor of Laws
Te Aroha Pawa	Bachelor of Laws
Waimarie Nathan-Fatupaito	Bachelor of Laws and Arts
Whiti Hoori	Bachelor of Health Science
Alexander Hill	Bachelor of Arts and Bachelor of Laws (Conjoint)
Alicia Lawrence	Bachelor of Midwifery
Amene Fuli-Chee	Bachelor of Medicine and Bachelor of Surgery
Angelique Bainbridge	Bachelor of Teaching - Primary
Ariel Schwencke	Bachelor of Medicine and Bachelor of Surgery
Awhina Meikle	Bachelor of Medicine and Bachelor of Surgery
Bailey Lacey-Rameka	Bachelor of Medicine and Bachelor of Surgery
Bradley Dodd	Bachelor of Medicine and Bachelor of Surgery
Chenoa Heperi	Bachelor of Science Majoring in Computer Science
Cheryl Barrett	Bachelor of Health Science - Midwifery
Daniel Tau	Bachelor of Business and Bachelor of Sport and Recreation (Conjoint)
Destinee Wikaira	Bachelor of Business
Dina McLeod	Bachelor of Arts in Politics and International Relations and Māori Studies
Elly Teina Wikaire	Bachelor of Medicine / Bachelor of Surgery
Erani Teaupaku	Bachelor of Arts majoring in Psychology
Georgia Grace	Bachelor of Science majoring in Geography and Environmental Science
Grace Wilcox	Bachelor of Laws and Bachelor of Arts (Conjoint)
Hine Kia Fitzgerald	Bachelor of Bicultural Social Work
Huria Stewart-Wilson	Bachelor of Education (Teaching)
Jasmine Manley	Bachelor of Humanities - Te Tohu Tu Tangata
Jordanna Hermens	Bachelor of Laws
Kahurangi Yakas	Bachelor of Architectural Studies
Katarina Turu-Heretaunga	He Korowai Akonga: Bachelor of Education (Primary)
Kim Tamaka	Poutuarongo Reo Māori - Bachelor in Te Reo Māori
Kiritopa Allen	Bachelor of Arts

2020 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING RECIPIENTS

	QUALIFICATION
Kiwa Harris-Brown	Bachelor of Laws
Marci Lee Cowles	Bachelor of Applied Management
Michael-John McCarthy	
Mikayla Tewhaiti-Smith	Bachelor of Laws
Nadia More	Bachelor of Nursing
Numia Korewha	Bachelor of Accounting
Omiha-Pearl Harris	Bachelor of Arts
Portia Olney-Kemp	Bachelor of Health Science (Physiotherapy)
Qadmiel Edmonds	Bachelor of Health Science
Sallyanne Butler	Bachelor of Nursing
Samantha Grace	Bachelor of Medicine & Bachelor of Surgery
Shantel Lavaka	Bachelor of Nursing
Talmage Lawrence	Bachelor of Dental Surgery
Tauawhi Bonilla	Bachelor of Commerce
Tayla-Rose Logan	Bachelor of Laws and Bachelor of Criminal Justice (Conjoint)
Te Koha Russo-Greig	Bachelor of Midwifery
Zoe Holland	Bachelor of Communication Studies
Caleb Knight-Polamalu	Bachelor of Engineering (Honours)
Kōrerotia Mai Te Reo Māori Williams	Bachelor of Arts with Honours - International Relations
Leo Burnside	Bachelor of Medical Science (Honours)
Ryan Warner	Bachelor of Engineering (Honours)
Benjamin Holland	Bachelor of Engineering (Honours)
Georgia Edmonds	Graduate Diploma in Business
Illyana Hepi	Te Aho Paerewa Post Graduate Diploma in Teaching & Learning in Māori Medium
Jasmine Martin	Post Graduate Diploma in Education - Māori Medium Teaching
Jessica Wiperi	Graduate Diploma Chartered Accountants
Renee Kake	Post Graduate Diploma in Education Leadership
Stevee Rihia-Reti	Post Graduate Diploma in Planning
Stevie Radovanovich	Graduate Diploma in Early Childhood Education
Vanessa Te Whaiti	Post Graduate Diploma in Bicultural Professional Supervision
Winirangi Ina Nicholas	Graduate Diploma in Blended Teaching and Learning
Āhere Hapi	Master of Arts - Anthropology
Eve Henderson	Masters of Arts in Māori and Indigenous Studies
Mohi Allen	Master of Arts
Priscilla Te Moana	Master of Indigenous Studies
Ruth Tautari	Masters in Teaching and Educational Leadership
Cherry Reihana	Doctorate of Clinical Psychology
Kanauhea Wessels	Doctorate of Philosophy in Linguistics
Sierra Tane	Doctorate of Clinical Psychology
Troy Egan	Doctorate of Philosophy in Media, Film and Television

2020 NGĀPUHI SPONSORSHIP FUNDING DISTRIBUTION

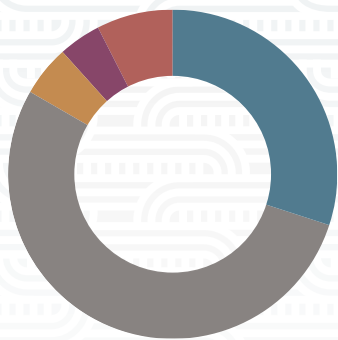


FIGURE 9 2020 SPONSORSHIP FUNDING DISTRIBUTION BY CATEGORY

• Sport Events	\$6,100
• Cultural Events	\$10,842
• Community Events	\$1,064
• Education Events	\$819
• Arts	\$1,500
SUB TOTAL	\$20,326
• Untagged funds	\$3,674
TOTAL	\$24,000

12
CULTURAL
SPONSORSHIPS
AWARDED

8
SPORTING
SPONSORSHIPS
AWARDED



6
COMMUNITY
SPONSORSHIPS
AWARDED

1
EDUCATIONAL
SPONSORSHIP
AWARDED



2020 NGĀPUHI SPONSORSHIP FUNDING RECIPIENTS

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Te Rongo Studio Gallery	Matariki Exhibition	Arts
Tajim Mohammed-Kapa	Film - 'One Last Fish'	Arts
Te Kotahitanga E Mahi Kaha Trust (TKEMKT)	Tai Tamariki employment starter packs	Community
Pakotai School	Pakotai School calf club day	Community
He Waka Eke Noa - Te Tai Tokerau	Drug & Alcohol Recovery - community workshop	Community
Hauora Hokianga	Children's Day, Hokianga	Community
Mangamuka School	Fundraising for school pool	Community
J & S Matene Whānau Trust	P' Awareness campaign	Community
Ngā Moko A Rahiri	Indigenous sports and cultural exchange	Cultural
Kaikohe to Indonesia 2020	Northland College Student haerenga to Indonesia	Cultural
Rameka Reunion	Ruiha and Winiata Rameka Reunion	Cultural
Maraeroa, Te Popoto (Kotahitanga)	Te Popoto Hikoi Wānanga, Taranaki	Cultural
Te Kotahi ā Taonui	Hikoi to Taranaki - sight photo of Tupuna Āperehama Taonui	Cultural
Te Kura Kaupapa Māori o Te Rawhiti Roa	Kapa Haka Nationals (Primary) and Cultural Exchange, Hawaii (Wharekura)	Cultural
Te Koohao Tū Taua o Ngāpuhi	Grading Wānanga	Cultural
Brent Kerehona	Hongi's Kakahu Project	Cultural
KiwiKiwi Whānau Trust	KiwiKiwi whānau Reunion	Cultural
Mokopuna of Ngawati Heremaia	Mokopuna of Ngawati Heremaia Wānanga	Cultural
Te Tira Paraoa	Te Pūtake o Te Riri, Taranaki	Cultural
Te Ahurea Kapahaka o te Tonga o Hokianga 2019	Kapahaka	Cultural
Tahunakura	Tahunakura Post Graduate Study Wānanga	Education
Northland Roller Mills U13 Rugby Team	Roller Mills Tournament	Sport
Home of The Brave Ballers (Basketball)	2019 Hoops Nations Tournament	Sport
Nga Puhi Ahi Rugby League	NZMRL Teina Tournament (U13 & U14 Girls), Rotorua	Sport
TTT U18 Mixed Touch	NZ National Touch Tournament	Sport
Datz Us Netball Club	Kurungaituku Netball Tournament, Rotorua	Sport
Hokianga Taniwha	Taniwha Cup, Whangārei	Sport
Te Puna o Hokianga	NZ Māori Rugby League Tournament and NZ Club Rugby Tournament	Sport
Whirinaki Te Hikutu Netball	Kurungaituku Netball Tournament	Sport

2020 NGĀPUHI DISCRETIONARY FUNDING DISTRIBUTION

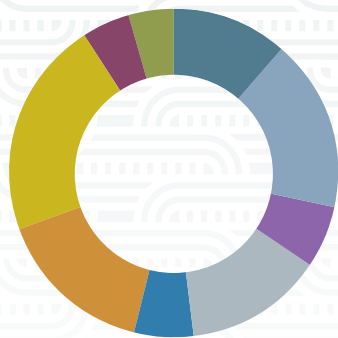


FIGURE 10 2020 DISCRETIONARY FUNDING DISTRIBUTION BY TAKIWĀ

Ngāpuhi ki te Hauāuru	\$1,350
Ngā Ngaru o Hokianga	\$2,000
Te Takiwā o Ngāti Hine	\$700
Te Takiwā o Ngāpuhi ki Whangārei	\$1,600
Te Rūnanga o Taumārere ki Rākaumangamanga	\$700
Taiāmai ki te Marangai	\$1,800
Ngāpuhi Hokianga ki te Raki	\$2,530
Te Rōpū Takiwā o Mangakāhia	\$550
Other (Ngāpuhi Whānui)	\$500
TOTAL	\$11,230

6

ARTS
DISCRETIONARY FUNDING
AWARDED

5

EDUCATIONAL
DISCRETIONARY FUNDING
AWARDED



61

SPORTING DISCRETIONARY FUNDING
AWARDED



2019 NGĀPUHI DISCRETIONARY FUNDING RECIPIENTS

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Taimania Pupuke	World Hip Hop Champs, USA	Arts
Lisa Tanielu	Dance - World Supremacy Battleground, Australia	Arts
Karlos Croft	Dance - World Supremacy Battleground, Australia	Arts
Thalia Kake-McGee	Dance - World Supremacy Battleground, Australia	Arts
Puawai Woodman	Dance - World Supremacy Battleground, Australia	Arts
Riqi Harawira	Project - Recording of waiata 'Ruapekapeka'	Arts/Culture
Erena Tahere	Mahi Wairua Practitioner Wānanga	Cultural
Aaron Wrathall	World Scholars Cup, AUS	Education
Melayna Harrison-Tuoro	Tauraroa Area School - Yr11 & Yr13 Haerenga	Education
Santana Hobson	National Young Enterprise Competition, Wellington	Education
Dreziqe Moeau	Okaihau Coll Year 9 OPC	Education
Kilani Brophy	Hands On' Science Programme, Otago Uni	Education
Leighton Hiko-Smith	Men's Softball Club Nationals, Christchurch	Sport
Kairirangi Edmonds	NZ U16 Girls Touch NYC Tour, Australia	Sport
Rita Hokianga	NZ White Sox, Oceania Olympic Qualifier, China	Sport
Lachlan Harris-Tatana	St Thomas of Canterbury U15 Rugby Tour, Japan	Sport
Olivia Pickering	Inter-State Youth Water Polo Comp, Australia	Sport
Rangiwai Lunjevich	Hamilton Boys High U15 Rugby Tour, Japan	Sport
Joshua Gaulofa	Bay of Islands Taniwha Cup Team, Tournament	Sport
Jayden Willoughby	World Junior Surfing Champs, USA	Sport
Luka Roulston	Trans Tasman Gubbi Gubbi Champs & Australian Junior Long Distance Nationals, Australia	Sport
Stephen Roulston	Trans Tasman Gubbi Gubbi Champs & Australian Junior Long Distance Nationals, Australia	Sport
Michelle Chapman	Trans Tasman Gubbi Gubbi Champs & Australian Junior Long Distance Nationals, Australia	Sport
Pallas Potter	NZ White Sox, Oceania Olympic Qualifier, China	Sport
Aramia Vause	AIMS Games, Tauranga	Sport
Malakai Havea	NZ Māori National Rugby League Tournament U12, Whakatane	Sport
Jeremiah Havea	NZ Māori National Rugby League Tournament U10, Whakatane	Sport
Taine Pickering	St Peter's College U15 Rugby - Hurricanes Tour, Wellington	Sport
Zion O'Leary	NZ Secondary Schools Clay Target Championships	Sport
Kauri Phillips Heihei	U13 National Rugby Tournament, Cambridge	Sport
Shaun Harden	TAG International Trans Tasman Comp, Australia	Sport
Aaliyah Konui	1st XI Football, National Tournament	Sport
Rangipai Henry	AIMS Games, Tauranga	Sport
Shadae Arani-Laybourn	The Grant McLeod Tournament (Hockey), Auckland	Sport
Cooper Te Hau	NZRL National Youth Tournament (Southland, U16 boys), Rotorua	Sport
Te Arah Paraha	NZRL National Youth Tournament (Southland, U16 boys), Rotorua	Sport

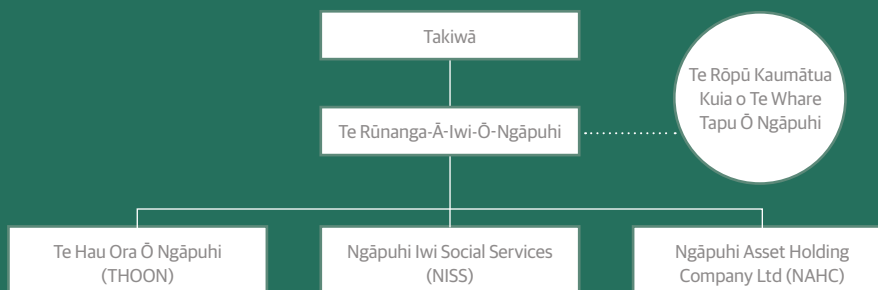
2019 NGĀPUHI DISCRETIONARY FUNDING RECIPIENTS

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Jakoda Wiki	AROCA Regional Sprints (Waka Ama), Auckland	Sport
Jezius Peyroux	AROCA Regional Sprints (Waka Ama), Auckland	Sport
Waiora Heta	Gubbi Gubbi Trans Tazman Champ Series (Waka Ama), Australia	Sport
Aria Heta	Gubbi Gubbi Trans Tazman Champ Series (Waka Ama), Australia	Sport
Tamati Heta	Gubbi Gubbi Trans Tazman Champ Series (Waka Ama), Australia	Sport
Matahi Heta	Gubbi Gubbi Trans Tazman Champ Series (Waka Ama), Australia	Sport
Jodeci Koro	League National Tournament (U17 Northern Swords), Rotorua	Sport
Grace McCarthy-Sinclair	National Secondary School Comp - Basketball, Palmerston North	Sport
Caitlin TeTai	Nationals Tournament (Water polo, Southland U14 Girls), Tauranga	Sport
Nate Te Hira	World Youth Softball and Indigenous Basketball Tournament (Mid North Basketball & Softball), USA	Sport
Raiha Ripia	NZ TAG Football Inc. Junior Nationals (U8), Auckland	Sport
StevieRay Haenga-Albert	National/Int National Season Tournament (League)	Sport
Le'Shayne Leef	AROCA Regional Sprints (Waka Ama), Auckland	Sport
Delanie Parangi	New York Marathon, USA	Sport
Shaeana Sarai Ngamuri Robson	Aus Junior Basketball Country Comp, Australia	Sport
Henare Parangi	Junior IPS Touch Tournament, Rotorua	Sport
Jordan-Lee Parangi	Junior IPS Touch Tournament, Rotorua	Sport
Lybarti Henare	Junior Tag Nationals, Auckland	Sport
Te Omeka Henare	Junior Tag Nationals, Auckland	Sport
Cruz Henare	Junior Tag Nationals, Auckland	Sport
Clayden Paranihi	Rugby 7s Nationals, Auckland	Sport
Kauai Rahui	U14 National Surfing Champs, Dunedin	Sport
Nareiah Barber	J16 Girls National Waka Ama Sprints, Karapiro	Sport
Maia-Sian Barber	J19 Girls National Waka Ama Sprints, Karapiro	Sport
Armanee Shepherd	Junior Touch Nationals, Auckland	Sport
Cayliss Shepherd	Junior IPS Touch Tournament, Rotorua	Sport
Carl Shepherd	Open Touch Nationals	Sport
Pheonix Kaipo	Junior Basketball Tour, Melbourne	Sport
Mia Sciascia	2020 Waka Ama National Sprints	Sport
Joanne Moore	2020 Waka Ama National Sprints	Sport
Alyana Dean	2020 Waka Ama National Sprints	Sport
Clifford Hunt	NZTFI Junior Oceania Cup - Tag, Auckland	Sport
Haze Tepuia	Mens and Mixed World Cup - Netball, Australia	Sport
Cassius Akavi	Senior Tag Nationals, Auckland	Sport
Arkaid Edmonds	NZTFI Junior Oceania Cup - Tag, Auckland	Sport
Agape Edmonds	NZTFI Junior Oceania Cup - Tag, Auckland	Sport
Patience Edmonds	NZTFI Junior Oceania Cup - Tag, Auckland	Sport





TE PŪRONGO Ā TE RŌPŪ KAUMĀTUA KUIA Ō TE WHARE TAPU Ō NGĀPUHI



**TE RŌPŪ KAUMĀTUA KUIA O TE WHARE TAPU
Ō NGĀPUHI EXECUTIVE COMMITTEE**

Awene Solomon	Co-Chair
Steve Morunga	Co-Chair
Lovinia Wynyard	Member
Nau Epiha	Member
Hōhipere Lloyd	Member
Syd Tau	Member
Winnie Leach	Member
Hammond Ngaropo	New member
Heeni Jane Whiu	New member
Whakatau George	New member
Wiremu Wiremu	[Deceased]

Arvind

Solomon

Steve

Morunga

Ngā Heamana Tahi – Co-Chairs

TE RŌPŪ KAUMĀTUA KUIA O TE WHARE TAPU Ō NGĀPUHI

He mihi tēnei mai i te Kaunihera o Te Whare Tapu Ō Ngāpuhi ki ngā uri katoa o Ngāpuhi. Ki a ērā o koutou kei Aotearoa e noho ana, puta atu ki ērā kei te ao, tēnā koutou, tēnā koutou, tēnā tātou katoa.

Kāhore anō tātou kia kite i tētahi tau, pēnei te kaha ki te patu tangata.

Te mate karauna e patu nei i te ao, he mate taurekareka.

He pai te mahi a te Kāwana ki te tiaki i a tātou i te wā o te mate nei.

E mihi ana ki a rātou.

Ki o tātou tini aituā i hinga i te tau kua pahure nei, i a

Massey Heremaia, Wiremu Wiremu, Reverend Kuini Matene,

Mori Pera, Kuini Erueti, Ngaro Poa, Arthur Ashby, Toko Tahere,

Rapine Arena, Te Hāpai 'Bob' Ashby, Te Puawaitanga 'Bloss' Silich,

Huirangi Waikerepuru, me Ngaire Wycliffe

arā me te rahi o rātou kua tangohia e te ringa kaha o aituā.

Moe mai rā koutou i roto i te ao wairua.

I āhua raparapa te haere o ngā mea katoa i tēnei tau, mai i te tīmatanga o te mate karauna. Kāhore i taea e tātou te poroporoaki i ētahi o ō tātou hoa kaumātua kuia.

E mihi ana ki ngā kaimahi o Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi me o koutou whānau.

Ko te tūmanako kia pai atu tērā tau i tēnei.

E te whānau tēnā rā koutou katoa. Ko oti tērā wāhanga o ngā whai kōrero ka huri te tirohanga ki ngā hakahaeretanga i pā mai i tae atu mātou

Te Rōpū Kaumātua Kuia o Te Whare Tapu Ō Ngāpuhi.

E kore rātou e warewaretia...



REVEREND KUINI MATENE is a former Chair of this rūpū and was an instrumental voice in the development of kaupapa such as Te Mita O Ngāpuhi Language Strategy in 2017. A former mayoral candidate, Whaea Kuini was invested in making a difference for her community, and a tireless advocate for social change including suicide prevention. One of her proudest moments was receiving her Te Pōkairua Ngāpuhi-Nui-Tonu qualification from NorthTec in 2010, supported by her husband and whānau.



WIREMU WIREMU's contribution to Ngāpuhi and Te Ao Māori, and his legacy of mana motuhake will live on for generations. Matua Wiremu led the revival of kaupapa waka across Northland and the world, the development of kaihoe at Waitangi, and was kaitiaki of the sacred waka tauā, Ngātōkimatawhaorua. He was known to be a man of his word and a rangatira who was proud to share his wisdom and knowledge with others. Matua Wiremu passed away suddenly during Covid-19 alert level 2 in May under tight restrictions limiting gatherings to less than 10 people, however hundreds of mourners including taitamariki whose lives he had touched, gathered to pay their respects, safely distanced, to this tōhunga arataki waka.





OUR KAUPAPA

Te Rōpū Kaumātua Kūia o Te Whare Tapu Ō Ngāpuhi was established after a 2006 review of TRAION's internal systems and capacity. Our main requirement as a rōpū is to ensure that the Trustees of TRAION are meeting their cultural and spiritual obligations to Ngāpuhi across its businesses.

As a rōpū we have Terms of Reference that set out our roles and responsibilities. From time to time, these are reviewed and amended for the Rūnanga Board to consider and approve. Our ongoing focus of Te Rōpū Kaumātua Kūia o Te Whare Tapu Ō Ngāpuhi and our kaumātua kūia has been to reaffirm our tūrangawaewae within our Ngāpuhi Iwi boundaries.

“

Our main requirement as a rōpū is to ensure that the Trustees of TRAION are meeting their cultural and spiritual obligations to Ngāpuhi across its businesses.”

COVID-19

Covid-19 deprived whānau across Aotearoa of the opportunity to gather at marae, support sick whānau, visit relatives in aged care homes, and poroporoaki ki te hunga mate within tikanga and cultural appropriateness. The impact of these restrictions on our cultural practices is deeply felt, and we are supporting whānau who have not yet been able to come to terms with those realities.

During the lockdown, Whaea Ngāwai sat down for an online Zoom 'Cuppa Kōrero' with TRAION's social media coordinator and discussed timely and relevant issues such as resilience and staying well during the health crisis. Whaea Ngāwai also shared her personal experience of losing a loved one in Australia, and coping with the challenges of not being able to attend the funeral. This video was shared and engaged with widely on social media.

We want to acknowledge Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi, Te Hau Ora Ō Ngāpuhi, Ngāpuhi Iwi Social Services, and Takiwā for your support for kaumātua kuia within Te Whare Tapu Ō Ngāpuhi and in Tāmaki Makaurau during the Covid alert level lockdown. The kai packs, support with grocery shopping and other errands, and simple phone calls to just say hello, were all greatly appreciated.



SITES OF SIGNIFICANCE FOR TE WHARE TAPU Ō NGĀPUHI

Te Rōpū Kaumātua Kuia o Te Whare Tapu Ō Ngāpuhi supported our kaumātua kuia to undertake a journey around the Maunga within Te Whare Tapu Ō Ngāpuhi. In July we met with ĀKAU (art gallery) about the sites of significance maunga hikoi, providing consulting support, helping them plan for the design, look and narrative of the Kaikohe Mobil refit this year.

MENTORING

Kaumātua Kūia continued to mentor taitamariki on the Tū Tama Ora Programme at Kaikohe Intermediate School. We enjoy being able to support this outdoor education boys' teaching and learning programme in a way that is culturally responsive, and connects the taitamariki to their culture, language and identity.

TE MĀHUREHURE MARAE 50TH CELEBRATION

A highlight was travelling to Tāmaki Makaurau to take part in the 50th anniversary of Te Māhurehure Marae. This was a joyous and emotional celebration, and we acknowledge the Marae for opening its doors to thousands of descendants over 50 years and providing aroha and manaaki to ngā uri o Ngāpuhi.

OTHER HIGHLIGHTS

- Attended the Iwi Chairs' Forum in February where the transfer of the mauri was conducted.
- Visited Te Rau Aroha Museum and attended the openings of the Māori Battalion exhibitions.
- Hikoi to the Dame Whina Cooper memorial in Panguru.
- Supported Waitangi celebration in Māngungu.



CONCLUSION

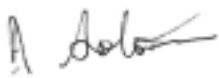
Te Rōpū Kaumātua Kuia o Te Whare Tapu Ō Ngāpuhi would like to acknowledge Te Rūnanga-Ā-iwi-Ō-Ngāpuhi senior leadership and Board of Trustees for their ongoing support and commitment of this kaupapa, and the staff for their manaaki.

To our wider Ngāpuhi kaumātua kuia rōpū, your support of the Te Rōpū Kaumātua Kuia o Te Whare Tapu Ō Ngāpuhi including its direction, is very much treasured and appreciated.

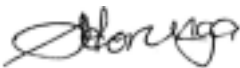
Ki te Iwi ō Ngāpuhi, tēnā koutou e tautoko kaha ana i te huarahi kua oti nei te hakarite hei arumanga mō tātou katoa kia hakatūtuki ai te moemoeā mutunga kore ō Ngāpuhi:

“kia tū tika ai Te Whare Tapu Ō Ngāpuhi.”

Nō reira, e ngā mana, e ngā reo, tēnā koutou katoa...



Arvind Solomon



Steve Morunga

Ngā Heamana Tahi
Te Rōpū Kaumātua Kuia O Te Whare Tapu Ō Ngāpuhi

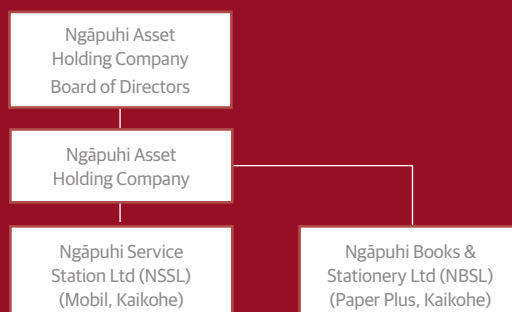








TE PŪRONGO Ā TE HEAMANA Ō NGĀPUHI ASSET HOLDING COMPANY LTD



**NGĀPUHI ASSET HOLDING COMPANY LTD
BOARD OF DIRECTORS**

Jason Witehira	Independent Chair
Mike Simm	Independent Director
Wane Wharerau	Director
John Rae	Independent Director
Elena Trout	Independent Director

Jason

Paki Witehira

Independent Chair

Tēnā rā tatou katoa,

Korōria ki te Atua i runga rawa, he maungarongo ki te mata o te whenua, he whakaaro pai ki ngā tāngata katoa. Tēnā tātou katoa.

Tēnā koutou e kuia mā, e kaumātua mā e noho ake nei hei hakaruruhau mō mātou. Ka mihi atu ki te hunga kaumātua e hakarangatira ake ana i tō tātou hui.

Ka nui te aroha ki a koutou.



HE MAHI AHUMONI

PERFORMANCE AND HIGHLIGHTS

On behalf of the NAHC Board of Directors, I am pleased to report on the resilient performance of Ngāpuhi Asset Holding Company Limited ("NAHC") and its wholly owned subsidiary entities ("NAHC Group").

For the financial year ending 30 June 2020 the NAHC Group recorded a net profit of \$3.22m [2019: \$3.57m], with NAHC contributing \$3.18m in the current year in comparison to the prior year of \$3.56m [Jun 2019]. These favourable results have been achieved despite the unprecedented challenges of Covid-19 that impacted the last 3-4 months of the financial year.

In addition, during the 12 months to June 2020 the net assets of the NAHC Group has increased to \$62.5m [2019: \$60.4m] after having provided the Rūnanga a dividend of \$2.23m.

Therefore, although the current financial year has been challenging, for all of us, NAHC has performed admirably and has shown a level of resilience that is evident in a developed and well performing organisation. However, before I delve into the details behind the results I would like to acknowledge my gratitude to all staff, management and governance within the NAHC Group for their professionalism and endurance during this period; and my true appreciation for the staff with Ngāpuhi Books and Stationery Limited (Kaikohe Paper Plus) who responded to the tough decision to close the store with pride and dignity.

I would like to take this opportunity, early in my report, to address the closure of Kaikohe Paper Plus and acknowledge that this was a hard decision to make; and acknowledge that the governance and management of the NAHC Group are tasked with making these judgments, on balance, and in the best interests of all the beneficiaries of Ngāpuhi.

In 2011 Ngāpuhi acquired the struggling Paper Plus franchise and relocated it into Kowhai Court beside the newly developed Ngāpuhi Service Station Limited. The store provided a refreshed retail offering in Kaikohe and has provided employment opportunities to 40+ staff over the years. However, the business struggled to provide a positive financial contribution to the NAHC Group, despite being assessed as one of the better managed Paper Plus franchises.

In the prior financial year, the NAHC Board commissioned an independent report of the Kaikohe Paper Plus business with the findings consistent with a well-managed operation with good cost controls, but operating in a challenging retail environment, and with further financial pressures being forecasted. The potential to close the store was tabled as an option, along with the opportunity to continue to explore co-location agency opportunities within the site.



The key finding of the independent report was that:

"Paper Plus continues to represent the best option moving forward for this site, as many other alternatives will require substantial capital investment up-front, and on-going operational funding. Paper Plus provides good employment and training opportunities locally and is a strong brand and presence within the Kaikohe community."

Therefore, as recent as February 2020 Kaikohe Paper Plus was in developed negotiations with a major national service provider to co-locate within the Paper Plus Kaikohe site. However, with the onset of Covid-19 and the stalling of those negotiations, NAHC reassessed the prospects of continuing Kaikohe Paper Plus operations, and sought to relocate and/or address the impacted employees. Paper Plus Kaikohe was eventually closed in June 2020.

Covid-19 had two other primary impacts on the NAHC Group financial performances as reported:

1. The proposed funding for the Te Pū o Te Wheke (TPOTW) development in Kaikohe, that Ngāpuhi was championing with the Far North District Council, was reallocated from community and tourism projects to infrastructure and employment. Without the immediate pathway of significant government funding, the TPOTW project was halted by the parties to mitigate further non-recoverable costs; and
2. The managed funds within MINT Asset Management were impacted by the changes in the global financial markets, and with NAHC's balance date being June, the markets had not significantly recovered enough to reverse the unrealised losses experienced during March and April. Therefore, although the MINT funds were tracking favourably to budget for the prior nine months to February 2020, the net position of the investment at June 2020 was a loss of \$294k. However, I am pleased to report that by balance date the MINT holdings are on track to return to their pre-Covid levels by end of October 2020.

Casting aside Covid-19 there was a significant amount of positives, and despite our financial constraints as a pre-settlement Iwi, the NAHC Group has continued its track record of performing financially and responsibly for the enduring benefit of TRAION, and of all Ngāpuhi.

HE RINGA TOHU

DIRECTORSHIPS

The NAHC Board of Directors has maintained a consistent quorum of five appointed Directors; four of whom are independent including myself (as Chair), Mike Simm (Deputy Chair), John Rae, and Elena Trout. Wane Wharerau is the Rūnanga Trustee appointed to the NAHC Board.

This Board structure exceeds the minimum requirement of maintaining 60% independence (Māori Fisheries Act 2004), which has been fortuitous during this year of uncertainty and transition. Having a predominance of independent and professional Directors on the NAHC Board, we were able to remain focused during the changes within TRAION and during Covid-19 restrictions. We are also able to draw upon the NAHC Directors' collective expertise in how best to respond and engage during the period of uncertainty. To which I am personally thankful to the NAHC Board, and believe that NAHC has transitioned through this period with an exemplary level of dignity and efficacy.

It is appropriate to acknowledge that in December Mere Mangu (the newly appointed Chair of TRAION) called for a comprehensive Financial and Governance review of the TRAION Group, and that the NAHC Board have been consistent in their support of a review. Although at the time of writing this report the reviews are yet to be finalised, we do not anticipate, and have not been advised of any concerns or issues regard the NAHC Group or its management. NAHC will remain completely compliant with any requests/reviews and we welcome professional scrutiny of NAHC's operations and performance.

It is worth acknowledging that the NAHC 2019 Audit Completion Report including the comment that:

"We take this opportunity to comment on the efficient and well-controlled nature of your team's administration and accounting function. This is a credit to the people involved as well as the disciplines put in place by the Board. As your auditors, we appreciate your openness to external advice and congratulate the company for the great efforts in ensuring the efficient and effective operation of this important part of the company."

HE MAHI HĪ IKA FISHERIES

As we have previously acknowledged as being 'pre-settlement' Ngāpuhi is heavily reliant upon deriving an economic return from within the fisheries sector, through our interests received under the Māori Fisheries Settlement. This over weighting upon a single sector has been perceived as a weakness with NAHC investment portfolio. However, during Covid-19 restrictions, the fisheries industry was able to continue to operate as an essential service. This is in conjunction with the terms of agreements with our fisheries partners ensuring that the income NAHC derived from its annual catch entitlement (ACE) was largely uninterrupted. The returns generated from the supply of ACE for the year ending 30 June 2020 were \$2.265m [2019: \$1.743m]; with the Ngā Tapuwāe o Māui deepwater arrangement with Sealord, and 41 other Iwi contributing significantly to the favourable outcome.

As the largest single Iwi shareholder (12.6% shareholding) in Aotearoa Fisheries Limited, trading as Moana NZ, NAHC transacts its inshore ACE parcel with Moana NZ, and I am now into my second year as an Iwi appointed Director on the Moana NZ Board. The performance of Moana NZ and its 50% owned subsidiary Sealord has a significant impact upon the returns that NAHC reported through our shareholding and dividend entitlement. Therefore, it is positive that NAHC now has a stable and profitable supply relationship with both Moana and Sealord, which in turn contributes to their own overall performance.

In December NAHC received the largest cash dividend to date from Moana NZ of \$1.4m [2019: \$1.1m] with an additional \$302k [2019: \$229k] of Maori Authority Tax Credits attached that are fully refundable to NAHC, as a charitable organisation.

Aside from the financials, New Zealand and global fisheries are faced with extensive pressure from fisheries practices, increasing populations, pollution, and regulatory and climatic changes. The weight of these competing demands is not resolvable by an individual organisation, or Iwi, and requires compromise from all parties to ensure that this valuable resource is plentiful for current and future generations.

“

Within NAHC we are actively involved in confronting these issues and we will continue to advocate for the protection of all Iwi's interest within these matters.”

“

...we are kaitiaki, and as Iwi always have a longer term (generational) view of the health of the resource.”

NAHC actively participates with other Iwi and interested parties within fisheries management and we have a strong relationship within Te Ohu Kaimoana (TOKM) and other representative bodies.

Recently NAHC has partnered with TOKM to advocate for the deep-water fisheries industry to make further voluntary shelving cuts within the hoki fishery for the upcoming season. Although hoki is Ngāpuhi's primary fishery stock (single largest contributor), NAHC lobbied for additional voluntary shelving and for the industry to reaffirm the spawn preservation measures, whilst we wait for the science to catch-up. Therefore, it is pleasing to see that by unanimous agreement a further 20,000MT of hoki Total Allowable Commercial Catch (TACC) will be voluntarily shelved by the industry, and the spawn management restrictions will stay in place for a further season. Although this shelving has a direct short term financial impact upon NAHC, we are kaitiaki, and as Iwi always have a longer term (generational) view of the health of the resource.

There are two other developing challenges that are confronting the status and rights Iwi have received under the historic Māori Fisheries Settlement. These primarily relate to the border restrictions put in place by the government as a response to Covid-19, and the utilisation of the Resource Management Act (RMA) and regional planning processes to impose restrictions upon fishing practices without consideration of the Fisheries Legislation. As the Fisheries Acts specifically preserves and recognises Māori customary fisheries practices and confers the rights attributed to Iwi under the Māori Fisheries Settlement. Within NAHC we are actively involved in confronting these issues and we will continue to advocate for the protection of all Iwi's interest within these matters.



HE MAHI HAUMI INVESTMENTS

The NAHC Group has a total asset base of \$64.1m (2019: \$62.1m) of which \$20.8m is not directly related to the fisheries industry.

The non-fishing assets are primarily made up of commercial investment properties and land, land and buildings that we own and occupy, Property, Plant and Equipment (PPE), a direct ownership of Ngāpuhi Service Station Limited (NSSL) and financial investments i.e. MINT Asset management and BNZ term deposits. This broadening of Ngāpuhi's commercial asset base has been an ongoing strategic intention to diversify NAHC's reliance upon fisheries returns.

The commercial investment properties owned by NAHC have remained leased on full commercial terms throughout the year with tenants ranging from directly owned and operated retail operations (e.g. Mobil Kaikohe), Ngāpuhi Iwi Social Services (a 100% owned TRAION subsidiary), Café Malaahi and Top Energy.

During the year the NAHC Board approved the listing of the three units that NAHC owns within the John Butler Centre with the intention to better utilise the capital for direct investment with our rohe that supports job creation. Post balance date one of these units has sold, and we are confident that the remaining two units will also sell.

Despite the global impact of Covid-19 upon the global markets and our MINT portfolio (as noted earlier) the funds have returned to their pre-Covid levels of \$12.2m which is invested between the MINT Diversified Income Fund and MINT Australasian Property Fund.

NSSL which is better known as Kaikohe Mobil continues to consistently perform as a profitable investment as part of the NAHC Group, and directly provides significant employment and training opportunities within Kaikohe. During the year NSSL was the recipient of the Mobil Dealer 'sales growth' award, and in the recent past NSSL has been a finalist for MTA best service station award.

Our investment with NSSL has more recently been enhanced by the installation of a comprehensive 38.4kW solar power system that services the service station, Café Malaahi, NAHC offices and the adjacent Kaikohe Paper Plus building. At peak times the solar installation can generate surplus power to our requirements which is then sold into the local grid. Overall, the system will contribute a 25-30% saving to our power consumption, and is a clear example of how NAHC adheres to the economic and environmental values of TRAION's mission statement.

In August 2020, NSSL celebrated 10 years of Ngāpuhi ownership by unveiling an instore redesign that encompassed the cultural and spiritual values of Ngāpuhi, as designed by our own Ngāpuhi taitamariki. This redesign is something that we can all be proud of, and provides the business with a point of differentiation and celebrates what it means to be a Māori-owned (Ngāpuhi-nui-tonu) business.

TE ARA WHAKAMUA

THE FUTURE

In my past report I posed the potential that may arise from the Iwi lead coloration that is Ngā Tapuwāe o Māui, and it is pleasing to see that the number of participants has now grown to 41 Iwi directly collaborating within their deep-water fisheries entity (Sealord). This collaborative alignment will continue to have gains in regard to the opportunity for employment of Māori with the industry, and the potential development of Pātaka Kai model for our communities etc.

In seeking to broaden our investment portfolio, and to generate new employment opportunities (at a time when they are most needed), NAHC has been investigating new business opportunities. These opportunities are connected with local regional development initiatives; and subject to due diligence and sound financials we are optimistic that NAHC will soon be able to deliver the next step change in growth for NAHC, and for the TRAION Group.

HE MIHI

ACKNOWLEDGMENTS

As the Chair of NAHC, a business owner, a proud husband, father and grandfather, and always Ngāpuhi I sincerely thank all the staff, management, Directors, Trustees and yourselves for the resilience and pride that we have all shown during this year of unprecedented challenges. Despite the circumstances the sacred house of Ngāpuhi stands strong - "Kia tū tika ai Te Whare Tapu Ō Ngāpuhi".

Ngā mihi nui ki a koutou i tēnei wā,



Jason Paki Witehira

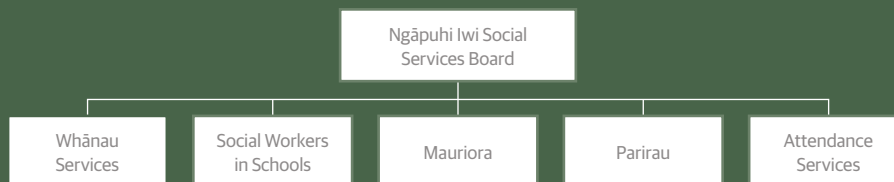
Independent Chair
Ngāpuhi Asset Holding Company Ltd





TE PŪRONGO Ā TE HEAMANA Ō NGĀPUHI IWI SOCIAL SERVICES

Chair's Report



**TE PŪRONGO Ā TE HEAMANA Ō
NGĀPUHI IWI SOCIAL SERVICES
BOARD OF DIRECTORS**

Michael Kake	Chair
Te Miringa Huriwai	Director
Te Rau Allen	Director
Erena Kara	Director
Mariameno Kapa Kingi	Director

**Āio ki te rangi
Āio ki te whenua
Āio ki ngā tangata katoa
Tiheiwā Mauriora**

Tēnā koutou katoa e te Whānau Whānui o Te Whare Tapu Ō Ngāpuhi,

As Chair, I am pleased to present this report on behalf of Ngāpuhi Iwi Social Services (NISS) for the 12 months ending 30 June 2020.

This report highlights achievements and milestones over the year and recognises the dedication and hard work of General Manager Liz Marsden and her team, and the positive outcomes achieved for vulnerable mokopuna, taitamariki and whānau. The Board of Directors and I are proud and honoured to provide governance to a team that exemplifies the theme of this year's theme, Tū Hono, and that always strives to achieve better outcomes for whānau, despite the challenges.

Mauri Ora.

Michael

Mauhaere Kake

Heamana – Chair





**KIA MAUMAHARA -
REMEMBERING NGAIRE WYCLIFFE
(PRACTICE LEADER)**

He tohu aroha tēnei mō Ngaire Wycliffe.

E kore koe e warewaretia

E te poutokomanawa i tautoko i tēnei kaupapa

Pau te kaha

Moe i te moe roa

Rārangi maunga ka tū te ao, ka tū te pō

Rārangi tāngata ka ngaro, ka ngaro, e ngaro tonu nei

**E tū noa ana ngā maunga whakahi i te riu o te whenua
i a koutou rā, ka ngaro i te ao.**

Ngā manu whītūka ka wehi ki roto i ngā iwi

Ngā poutokomanawa o ngā whare maire a ō tatou mātua

**Ngā wharekura, ngā nohoanga mareikura e pū ao ai e
te ata huākirangi**

E huakina mai ai e ngā kaitiaki tataua

Ngā tataua maha o Tikitiki-o-rangi

**Ka unuhia ai koutou to hunga mate e te tapu
o tuawhakarere.**

**Tēnā koutou katoa e te whānau whānui ō Te Whare
Tapu Ō Ngāpuhi.**

COVID-19 RESPONSE

In March, the Board released special purpose funding of \$50,000 for whānau in need and increased the frequency of our meetings to provide governance oversight and support during the Covid-19 lockdown. In autumn, Ngāpuhi Iwi Social Services (NISS) activated crisis management and business continuity plans to:

- Provide essential social services and meet essential needs during the crisis period.
- Continue operations within the significant restrictions on the delivery of essential services at alert level 4 and lower; and
- Analyse our capacity and how we propose to continue to deliver services.

KAI PACKS

During the level 4 lockdown NISS delivered kai packs to 200 vulnerable whānau. The first drop was with the support of Te Hau Ora Ō Ngāpuhi (THOON). In the second drop, NISS focused on whānau on low incomes, two or more tamariki, were socially and/or rurally isolated, and without reliable transport, etc. New World Kaikohe provided bulk quantities of meat, fresh produce, non-perishables and other kai, and NISS teams broke down the pallets and packed and delivered 200 \$50 kai packs for whānau from Whangārei to Hokianga.



WHĀNAU APPRECIATION

"Thank you for the awhi, it means a lot, God Bless."

From 'Papa' with five moko

"Thanks to the NISS whānau – I don't get around easy, and my girl usually does the shopping for us. It's been hard on all of us. Kia ora koutou for thinking of us and giving us this awhina kai."

Whānau/mokopuna, Waima

"Ma te Atua koutou e manaaki, e tiaki hoki!"

Pakanae whānau

"Thank you for the kai, Whaea. I am not going back to school next week because of Papa. He is staying with us now, and I don't want him to get sick because of me getting something from school."

A Northland College student who received the kai on behalf of their whānau of three school-aged children and grandfather

"Aww, aroha Whaea to the Ngāpuhi tari. I got a lot of mokopuna, and I cannot get into town like I used to, to do the shopping. Thank you all so much for your fullas aroha."

Nana and eight moko

"Ka pai koutou – te awhi i a tatou mokopuna. Tino papai nga kai o roto. Rawe ta koutou tautoko i a matou whānau i roto o Te Hokianga."

Kuia with mokopuna, Waima

"Real butter! Wow!"

A grateful whānau

TAITAMARIKI

The impact of Covid-19 was particularly noticeable on our taitamariki, whose anxiety and nervousness about the pandemic impacted on their participation at school, and in sporting and cultural activities. Lack of access to internet and devices and disruption to learning will require attention in the short to medium term. School attendance continues to be low as a result of Covid-19, and our most vulnerable taitamariki will be on the backfoot for the remainder of the school year and into the future without strengthened social services.

There is also a noticeable increase in transience over the lockdown period with whānau usually resident outside Te Tai Tokerau returning home. The impacts of poverty post-crisis continue to grow the numbers of tamariki living in poor conditions.

PAY EQUITY CLAIM

NISS was one of five providers selected by the Public Service Association (PSA) and named in the non-government organisations' (NGOs) pay equity claims. Oranga Tamariki (Ministry for Children) spearheaded pay equity settlement for its social workers; this settlement increased the already-existing pay gap with NGOs.

The key issue of the claim, which is against NGOs, not the government directly, is that additional funding from government will be required for any settlement but the government is not a direct party to the investigation of the claims. There can be no settlement without the additional funding to give effect to it.

Achieving a positive result on pay equity is extremely important for our sector and we want to thank the many NGOs that have supported our work on this to date. NISS is looking for the same outcome as the PSA and other parties, i.e. fair pay for our valued staff and a settlement that enables NGOs to provide quality services for their clients and is sustainable for providers. NISS continues to work hard to progress the social workers' claim.

CO-DESIGN

TRAION and its subsidiaries THOON and NISS entered into a co-design process with Oranga Tamariki in 2019. At the time, over 400 Ngāpuhi mokopuna lived in care. NISS added hakapapa searches to the whānau care suite of services, which involved establishing several internal systems and processes. The outcome of the project resulted in NISS beginning to reduce the number of Ngāpuhi taitamariki in non-kin care.

NISS has established the first Kairaranga ā-Whānau position to be based within an Iwi organisation. All other Kairaranga positions are Oranga Tamariki employees. The purpose of the Kairaranga ā-Whānau is to promote and support tamariki and taitamariki to be well connected to their whānau, hapū and iwi in order to build positive identity and strengthen enduring hakapapa relationships.

NISS' priority continues to be prevention and early intervention to ensure tamariki mokopuna are safe and free from trauma.

HEI HUARAHİ MARAE PROGRAMMES

**Kaua e rangiruatia te hāpai o te hoe e kore to
tātou waka e ū ki uta.**

Do not lift the paddle out of unison or our waka will
never reach the shore.
(Mead and Grove 2003:193)

This hakatauki emphasises the importance of working together.

The Hei Huarahi programme helps young people discover, explore and consolidate their hakapapa links to Ngāpuhi and seeks to:

- Discover, explore and consolidate taitamariki potential links with and to Ngāpuhi
- Introduce Ngāpuhi history and relationships through to the present
- Gain skills and knowledge about Ngāpuhi marae protocols, basic te reo Māori, traditions, and current events, and
- Share skills and strategies to assist taitamariki to build their life skills and enhance their futures.

NISS runs three programmes per year. In this reporting year we held programmes at Pākanāe Marae (51 registrations) and Parāwhenua (40 registrations). A third programme to be held at Mangamuka was cancelled due to Covid-19 restrictions.



Highlights INCLUDE

**Providing nurturing experiences for growth within
our taitamariki**

Re-vitalising and normalising te reo me ōna tikanga Māori

**Giving taitamariki the opportunity to learn about
their turangawaewae**

Forming lasting relationships.

Opportunity TO ENHANCE THE PROGRAMME:

Set aside more time for whanaungatanga

**Focus on growing taitamariki leadership potential
and skills**

**Provide bridging activities for taitamariki between
programmes**

**Advance taitamariki to Te Korowai Aroha's Mahuri
Totara programme.**



CASE STUDY



REBUILDING A FAMILY

The following circumstances are real; the names are fictitious.

A young whānau consisted of Tāne, just turned 18, 17-year-old Missy and their 24-month-old daughter. Tāne was subject to a s101 Custody Order that discharged once he turned 18. Pēpi is subject to the same order. Missy does not have orders.

Tāne has FASD (Foetal Alcohol Syndrome Disorder) so constancy and consistency are important.

The Whānau Team became involved with this whānau in May 2019. At that time pēpi was in a non-kin placement and Tāne and Missy were living in Whangārei. Both young parents were isolated from their respective whānau.

In November 2019, Missy and pēpi went into a residential teen parent home. Tāne had only one hour of supervised access one day a week.

In late November, during a multi-agency hui for the whānau, a plan was presented that:

- i. The young whānau be placed with NISS' Mātua Atawhai in a culturally responsive, supportive and safe environment
- ii. Wraparound services would be put in place to support the young parents with educational learning and parenting
- iii. Would provide an opportunity for Tāne to be a father, and
- iv. Would provide an opportunity for the couple to build and strengthen their relationship.

The plan was endorsed by the Family Court and the presiding judge encouraged Oranga Tamariki to work with NISS.

UPDATE

The majority of work with this whānau was held during the reporting year, then in July NISS held a whakatau to welcome the young whānau and their supporters, helping the young whānau on their new journey.

Things are going well in this six-month plan, which includes regular monitoring.

Reflections

Pathway training (Tetra Mapping) with Kataraina Pepi challenged our thinking. The framework can be used with this young whānau for learning about responsibility for self, pēpi and others, and for understanding and respecting differences.

Whakamahi

A developer in Auckland was unable to complete building work in Te Tai Tokerau due to Covid-19 restrictions, and donated a warehouse full of household furniture and fittings. NISS social workers have since passed on household items including beds, flooring and blankets to whānau in need.

Achievements

In January, the Whānau Team inherited the Family Centred Services contract. It was a contract struggling with volumes for much of 2019 due mainly to a system that saw family harm referrals centralised and triaged by the New Zealand Police in Auckland then Whangārei. This meant referrals were not reaching the local NGOs. On review, the system has been reset and referrals have flowed through more easily since then.

WHĀNAU SERVICES TEAM (WHĀNAU TEAM)

WHĀNAU TEAM
SUPPORTED

182

WHĀNAU THIS YEAR

CARE SERVICES TEAM

Our Care Services Team had 41 referrals for placement with Ngāpuhi caregivers. Fifteen of these were young people on remand awaiting sentencing. Numbers were lower than expected due to a slow-down in referrals from the impacts of Covid-19.

The work done as a result of the co-design expanded the brief of the team to include a wider range of interventions. As such, Whānau Care has merged into the existing Care Services Team. Supporting whānau required NISS to undertake haka-papa searches for tamariki in non-kin care, for example, from February to April, five out of 10 tamariki previously in non-kin care were reunited with their whānau.



MAHURU YOUTH SERVICES

Our Mahuru Youth Services team worked with 67 taitamariki either at risk of offending, or already offending.

Over the past 12 months, many taitamariki across our programmes have had positive outcomes, including gaining employment or doing training courses, and some have returned to school. A number of taitamariki we worked with have successfully completed their plans and have received a s282 discharge, meaning they are deemed never to have been charged.

Te Rau Ora o Mahuru was developed throughout June, July and August 2019 and initially trialled with a young female teina who was on remand with us for approximately two months. This programme alongside the teina plan (eight strands) has provided the mentors with frameworks in which to work with their remand taitamariki. They assist with the development of plans and programmes during their stay on remand and ensure their connection to their Ngāpuhitanga.

Mahuru hosted several manuhiri who visited the remand programme. Visitors included Oranga Tamariki National Youth Justice Managers across the country, Children's Commissioner His Honour Judge Andrew Becroft and his team, Whangārei Judge Greg Davis, an American academic and researcher, service providers and other key stakeholders.

Last year we participated in a wānanga 'Valuing Voices' which saw 12 taitamariki learn how to create their own videos. They were shown how to mind map and once completed they began filming then editing. This mahi culminated in a public exhibition at Te Pū o te Wheke Art Gallery in Kaikohe where a few of the taitamariki were able to stand and speak about their story and the process used to create it.

Our Mahuru mentors and taitamariki participated in a Waka Ama team alongside the Kerikeri Youth Aid police officer for approximately five months. The teina competed in the Hoe Matariki 2019 Waka Ama Competition in Whangārei in the novice section, placing 8th out of 24 teams. The Mahuru mentors and taitamariki also supported the police by working with some of the young people who participated in the Special Olympics Waka Ama Fun Day. This involved going out on the water and assisting where needed.

During the Covid-19 alert level 4 lockdown our team was able to meet regularly via Zoom. This was an opportunity for us to reflect on the past year, what had worked well, and what hadn't. We also had some changes with four new mentors coming on board to replace others who had left. We planned and discussed our training needs, the basics of mentoring our programmes, and tightening up remand processes. We have developed a new template for our teina plan that includes an overall budget with clear goals and outcomes. Importantly, we have seen an improvement in our team's communication and support of each other in our mahi.

TE TAI TOKERAU ATTENDANCE SERVICES (TTAS)

Te Tai Tokerau Attendance Services (TTAS) team services 134 schools in Te Tai Tokerau; from Te Hāpua in the Far North to Kaiwaka in the southwest, not including learning centres such as Te Kura (correspondence), home schooling or the Northern Health School.

In the reporting year TTAS recruited more staff who brought their own brand of local and unique expertise to TTAS and NISS.

A key objective of TTAS is supporting students and schools to manage and improve attendance – this is assisted by the use of a referral database system known as Attendance Service Application (ASA). Advisors also engage with other agencies, providers and government services.

Thankfully the use of the terms 'truant' and truancy is lessening, replaced with 'absentee', 'non-attendance' or 'non-enrolled'. In working with the school and student, advisors try to collect as much information as possible towards improving attendance; not always simple when the student is living in emergency housing, or when education takes a back seat to working. Advisors become more adept at strategic thinking and engagement.

COVID-19

TTAS advisors quickly became familiar with Zoom, Google Meet and other tools to engage with whānau and schools during lockdown restrictions. TTAS have switched gears, adjusted the lens, and strengthened the collaborative approach to ensure students get the best opportunity at education and learning.

SOCIAL WORKERS IN SCHOOLS (SWiS) AND YOUTH WORKERS IN SECONDARY SCHOOLS (YWiSS)

There are 30 primary, intermediate and area schools receiving services from Social Workers in Schools (SWiS) and two secondary schools that also receive services.

SWiS SUPPORTED

585
TAMARIKI

478
TAMARIKI IN
27 PROGRAMMES

YWiSS WORKED WITH

579
STUDENTS

Highlights

Programme delivery has proved successful within the schools and communities. Our Hakamana Wāhine SWiS programme engages with wāhine Māori around being proud of their hakaapa and learning tuakana and teina roles and responsibilities, and as a result, several students are creating their own spin-off programme, outlining their own perspectives and adding flavour to the existing programme.

Achievements

Strengthened relationships between NISS teams have enhanced our ability to deliver programmes in a dynamic way, for example Mahuru Youth Justice Team and SWiS/YWiSS Team have developed tikanga-based programmes that are well received throughout the region.

Reflections

SWiS/YWiSS have created strong community networks that have supported their role in assisting whānau to work through challenges, particularly with Covid-19 restrictions and the lack of resources. SWiS connected with St Vincent De Paul in Whangārei to further support NISS resourcing with food parcels, bedding and clothing for whānau. The strategy started in March and the relationship will continue to support whānau.

Anti-bullying

Pre-pandemic SWiS programmes focused on anti-bullying and developing resilience and confidence were introduced in response to a significant rise in bullying incidents.

CONCLUSION

This report provides an insight into the challenges our NISS teams face every day, working with mokopuna, taitamariki and whānau who are under considerable duress. That NISS managed to continue and grow its vital services while operating remotely, electronically, or socially distanced and wearing masks during the Covid-19 restrictions, speaks volumes about the people we have in this subsidiary. The commitment of our kaimahi, led by General Manager Liz Marsden, to invest in our whānau reaps rewards and better outcomes, not just for now, but for future generations.

On behalf of the Board, I extend our gratitude and appreciation to you all. You transform lives and futures – he mihi nui ki a koutou katoa.

I also extend my thanks to the NISS Board of Directors for your leadership and support over the past year. Together we are ready for the challenges, and rewards, that the 2021 financial year may bring, and the opportunities to continue to help those in need.

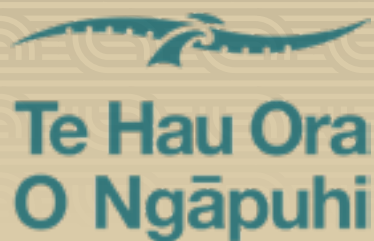
Ko ngā mihi mahana



Michael Mauhaere Kake

Chair
Ngāpuhi Iwi Social Services





TE PŪRONGO Ā TE HEAMANA Ō TE HAU ORA Ō NGĀPUHI

Chair's Report



TE HAU ORA Ō NGĀPUHI LIMITED BOARD OF DIRECTORS

Hōne Sadler	Chair
Te Rau Allen	Director (TRAION appointment)
Myrtle Sanson	Director
Louis Gill	Director
Ngawai Tuson	Director
Arama Prime	Director (Appointed 10 October 2019)
Winnie Leach	Director (Resigned 5 June 2020)
Eric Rush	Director (Resigned May 2019)

Hōne
Sadler

Chair – Te Hau Ora Ō Ngāpuhi



Ko ngā maunga hakahī e taiāwhio ana i te Whare Tapu Ō Ngāpuhi, e hiki ana i te tāhūhū ki te tiketiketanga ō te taumata ō te rangi, kia ahuru nei ngā uri hakatupu ō Rāhiri te tupuna kia haumarū te noho, ka tarehua. E mihi ana ki te whenua, e tangi ana ki ngā tāngata katoa. Korohihi pō, korohihi ao. Ko rongō i tūria ki te matahau ō Tū te winiwini ō Tū te wanawana, ō Tū kia hakaputaina i te wheiao kia puta ki te Ao mārama. Ka tihewā, mauriora.

E mihi ana ki a rātou ko pā kino nei ki te haonga ō ngā matihao ō Hine-nui-i-te-pō, ko riro ki te hā kore, i roto i te tau pahure ake nei, otirā i te wā i rāhuitia, i āraitia tātou kia kaua e haere atu ki ō tātou Hui Mate, haere mai haere koutou. E tangi ana ki ngā whānau i pā kino ki tēnei āhuetanga. Nā reira koutou i riro pēneitia, e moe mai rā koutou i te moenga okiokinga roa.

E mihi ana ki a tātou katoa i puta ora mai i te Urutā Karauna-19 i pā kino ki te ao katoa. He hokinga mahara ki ngā rā o ō tātou mātua i pā kino ki te Urutā Rewharewha Pāniora i patu kino i a rātou. Erangi ā tātou, kihai i pā kino pēnā i a rātou ki tēnei urutā.

Kaua tātou e pōhehē, ko mutu ngā mahi a te urutā nei. He hakatūpato tēnei ki a tātou kia tiaki tika i a tātou whānau, kia mau ā, kia ū ki ngā ture me ngā tikanga a ngā wā ka puta ngā tohutohu mai i te kāwanatanga.

Ka mihi nei ki te hunga i tiaki, i whāngai, i manaaki i tō tātou Iwi o Ngāpuhi otirā me āna Hāpū, āna Whānau i ngā wā i herea tātou e ngā rāhui, kia noho haumarū ai tātou ki roto i a tātou mirumiru. Ko te nuinga o te ao Māori kihai i pā kino ki tēnei urutā, nā te ū o te hunga i mahia ngā mahi kia puta katoa tātou ki te ora.

Ki a tātou ngā mahuetanga iho ō rātou mā e mihi atu ana. E mihi ana ki ngā kaimahi ō tā koutou taonga ō Te Hau Ora Ō Ngāpuhi, e kaha nei ki te hakapau werawera kia puta he oranga ki te Iwi whānui e noho nei ana hei ahikā ki te kāinga.

Ko ngā mihi nui anō ki te Pōari i arataki nei i te kaupapa ō Te Hau Ora Ō Ngāpuhi i te tau pahure ake nei, i kaha nei te parepare kia kaua e tikoki te māunu ō te waka. Hoi, ko ngā mihi mutunga ki te kaitūtei ō te waka me ōna pūkenga katoa i arataki i āna kaimahi kia puta te ihu i te pae. Mauritū, maurioho, mauritau, mauriora ki ā tātou katoa.

Tēnā rā koutou katoa

On behalf of Te Hau Ora Ō Ngāpuhi Directors and kaimahi, I am pleased to report on the last 12 months' activities.

Our mission at Te Hau Ora Ō Ngāpuhi (THOON) is to lead the health strategy for Ngāpuhi, providing whānau centred services that support our people not just towards better health and wellbeing outcomes, but to thrive.

I want to acknowledge the THOON team for the mahi they do to support our whānau and our iwi. We welcomed Te Rōpu back to THOON after a secondment as Interim Chief Executive of our parent organisation Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi (TRAION). Te Rōpu started in that role in March a few days after New Zealand's first case of Covid-19 was identified, and mere weeks before the country went into lockdown. She was instrumental in leading many aspects of the TRAION Group's pandemic response for Ngāpuhi including establishing the Kaikohe Community Based Assessment Centre alongside Tia Ashby and with the support of Northland DHB and Mahitahi Hauora. I also want to acknowledge Tia for filling in as Interim General Manager while Te Rōpu was with TRAION.

In the 2019/2020 reporting period, THOON's achievements have included:

COVID-19 PANDEMIC RESPONSE

1. TE KAHU O TAONUI

THOON worked with Te Kahu O Taonui who supported and enabled us to then take the lead on the Covid-19 hauora response for Ngāpuhi. A key factor behind this was that much of our housing development had been based on the living standards framework. We had already done significant work based on Heather Simpson's health and disability review report and the National Hauora coalition. Without these fundamentals and the support of Te Kahu O Taonui, we would not have been strong enough to push through with the CBAC. We acknowledge Toa Faneva for his support in this kaupapa.

We also successfully applied for government funding. Even though the immediate establishment of a CBAC in a pandemic is a reactive initiative, we delivered it within a planned approach.



2. COMMUNITY-BASED ASSESSMENT CENTRE (CBAC)

Te Hau Ora Ō Ngāpuhi was one of the first Māori health providers in Northland to partner with Northland District Health Board (DHB) to deliver Covid-19 triage, assessment, and testing.

In collaboration with iMoko Health Services, THOON's Kaikohe Community Based Assessment Centre (CBAC) opened at Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi on 3 April, and soon became recognised as an exemplar model of a CBAC, acknowledged for its quickly-developed yet robust strategy, excellent service delivery, and strong strategic partnerships including with Northland DHB and Mahitahi Health.

734 PEOPLE TRIAGED
194 PEOPLE TESTED
3 - 19 APRIL 2020
EARLY WEEKS OF
ALERT LEVEL 4 LOCKDOWN

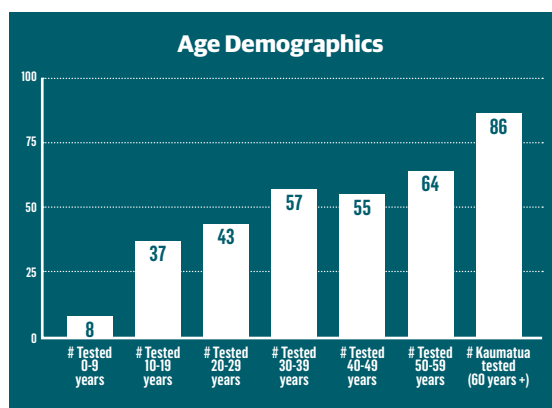
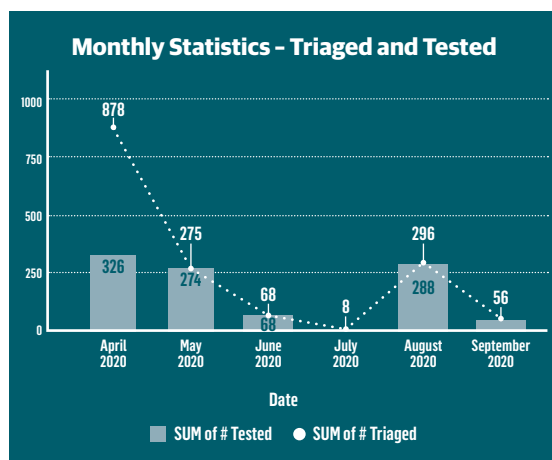
BETWEEN
3 APRIL AND 30 JUNE
1,226
TRIAGED AND
673 TESTS



“

Whānau Māori were a priority in THOON's pandemic response, and unlike most other parts of Te Tai Tokerau which recorded lower testing rates for Māori, testing rates for Māori at the Kaikohe CBAC were higher than non-Māori.

THOON tested a broad range of age groups at our CBAC facilities. For Māori and indigenous people across the globe, Covid-19 presents a higher threat due to the high propensity for these groups to have underlying health issues. Our data collection shows that 43% of those tested by THOON are older than 50 years of age.”



THOON also provided mobile services reaching into smaller communities, ensuring anyone needing a test was tested, and delivering other services such as influenza vaccinations.

3. KAI PACKS AND DISTRIBUTION

THOON coordinated kai distribution on behalf of the TRAION Group, in both Te Tai Tokerau and Tāmaki Makaurau. This began with the support of the Bay of Islands Bakeries and volunteers, supplying kai, and organising kai packs to Kaumātua and Kuia from the moment New Zealanders over 70 years were advised by the Ministry of Health to “stay home and stay safe”. When Prime Minister the Rt. Hon. Jacinda Ardern announced on 23 March that the nation was at alert level 3 and would be moving into alert level 4 on 25 March, THOON mobilised kaimahi and volunteers to establish a larger kai distribution centre in the former Kaikohe RSA building.

In less than six weeks, more than 5,000 kai packs were delivered to Kaumātua and Kuia, notably with underlying health conditions, and our most vulnerable whānau including those who were sick or immobile, homeless, and whānau with young tamariki who lived remotely and did not have reliable transport. THOON led a combined effort involving kaimahi from across the TRAION Group, Women’s Refuge, Civil Defence, Far North District Council and volunteers who lifted, loaded, unpacked, repacked, and sorted the kai packs, with the important task of delivery to whānau falling to Takiwā representatives and marae.

As the lockdown wore on, Whānau Ora and other hauora, health and welfare agencies joined the efforts to provide whānau with kai, THOON reassessed its focus, and began putting together other packs for the ‘recover and maintenance phase’ of Covid-19: whānau packs, pēpi packs, wāhine packs, winter packs and firewood.

IN LESS THAN
Six weeks
MORE THAN
5,000
KAI PACKS WERE DELIVERED



Support for Tāmaki Makaurau

With a large percentage of Ngāpuhi whānau residing in Tāmaki Makaurau, it was essential to expand kai distribution to that geographical area; we had the intent, but not the infrastructure to achieve this to scale.

Te Māhurehure Marae in Point Chevalier has a commercial kitchen and large premises and is well connected to Auckland’s food supply chain.

Within four days of being contacted about using Te Māhurehure Marae as a kai distribution centre, Tracey and Christine Pānapa from Te Māhurehure had sanitised all workplace surfaces, obtained PPE, masks and gloves, recruited volunteers, formulated a resources procurement plan, mapped delivery block circuits, facilitated volunteer regulatory/compliance protocols and other logistical requirements. Te Māhurehure Marae was assisted by Ngāpuhi Takiwā in Tāmaki Makaurau.

THOON wants to acknowledge Tracey and Christine, and The Trust Board of Te Māhurehure Cultural Marae Society Inc., Takiwā o Tāmaki Makaurau, food suppliers and volunteers. We also acknowledge the van fleet and drivers from Auckland Council, Department of Corrections, Kiwi Can Do, and whanaunga drivers.

in 5 weeks
kai hampers, hygiene packs and
Māori Rongoā wellbeing kete provided to
4,095 WHĀNAU MEMBERS

PROVIDED KAI FOR
1,003
PEOPLE IN THE FIRST DELIVERY

1,416
IN THE SECOND
and
1,416
IN THE THIRD



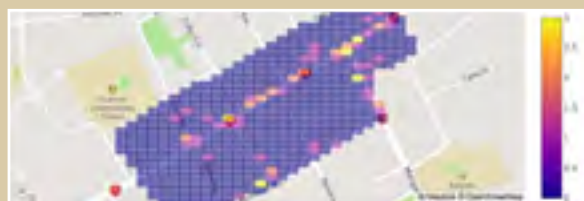
DATA AND ANALYTICS

In the last financial year THOON partnered with Orbital Insight to create a better understanding of how human activity such as increased tourism, urban growth, traffic and residential construction was impacting the environmental and economic conditions in the Northland region. We mobilised this partnership this year to gain data to support Ngāpuhi's response to Covid-19. Two of the most significant insights were:

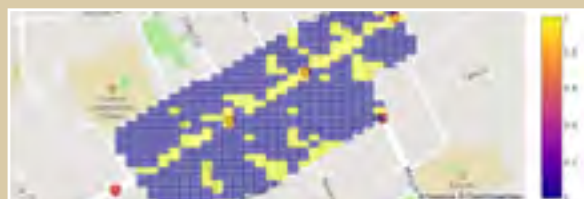
- i. The majority of people in the main Northland towns were following the lockdown restrictions; this was most obvious in Kaikohe. Heat map visualisation shows activity fluctuations in Kaikohe's main shopping district from January through to April, which was in full alert level 4 lockdown for most of the month.
- ii. Despite many thousands of vehicles heading to Te Tai Tokerau, particularly in the lead up to incremental alert level changes (both up and down), there was a clear and immediate reduction in the entry of traffic into Kaikohe, Kaitia and Kaeo whenever the border patrols were set up. The Orbital Insights data showed that border patrols and checkpoints set up to reduce the entry of non-essential travel into Northland, were working.

KAIKOHE *Heatmaps*

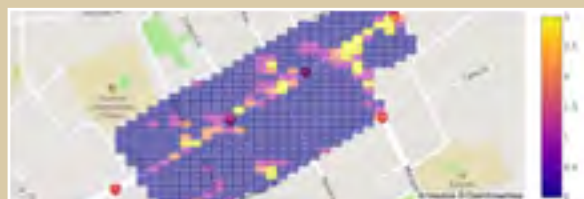
January



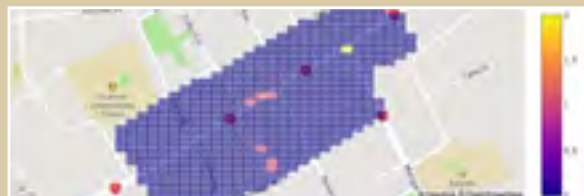
February



March



April



HOUSING

THOON continues to work with government agencies, NGOs (e.g. Habitat for Humanity), private sector and whānau to bring the development together and provide new, desperately needed housing for whānau across the housing spectrum, from homeless to first home buyers.

1. COMMUNITY HOUSING PROVIDER (CHP) STATUS

In December THOON became the first kaupapa Māori provider in Northland to be registered by the Ministry of Housing and Urban Development as a Community Housing Provider (CHP). The accreditation means THOON is now able to operate in the social housing space, including negotiating with the Ministry of Housing and Urban Development (HUD) to provide subsidised social rentals.



2. TARAIRE COMMUNITY DEVELOPMENT

- i. The Board of THOON, together with our project team and key partners, came together in Paihia in January to confirm the vision for our community development project in Taraire. We acknowledge PwC New Zealand for their koha of time and skills to lead the strategic planning day for THOON's 30-year housing strategy. The PwC team under Tamati Shepherd-Wipiiti fine-tuned our vision, leading a 'deep dive' into the purpose of the strategy and putting us into a stronger, more focused position.



- ii. We have developed a concept master plan which allows for up to 56 houses of various types/sizes to be located on the site. While this plan is subject to change, it highlights the possibilities within this development.
- iii. We ran a pilot project to consider the wants and needs of whānau in the housing space. This resulted in an 'Expressions of Interest' process whereby THOON received 30 expressions of interest from whānau interested in housing. This EOI process will be opened up to the wider community this coming year.

We acknowledge Te Puni Kōkiri for their financial support to assess the feasibility of the housing development, including technical matters associated with town planning, engineering and surveying, with the outcome being that the land is suitable for development.

SECTION 396(3) STATUS

THOON applied for Section 396(3) accreditation as an Oranga Tamariki-approved provider of support services under the Children, Young Persons and their Families Act. Shortly after the financial year end, this application was approved and the team looks forward to continuing this work in the coming year.

UP TO
56
HOUSES

30
EXPRESSIONS
OF INTEREST RECEIVED



VALUE CHAIN AND WEALTH CREATION

Extending on our partnership with PwC we acknowledge their leadership and insights into THOON's development and wealth creation to make sure we are in line with our purpose. In workshops and discussions, we looked at innovation and commercial interests, and opened our minds to opportunities.

This inspired our confidence to lead our Kaimanaaki on Northland DHB objectives – notably the Community Based Assessment Centre (Kaikohe) which we delivered to Ngāpuhi not just on behalf of THOON and TRAION, but also for Te Kahu o Taonui.


Connecting us to value chains in terms of our work and driving change now that we've had a stand-up opportunity based on data sets of information, will benefit our indigenous knowledge and enhance our capability.

COMMUNICATIONS


After developing a communications plan in the 2019/2020 year we delivered on one of the key tactics from the plan and built a new website <http://tehauoraongapuhi.org/>. This site is our main platform to promote our brand and what we do, introduce our people and share our news.

TAITAMARIKI CADETSHIPS, WORK EXPERIENCE & LEADERSHIP DEVELOPMENT

1. Since the inception of the Taitamariki Cadetships began, the cadets have been working through their Digital Health Certificate with Otago Polytechnic, obtained driver licences, and some have moved successfully into employment.
2. We received funding from Te Puni Kōkiri to fund four cadetships which we are developing in terms of hauora and creating career pathways for taitamariki. These young people were great contributors to THOON's efforts during the pandemic response, working in kai distribution delivering medications and driving vulnerable whānau without vehicles to appointments. We are providing training on the front line of support in the CBAC and the testing centre.



5
TAITAMARIKI
RECRUITED TO OBTAIN
WORK-BASED EXPERIENCE
AND DEVELOP A
pathway
INTO
EMPLOYMENT



FINANCIAL CAPABILITY

These eight-week financial capability courses empower whānau with skills and knowledge to manage their finances, stay out or navigate their way out of debt, and establish savings plans and long-term goals. Pre-Covid, the courses were offered kanoahi ki te kanoahi, however courses during and post-Covid have been run virtually.

CONCLUSION

Te Hau Ora Ō Ngāpuhi's strategic direction is aligned to Te-Rūnanga-Iwi-Ō-Ngāpuhi's vision; mission statement; Whānau Ora strategy and the desire for safe and healthy communities where whānau thrive.

As a Board it is vital that we have confidence in our kaimahi to deliver on our strategic and operational commitments to whānau, and we were heartened and proud – but not surprised – to see that even Covid-19 could not sway our team from this obligation.

Mauri ora ki a tātou katoa



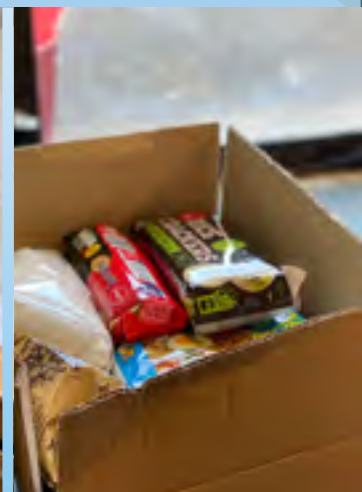
Hōne Sadler

Chair





NGĀ TAKIWĀ *O Tāmaki*



NGĀPUHI TĀMAKI MAKĀURAU TAKIWĀ - COMBINED EFFORTS

Ngāpuhi Takiwā within Tāmaki Makaurau (Te Takiwā o Ngāpuhi ki Waitematā and Te Takiwā o Ngāpuhi-Ki-Te-Tonga Ō Tāmaki Makaurau) combined their efforts in February this year all the while maintaining their own Takiwā within West and South Auckland.

With the primary purpose of providing an initiative that helped whānau Ngāpuhi within Tāmaki Makaurau during Covid-19 lockdown, the two Takiwā pulled together to provide a response effort on behalf of Te Rūnangā-Ā-Iwi-Ō-Ngāpuhi, that supported whānau with Kai, Wai and Hauora – Food, Water and Health. This saw the efforts merge into 'Ngā Takiwā o Tāmaki', governed and operated by the Takiwā and community volunteers.

With an 0800 call centre, Facebook and social media platforms, and a website that was developed within 72 hours of the response being given the green light from the two Tāmaki Makaurau Takiwā Chairs, Ngā Takiwā o Tāmaki was now established with a permanent office. Takiwā volunteers provided kai parcel distributions, social support services over the phone, and advocacy support services on behalf of whānau who needed additional support beyond kai parcels.

Working and establishing networks and stakeholders, Ngā Takiwā o Tāmaki have built strong medium and long-term relationships with the Ministry of Social Development, Ministry of Māori Affairs (TPK), Ministry of Education and the local District Health Boards in Auckland, Waitematā and Counties Manukau along with Te Rūnangā o Ngāti Whātua.

Ngā Takiwā o Tāmaki is still actively supporting whānau and communities with a focus on post-Covid advocacy. We are dedicated to providing additional services and ongoing assistance that encourages kotahitanga and support for Ngāpuhi within Tāmaki Makaurau on behalf of Te Takiwā o Ngāpuhi ki Waitematā and Te Takiwā o Ngāpuhi-Ki-Te-Tonga Ō Tāmaki Makaurau.



PŪRONGO WHAKATURE

Schedule: Reporting Requirements

Māori Fisheries Act 2004

Kaupapa 7 of Schedule 7 to the MFA requires the Rūnanga to be accountable for its performance to all members of the Iwi. As a result, the Rūnanga must report annually to its members as follows:

OBLIGATION	COMPLIANCE	COMMENT
Mandated Iwi Organisation (MIO) must hold annual general meeting for its members providing an opportunity for those members to consider:	Rūnanga	AGM 14th November 2019
Annual report for the previous financial year reporting against objectives set out in the annual plan and includes:		
1. Steps taken by MIO to increase number of registered members	Rūnanga	See Interim Chief Executive's report
2. Comparison of performance against objectives in annual plan, including changes in shareholder/member value and dividend performance or profit distribution.	Rūnanga	See Interim Chief Executive's report and consolidated statements
3. Annual audited financial report prepared in accordance with NZGAAP and accounting separately for settlement cash assets	Rūnanga	See Auditor's report
4. Report on sales and exchanges of settlement quota:		
a. Quantity of settlement quota held by the MIO's asset holding company	Rūnanga/NAHC	Total Quota Shares 492, 689,547, of which 460,149,567 is designated as settlement quota
b. Value of settlement quota sold or exchanged.	Rūnanga/NAHC	Nil
c. Identity of purchaser or other party to the exchange	Rūnanga/NAHC	N/A
d. Any transaction with settlement quota that has resulted in a registered interest by way of caveat or mortgage being placed over the quota	Rūnanga/NAHC	N/A
e. Settlement quota interests that have been registered against the quota shares of the MIO	Rūnanga/NAHC	Nil
f. The value of income shares sold, exchanged, valued or acquired.	Rūnanga/NAHC	No Income shares were sold or exchanged during the year.



OBLIGATION	COMPLIANCE	COMMENT
5. Report on the interactions of the MIO in fisheries matters:		
a. With other entities within the Iwi	Rūnanga/NAHC	<p>For the reported period NAHC did not directly transact ACE with any Ngāpuhi affiliated commercial fishers (2019: 10.5mt ACE) due to a change in operator's circumstances and the sale of a local fishing business. However, NAHC is currently in dialogue with a Ngāpuhi member that wishes to establish a local fishing enterprise for the 2020/21 season.</p>
b. With other MIOs	Rūnanga	<p>We continue to facilitate productive conversations with other MIO's to best maximize returns from our fisheries assets.</p> <p>NAHC is a lead participant in the Ngā Tapuwae o Māui agreement between Sealord and 41 other MIO.</p> <p>TRAION, TOKM and Ngāti Wai are approved and aligned parties to the Environment Court proceeding in regards to the proposal to create significant Marine Protected Areas under the NRC local government regional planning review process.</p>
c. With Te Ohu Kai Moana Trustee Limited (TOKM).	Rūnanga/NAHC	<p>Ngāpuhi delegates have continued to participate and attend TOKM hui including the AGM, and specific hui addressing hoki, tarakihi and tuna.</p> <p>A TRAION representative committee met with TOKM on 8th July to advocate for the preservation of principles of the Maori Fisheries Settlements with the proposed MFA Amendments, and a subsequent letter has been sent to Minister of Fisheries (hon. Nash) confirming TRAION's support for the proposed amendments to the MFA with the exception of s.59 © [i.e. distribution of future capital by MIO]</p> <p>During the year TRAION was party to the negotiations, and recipient of \$880,420.67 relating to the allocation of Te Tai Tokerau aquaculture settlement assets under the Maori Commercial Aquaculture Claims Settlement Act 2004. These funds were previously held on Trust by TOKM for the relevant Te Tai Tokerau Iwi.</p> <p>On 20th February TRAION was the recipient of \$379,621.73 from TOKM relating to the distribution of TOKM's allocation of the Moana NZ Dividend to all MIO's.</p>
d. Any changes under section 18 of the MFA to the constitutional documents of the MIO, or its asset holding companies or any subsidiaries of the asset holding companies.	Rūnanga/NAHC	<p>Nil.</p> <p>Note: TOKM is currently recommending changes to Kaupapa 7 of the MFA.</p>

ANY PROGRAMME TO:	COMPLIANCE	COMMENT
An annual plan for the next financial year which includes:		
1. The objectives of the annual plan	Rūnanga	An annual plan is available on request.
2. The policy of the MIO in respect of sales and exchanges of settlement quota	Rūnanga	No sales or exchanges anticipated.
3. Any changes in that policy from the policy for the previous year.	Rūnanga	Nil
4. Any proposal to change the constitutional documents of any fishing company owned by the MIO.	Rūnanga/NAHC	Nil
In relation to every asset holding company or subsidiary of an asset holding company that received settlement assets:		
1. an annual report on:		
a. The performance of that asset holding company or any of its subsidiaries,	Rūnanga/NAHC	See NAHC Chair's report and consolidated financial statements.
b. The investment of money of that asset holding company or any of its subsidiaries.	Rūnanga/NAHC	See NAHC Chair's report and consolidated financial statements.
c. Identity of purchaser or other party to the exchange		
2. Any proposal to change the constitutional documents of the asset holding company or any of its subsidiaries.	Rūnanga/NAHC	Nil
Every MIO must exercise strategic governance over the process to examine and approve annual plans that set out:		
1. The key strategies for the use and development of iwi fisheries assets.	Rūnanga/NAHC	Encompassed within the budgets and operating plans of NAHC and Rūnanga.
2. The expected financial return on the assets.	Rūnanga/NAHC	Annual budgets approved by NAHC Board of Directors and Rūnanga.
3. Any programme to:		
a. Manage the sale of annual catch entitlements derived from settlement quota held by asset holding companies or their subsidiaries.	Rūnanga/NAHC	NAHC has the direct responsibility for all ACE transactions on an ongoing basis. In the current year Ngāpuhi has one year ACE agreements with: <ul style="list-style-type: none"> • Local fishermen • Leigh Fisheries • Sanford; and • Ngā Tapuwae o Māui Agreement with Sealord Group and 41 other MIO
b. Reorganise the settlement quota held by asset holding companies or their subsidiaries, as by buying and selling settlement quota in accordance with the MFA.	Rūnanga/NAHC	Governed by legislative and Constitutional constraints.

RĀRANGI TŪMOMO MAHI

Register of Interests

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAION POSITION	ENTITY	ENTITY POSITION
Mere Mangu	Chair	KiwiMana	Director
		Tarai O Rahiri Marae	Trustee
		Te Rōpū Takiwā O Mangakāhia	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Remuneration and Appointments Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Te Rōpū Committee	TRAION Representative
		Tūhoronuku Independent Mandated Authority	Executive Member
		Tūhoronuku, Tekau I Mua Mandated	Hapū Kaikōrero
Te Rau Allen	Deputy Chair	Ngāpuhi Iwi Social Services	Director
		Northable Disability Support Services	Needs Assessor Service Co-ordinator (NASC) 0-65 Mid Far North (Disability Sector)
		Taiāmai Ki Te Marangai Takiwā	TRAION Representative
		Tauwhara Marae	Chair
		Te Hau Ora O Ngāpuhi	Director
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Audit & Risk Committee	NISS Representative
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Scholarship Allocation Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Te Rōpū Committee	Committee Member
		Te Kawai Taumata	TRAION Proxy
		Te Whiu Hapū Incorporation	Chair

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAION POSITION	ENTITY	ENTITY POSITION
William (Wane) Wharerau	Trustee	Guardians of the Sea Charitable Trust	Trustee
		Hokianga Accord	Co Chair
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Ki Waitematā Takiwā	TRAION Representative
		Ngāpuhi Service Station Limited	Director
		Northland Deepwater GP Limited	Director
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi	Trustee
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Audit and Risk Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Te Rōpū Committee	Committee Member
Janelle Beazley JP	Trustee	Raurimu Te Kohanga Reo	Treasurer
		Te Kura Kaupapa Māori O Te Rawhitiroa	BOT Secretary
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Hapū Development Allocation Committee	Chairperson
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Policy Review Committee	Chairperson
		Te Tai Tokerau Tarai Waka	Trustee
		Te Takiwā O Ngāpuhi Ki Whangārei	TRAION Representative
		Te Tarai O Rahiri Marae	Trustee
		Tūhoronuku Independent Mandated Authority	Trustee
		Tūhoronuku Independent Mandated Authority	Ngati Toki Kaikōrero
		Waitangi Cultural Society Inc.	Life Member
		Northland Regional Council	TRAION Representative
		Whangārei Tererenga Paraoa Marae	Trustee
Chrisandra (Iti) Joyce	Trustee	Corrections Reference Group	Member
		Corrections Working Group	Member
		Mātauranga Iwi Leadership Group	Member
		Ngāpuhi Education Advisory Group	Member
		Te Hononga o Tamaki me Hoturoa	Trustee
		Te Takiwā O Ngāpuhi Ki Te Tonga O Tāmaki Makaurau	TRAION Representative



TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAION POSITION	ENTITY	ENTITY POSITION
Joe Bristowe	Trustee	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Ngāti Hine Discussions Committee	Committee Member
		Te Rūnanga O Taumārere Ki Rākaumangamanga	TRAION Representative
		Northland Regional Council	TRAION Representative
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Policy Review Committee	Committee Member
Nicole Anderson	Trustee	Matai Aranui Marae	Trustee
		New Zealand Conservation Authority	Member
		Northland Polytechnic Limited	Director
		Accreditation Council	Member
		Anderson Trading Co Ltd	Director
		Fluid Chemicals Ltd	Director
		Manea Footprints of Kupe Ltd	Chair
		Northern Tyre Co Ltd	Director
		Northland District Health Board	Member
		Northland Inc Ltd	Director
		PHARMAC	Director
		PHARMAC Audit & Forecast Committee	Chair
		Tūhoronuku Independent Mandated Authority	TRAION Representative
		Te Au Marie 1769 Sestercentennial Trust Board	Trustee
Keith Wihongi	Trustee	Ngāpuhi Ki Te Hauāuru Takiwā	TRAION Representative
		Northland College Board of Trustees	TRAION Representative
		Tarai o Ngai Tāwake Marae	Trustee
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Policy Review Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Whakapapa Authentication Committee	Committee Member

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	TRAIION POSITION	ENTITY	ENTITY POSITION
Bernadette Birch	Trustee	Ngāpuhi Hokianga Ki Te Raki	Trustee
		Wharekawa 5A4A Trust	Trustee
		Mangungu Hokianga Trust	Member
		Motukiore Marae	Delegate
Carol Dodd	Proxy Trustee	Parahaki Marae	Trustee
		Te Kumutu Hapū	Māngai
		Mangakāhia Awa Komiti	Member
		Mangakāhia Area School Curriculum Reconstruction Committee	Member
		Te Rōpū Takiwā o Mangākahia	Chair
		Ngā Kaitiaki o Ngā Wai Māori	Member



NGĀPUHI ASSET HOLDING COMPANY LIMITED / BOARD OF DIRECTORS

NAME	NAHC POSITION	ENTITY	ENTITY POSITION
Jason Witehira	Independent Chair	Aotearoa Fisheries Limited TA Moana New Zealand	Director
		Foodstuffs North Island Limited	Director
		JP & KA Witehira 2010 Limited TA New World Victoria Park	Director / Shareholder
		JP & KA Witehira Asset Holdings Limited	Director / Shareholder
		Kotahi Rau Pukupuka Charitable Trust	Trustee
		Miro Trading Partnership Limited	Shareholder / Seed Investor
		Ngāpuhi Asset Holding Company	Chair (from August 17)
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Food & Beverage Limited	Director
		Ngāpuhi Service Station Limited	Director
		Te Pū O Te Wheke / Kaikohe Hub Development Governance Group	Member
		Tokerau Miro Limited Partnership	Shareholder
		NUKU ki te Puku™ Limited	Director
		TRAION PSGE Development Committee	Member
		Coffee Now Limited	Shareholder / Director
		New Zealand Food Innovation Auckland Limited	Director
Mike Simm	Independent Director	Competenz Trust	Chair
		Kerikeri Village Trust Limited	Chair
		McGrath Nurseries 2019 Ltd	Director / Shareholder
		Ngāpuhi Asset Holding Company	Deputy Chair
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Food & Beverage Limited	Director
		Ngāpuhi Service Station Limited	Director
		R. Tucker Thompson Sail Training Trust	Trustee
		Security North Limited	Director & Shareholder
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit & Risk Committee	Member
		Northland Foundation	Trustee
		Northpine Limited	Chair
		New Zealand Conservation Authority	Member
		Tourism Growth Fund	Panel Member
		McGrath Nurseries Limited	Director

NGĀPUHI ASSET HOLDING COMPANY LIMITED / BOARD OF DIRECTORS

NAME	NAHC POSITION	ENTITY	ENTITY POSITION
William (Wane) Wharerau	Director	Guardians of the Sea Charitable Trust	Trustee
		Hokianga Accord	Co Chair
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Ki Waitematā Takiwā	TRAION Representative
		Ngāpuhi Service Station Limited	Director
		Northland Deepwater GP Limited	Director
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi	Trustee
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Audit and Risk Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Te Rōpū Committee	Committee Member
John Rae	Independent Director	Abodo Limited	Chair
		Activate Tairāwhiti	Chair
		Cavalier Corporation Limited	Director
		Eastland Group Limited	Director
		FJ Hawkes & Co Limited	Managing Director & Shareholder
		Gobble Limited	Director & Shareholder
		Hargrave Limited	Chair – Advisory Board
		The Lines Company Limited	Director
		National Infrastructure Advisory Board	Chair
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Food & Beverage Limited	Director
		Ngāpuhi Service Station Limited	Director
		Oha Honey	Member
		Playtime Holdings Limited	Director & Shareholder
		Provincial Growth Fund Committee	Member
		Smart Environment Limited	Chair
		New Zealand Council for Infrastructure Development	Prior Chair
		Thos. Corson Holdings Limited	Chair
		Watson & Son LP (& subsidiaries)	Chair – Advisory Board
		WET Gisborne Limited	Director



NGĀPUHI ASSET HOLDING COMPANY LIMITED / BOARD OF DIRECTORS

NAME	NAHC POSITION	ENTITY	ENTITY POSITION
Elena Trout	Independent Director	Callaghan Innovation	Member
		Contact Energy Ltd	Independent Director
		Electricity Efficiency and Conservation Board	Chair (Appointed September 2019)
		Engineering NZ	Past President
		Harrison Grierson – E-Spatial Limited	Independent Director
		Marsden Maritime Holdings	Independent Director
		Ministry of Defence / Defence	Independent Member of Capability Management
		Ngāpuhi Asset Holding Company	Director
		Ngāpuhi Books & Stationery Limited	Director
		Ngāpuhi Food & Beverage Limited	Director
		Ngāpuhi Service Station Limited	Director
		Interim Establishmet Board for the Construction and infrastructure	Chair
		Government Inquiry into the "Auckland Fuel supply Disruption"	Chair
		Unitec	Member
		Ara Ake Limited	Director
		Motiti Investments Limited	Director & Shareholder

NGĀPUHI IWI SOCIAL SERVICES / BOARD OF DIRECTORS

NAME	NISS POSITION	ENTITY	ENTITY POSITION
Mike Kake	Chair	Pehiaweri Marae Management Committee	Member
		Ngāti Hau Trust Board	Member
		Tai Tokerau Forest Limited	Director
		C North Television	Chair
		Rewarewa D Inc	Management Committee Member
		Te Huinga Whangārei District Council	Committee Member
		Karearea Whangārei District Council	Committee Member
		Regent Training Centre Roopu Taumata	Member
Te Rau Allen	Director	Northable Disability Support Services	Needs Assessor Service Co-ordinator (NASC) O-65 Mid Far North (Disability Sector)
		Rangaunu Urupā Trust	Chair
		Taiāmai Ki Te Marangai Takiwā	TRAION Representative
		Tauwhara Marae	Chair
		Te Hau Ora O Ngāpuhi	Director
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Audit & Risk Committee	NISS Representative
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Scholarship Allocation Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Te Rōpū Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi - Whakapapa Authentication Committee	Committee Member
		Te Waimate Taiāmai Urupā Trust	Member
		Te Whiu Hapū Incorporation	Chair
Te Miringa Huriwai	Director	Nil	
Erena Kara	Director	Kāinga Ora	Employee as at 14 Apr 2020
		Community Research Centre	Trustee
		Te Kotahitanga E Mahi Kaha Trust	Chair
		NorthTec Limited	Director
		Kaikohe Community Youth Centre Trust	Trustee
		KTR Kara Ltd	Director
		Te Rūnanga-A-Iwi O Ngāpuhi	No longer employee
		Te Kura Kaupapa Māori o Kaikohe	Trustee
Mariameno Kapa-Kingi	Director	Te Kohao Health Ltd	Director, Chairperson
		National Urban Māori Authority	Executive Member
		Fusion Regional Suicide Prevention, Te Taitokerau	Chairperson
		Te Rūnanga O Whaingaroa	Project Coordinator
		Hihiaua Cultural Centre Trust	Board member
		Tahawai Marae Trust	Board Member



TE HAU ORA Ō NGĀPUHI / BOARD OF DIRECTORS

NAME	THOON POSITION	ENTITY	ENTITY POSITION
Hōne Sadler	Chair	Hone Pereki and Ngawhetu Sadler Family Trust	Chairperson
		James Henare Research Centre	Board Member
		NZQA	Nga Kaituhono Maori Advisory Board
		Pere Ngaio Wharemate Ahuwhenua Trust	Chairperson
		Te Aho Claims Alliance	Member
		Te Hungaiti Marae, Tautoro	Chairperson
		Te Runanga-Ā-Iwi-Ō-Ngapuhi	Kaumatua
		Tertiary Education Union	Kaumatua
		WAI 1107	Claimant
		WAI 435	Claimant
Louis Gill	Director	2008 from Far North District Council	Citizens Award
		Age Concern Mid North	Executive Member
		Dairy	Registered Dairy Manager
		Dairy Science and Technology	Member
		Dairy Science M.A.C	Two Dipolomas
		Kaikohe Business Association	Member
		Kaikohe R.S.A	Member
		Kaikohe Senior Net	Chair
		Lions Club of Kaikohe	Life Member
		Massey University Alumni	Life Member
		Northland Branch – NZ	Foundation Member and Executive Member
		P.N.Cosmopolitan Club	Life Member
		Waikato Branch N.Z.I.M	Past Associate Member
Myrtle Sanson	Director	Lake Omapere Trust	Trustee
		Te Roopu Taiao O Utakura	Member

TE HAU ORA Ō NGĀPUHI / BOARD OF DIRECTORS

NAME	THOON POSITION	ENTITY	ENTITY POSITION
Ngawai Tuson	Director	Hokianga Health CEO Committee	Trustee
		Mangamuka me Mangataipa Pariha o Te Haahi Ratana	Member
		Ngāpuhi Hokianga Ki Te Raki Takiwā	Member
		Taupiripiri Incorporate Society for Non Profit	Member
		Te Runanga A Iwi O Ngāpuhi Kaumatua Kuia Committee	Member
Arama Prime	Director	Chester Consultants	Employee
Te Rau Allen	TRAION Representative	Ngāpuhi Iwi Social Services	Director
		Northable Disability Support Services	Needs Assessor Service Co-ordinator (NASC) 0-65 Mid Far North (Disability Sector)
		Rangaunu Urupā Trust	Chair
		Taiāmai Ki Te Marangai Takiwā	TRAION Representative
		Tauwhara Marae	Chair
		Te Hau Ora O Ngāpuhi	Director
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit & Risk Committee	NISS Representative
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Scholarship Allocation Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Te Rōpū Committee	Committee Member
		Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Whakapapa Authentication Committee	Committee Member
		Te Waimate Taiāmai Urupā Trust	Member
		Te Whiu Hapū Incorporation	Chair







RĀRANGI TAHUA

FINANCIAL STATEMENTS

**Summary of Consolidated Financial Statements
For the Year ended 30 June 2020**

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

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The following Summary Consolidated Financial Statements have been extracted from the audited Full Group Financial Statements dated 12 October 2020. The Full Group Financial Statements were prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). The Group is a public benefit entity and has made an explicit statement of compliance with Public Benefit Entity Standards (Reduced Disclosure Regime) in the Full Financial Statements.

The Summary Consolidated Financial Statements cannot be expected to provide as complete an understanding as provided by the Full Financial Statements. An unmodified audit opinion was issued on the Full Financial Statements.

The Summary Consolidated Financial Statements have been examined by the Group's auditor for consistency with the Full Financial Statements and their unmodified audit report on the Summary Consolidated Financial Statements has been attached.

Further details about the Group's Financial Performance and Financial Position can be obtained from the Full Financial Statements.

Each Tribal member is entitled to obtain, upon request, a copy of the Full Financial Statements. Requests should be made to the Office of Te Rūnanga-Ā-Iwi O Ngāpuhi - Attention: Sam Napia

The Rūnanga Representatives authorised the issue of the Full Financial Statements on 12 October 2020.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Statement of Comprehensive Revenue and Expense

For the Year Ended 30 June 2020

	Note	Consolidated Group 2020 \$	2019 \$
Revenue			
Revenue - exchange transactions	3	19,486,487	18,029,008
Revenue - non exchange transactions	3	2,527,841	1,058,229
Other Income	3	2,050,662	1,420,019
Total Income		24,064,990	20,507,256
Expenses			
Cost of sales		7,615,857	8,394,639
Employee remuneration	3	6,387,092	5,599,785
Depreciation and amortisation	5	485,480	437,315
Other expenses	3	6,375,424	5,057,896
Total expenses		20,863,853	19,489,636
Surplus/(deficit) before net financing costs		3,201,137	1,017,621
Finance income	4	334,354	376,205
Finance costs - financial liabilities at amortised cost	4	2,427	3,886
Net finance income		331,927	372,319
Surplus/(deficit) for the year from continuing operations attributable to beneficiaries		3,533,064	1,389,940
Other Comprehensive Revenue and Expense			
Gain/(Loss) on revaluation of property, plant and equipment		25,487	50,054
Gain/(Loss) on revaluation of available-for-sale financial assets		(524,909)	659,788
Total comprehensive revenue and expenses for the year attributable to beneficiaries		3,033,642	2,099,782

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 98 to 106 form an integral part of these Financial Statements.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Statement of Changes in Net Assets/Equity

For the Year Ended 30 June 2020

Group	Accumulated Revenue & Expense	Property, Plant & Equipment Revaluation Reserve	Available for Sale Revaluation Reserve	Total Equity
	\$	\$	\$	\$
Opening balance 1 July 2018	57,281,908	334,981	259,068	57,875,957
Surplus/(deficit) for the year	1,389,940	-	-	1,389,940
Other comprehensive revenue and expense - revaluation/(devaluation)	-	50,054	659,788	709,842
Total comprehensive revenue and expense	1,389,940	50,054	659,788	2,099,782
Closing balance 30 June 2019	58,671,847	385,035	918,856	59,975,738
Surplus/(deficit) for the year	3,533,064	-	-	3,533,064
Other comprehensive revenue and expense - revaluation/(devaluation)	-	25,487	(524,909)	(499,422)
Total comprehensive revenue and expense	3,533,064	25,487	(524,909)	3,033,642
Closing balance 30 June 2020	62,204,911	410,522	393,947	63,009,379

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 98 to 106 form an integral part of these Financial Statements.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Statement of Financial Position

As at 30 June 2020

	Note	Consolidated Group 2020 \$	2019 \$
Current assets			
Cash and cash equivalents	6	7,707,736	7,568,437
Receivables (from exchange transactions)	7	993,089	698,477
Recoverables (from non-exchange transactions)		69,057	175,490
Database in progress		-	175,000
Inventories		208,887	297,235
Development in progress	8	275,814	205,113
Prepayments		46,608	47,274
Investments	9	1,002,378	-
Total current assets		10,303,569	9,167,026
Non current assets			
Prepayments		17,155	4,142
Investments	9	23,928,129	22,763,536
Intangible assets	10	21,494,665	21,443,657
Investment property	11	2,070,000	1,895,000
Property, plant and equipment		7,163,740	6,380,656
Total non-current assets		54,673,691	52,486,991
Total assets		64,977,259	61,654,017
Current liabilities			
Trade and other payables		1,014,803	914,132
Funds held on behalf		40,000	-
Borrowings	12	-	8,458
Deferred revenue	13	363,184	246,043
Employee entitlements		549,894	509,646
Total current liabilities		1,967,881	1,678,279
Total liabilities		1,967,881	1,678,279
Net assets		63,009,379	59,975,738
Equity			
Property, plant & equipment revaluation reserve		410,522	385,035
Available for sale revaluation reserve		393,947	918,856
Accumulated revenue and expense		62,204,911	58,671,847
Total equity		63,009,379	59,975,738

Authorised and signed on behalf of the Trustees

Deputy Chairperson

12 October 2020

Trustee

12 October 2020

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 98 to 106 form an integral part of these Financial Statements.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi
Summary Consolidated Statement of Cash Flows

For the Year Ended 30 June 2020

	Note	Consolidated Group 2020 \$	2019 \$
Cash flows from operating activities			
Cash was provided from:			
Revenue		22,282,795	18,852,636
Interest income		143,139	248,859
Goods and services tax		-	232,488
Dividends received		1,987,759	1,340,642
		<u>24,413,693</u>	<u>20,674,625</u>
Cash was applied to:			
Payments to suppliers and employees		(20,116,200)	(19,374,611)
Interest paid		(3,024)	(5,363)
Goods and services tax		(172,248)	-
		<u>(20,291,472)</u>	<u>(19,379,974)</u>
Net cash inflow/(outflow) from operating activities		<u>4,122,221</u>	<u>1,294,651</u>
Cash flows from investing activities			
Cash was provided from:			
Sale of property, plant and equipment		63,258	33,043
Sale of investments		-	1,000,000
		<u>63,258</u>	<u>1,033,043</u>
Cash was applied to:			
Purchase of investments		(2,733,764)	(1,120,675)
Purchase of property, plant and equipment		(1,303,958)	(1,844,674)
		<u>(4,037,722)</u>	<u>(2,965,349)</u>
Net cash inflow/(outflow) from investing activities		<u>(3,974,464)</u>	<u>(1,932,306)</u>
Cash flows provided from financing activities			
Cash was applied to:			
Hire purchase		(8,458)	(9,373)
Net cash inflow/(outflow) from investing activities		<u>(8,458)</u>	<u>(9,373)</u>
Net increase/(decrease) in cash and cash equivalents held		139,299	(647,028)
Opening balance of cash and cash equivalents		7,568,437	8,215,465
Closing balance of cash and cash equivalents	6	<u>7,707,736</u>	<u>7,568,437</u>

The accompanying Statement of Accounting Policies and Notes to the Financial Statements on Pages 98 to 106 form an integral part of these Financial Statements.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

1. Reporting Entity

Te Rūnanga-Ā-Iwi Ō Ngāpuhi (TRAION) is a Charitable Trust and a Mandated Iwi Organisation under section 13 of the Māori Fisheries Act 2004. The principal activities of the entity is the support and development of Ngāpuhi through the delivery of various services to Ngāpuhi and the prudent management of Ngāpuhi commercial assets for the benefit of Ngāpuhi.

The Group financial statements consist of the results of TRAION and its 100% subsidiaries Ngāpuhi Asset Holding Company Limited (NAHC), Ngāpuhi Iwi Social Services Limited (NISS), Ngāpuhi Service Station Limited (NSSL), Ngāpuhi Books and Stationery Limited (NBSL), Ngāpuhi Iwi Housing Development Limited (NIHDL), Ngāpuhi Food & Beverage Limited (NFBL), Te Hau Ora Ō Ngāpuhi Limited (THOON), Te Hau Ora Ō Ngāpuhi Asset Holding Company Limited (THOONAH) (together the "Group"). NIHL, NFBL & THOONAH were inactive companies during the 2020 year. NFBL was removed from being a registered company on the 21st November 2019.

TRAION (inclusive of its subsidiaries) is a public benefit entity incorporated in New Zealand.

2. Summary of Accounting Policies

Basis of Preparation

Statement of compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with Public Benefit Entity Standards (Reduced Disclosure Regime) (PBE Standards (RDR)), as appropriate for Tier 2 not-for-profit public benefit entities.

The Group qualifies as a Tier 2 reporting entity for the current and prior periods as it has had between \$2m and \$30m of operating expenditure.

The financial statements were authorised for issue by the Trustees on the date the financial statements are executed. The entities' owners, or others, do not have the power to amend the financial statements after issue.

Basis of measurement

The financial statements have been prepared on the basis of historical cost, adjusted by the revaluation of certain assets where stated.

Functional and presentation currency

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest dollar. The functional currency and the presentation currency of the Group is New Zealand dollars.

There has been no change in the functional currency of the Group during the year.

Specific Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements and have been applied consistently by the Group.

(a) Revenue recognition

Revenue is recognised when the amount of revenue can be measured reliably and it is probable that economic benefits will flow to the Group, and measured at the fair value of consideration received or receivable.

The following specific recognition criteria in relation to the Group's revenue streams must also be met before revenue is recognised.

Revenue from exchange transactions

Sale of goods

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

Rendering of services and management fees

Revenue from services rendered is recognised in surplus or deficit in proportion to the stage-of-completion of the transaction at the reporting date. The stage of completion is assessed by reference to surveys of work performed.

Amounts received in advance for services to be provided in the future periods are recognised as a liability until such time as the service is provided.

Rental income

Rental income is recognised on a straight line basis over the lease term.

Revenue from non-exchange transactions

Non-exchange transactions are those where the Group receives an inflow of resources (i.e. cash and other tangible or intangible items) but provides no, or nominal, direct consideration in return.

With the exception of services-in-kind, inflows of resources from non-exchange transactions are only recognised as assets where both:

- It is probable that the associated future economic benefit or service potential will flow to the entity; and
- Fair value is reliably measurable.

Inflows of resources from non-exchange transactions that are recognised as assets are recognised as non-exchange revenue, to the extent that a liability is not recognised in respect to the same inflow.

Liabilities are recognised in relation to inflows of resources from non-exchange transactions when there is a resulting present obligation as a result of the non-exchange transactions, where both:

- It is probable that an outflow of resources embodying future economic benefit or service potential will be required to settle the obligation; and
- The amount of the obligation can be reliably estimated.

The following specific recognition criteria in relation to the Group's non-exchange transaction revenue streams must also be met before revenue is recognised:

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

Government Grants, Donations

The recognition of non-exchange revenue from Government Grants and Donations depends on the nature of any stipulations attached to the inflow of resources received, and whether this creates a liability (i.e. present obligation) rather than the recognition of revenue.

Stipulations that are 'conditions' specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, resulting in the recognition of a non-exchange liability that is subsequently recognised as non-exchange revenue as and when the 'conditions' are satisfied.

Stipulations that are 'restrictions' do not specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, and therefore do not result in the recognition of a non-exchange liability, which results in the immediate recognition of non-exchange revenue.

Other Income

Dividend revenue

Dividend revenue from investments is recognised when the shareholders' rights to receive payment has been established and the amount can be reliably measured.

(b) Financial instruments

The Group initially recognises financial instruments when the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The Group also derecognises financial assets and financial liabilities when there has been significant changes to the terms and/or the amount of contractual payments to be received/paid.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group classifies financial assets into the following categories: fair value through surplus or deficit, held-to-maturity, loans and receivables, and available-for-sale. The Group classifies financial liabilities into the following categories: fair value through surplus or deficit, and amortised cost.

Financial instruments are initially measured at fair value, plus for those financial instruments not subsequently measured at fair value through surplus or deficit, directly attributable transaction costs. Subsequent measurement is dependent on the classification of the financial instrument, and is specifically detailed in the accounting policies below.

Held-to-maturity financial assets

Non-derivative financial assets with fixed or determinable payments and fixed maturities are classified as held-to-maturity when the Group has the positive intention and ability to hold them to maturity. Held-to-maturity financial assets are subsequently measured at amortised cost using the effective interest method, less any impairment losses.

Held-to-maturity financial assets comprise term deposits.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognised in surplus or deficit and reflected in an allowance account against held-to-maturity financial assets. Interest on the impaired asset continues to be recognised.

Available-for-sale financial assets

Available-for-sale financial assets are those non-derivative financial assets that are designated as available-for-sale or are not classified as loans and receivables, held-to-maturity investments or financial assets at fair value through surplus or deficit. Available-for-sale financial assets are subsequently measured at fair value with gains or losses recognised in other comprehensive revenue and expense and presented in the available-for-sale revaluation reserve within net assets/equity, less impairment. Upon derecognition, the accumulated gain or loss within net assets/equity is reclassified to surplus or deficit. Available-for-sale financial assets comprise: the MINT unit investment and shares held in unlisted companies which are stated at cost as fair value can not be reliably measured, including the Group's investment in Aotearoa Fisheries Limited (AFL) income shares, Red Circle Wholesale Limited shares and Paper Plus shares.

Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables are subsequently measured at amortised cost using the effective interest method, less any impairment losses. Loans and receivables comprise cash and cash equivalents, receivables, and intercompany loans.

Cash and cash equivalents represent highly liquid investments that are readily convertible into a known amount of cash with an insignificant risk of changes in value, with maturities of three months or less.

Amortised cost financial liabilities

Financial liabilities classified as amortised cost are non-derivative financial liabilities that are not classified as fair value through surplus or deficit financial liabilities.

Financial liabilities classified as amortised cost are subsequently measured at amortised cost using the effective interest method. Financial liabilities classified as amortised cost comprise: cash and cash equivalents (bank overdrafts), payables, loans and finance lease payables.

(c) Property, plant and equipment

Items of property, plant and equipment are initially measured at cost, except those acquired through non-exchange transactions which are instead measured at fair value as their deemed cost at initial recognition.

Items of property, plant and equipment are subsequently measured either under the:

- Cost model: Cost (or fair value for items acquired through non-exchange transactions) less accumulated depreciation and impairment; or
- Revaluation model: fair value, less accumulated depreciation and accumulated impairment losses recognised after the date of the most recent revaluation. Valuations are performed with sufficient frequency to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Gains and losses on revaluation are recognised in other comprehensive revenue and expense and presented in the revaluation reserve within net assets/equity. Gains or losses relating to individual items are offset against those from other items in the same class of property, plant and equipment, however gains or losses between classes of property, plant and equipment are not offset. Any revaluation losses in excess of the credit balance of the revaluation reserve for that class of property, plant and equipment are recognised in surplus or deficit as an impairment.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

All of the Group's items of property, plant and equipment are subsequently measured in accordance with the cost model, except for land and buildings which are subsequently measured in accordance with the revaluation model.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the following:

- The cost of materials and direct labour
- Costs directly attributable to bringing the assets to a working condition for their intended use
- When the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and
- Capitalised borrowing costs.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in surplus or deficit.

Upon disposal of revalued items of property, plant and equipment, any associated gain or losses on revaluation to that item are transferred from the revaluation reserve to accumulated surplus.

Reclassification to investment property

When the use of a property changes from owner-occupied to investment property, the property is remeasured to fair-value and reclassified as investment property.

Any gain arising on remeasurement is recognised in surplus or deficit to the extent that it reverses a previous impairment loss on the specific property, with any remaining gain recognised in other comprehensive revenue and expense and presented in the revaluation reserve in net assets/equity. Any loss is recognised immediately in surplus or deficit.

Subsequent Costs

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Group. Ongoing repairs and maintenance is expensed as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value, except for buildings which are based on the revalued amount less its residual value, and land which is not depreciated. Significant components of individual assets that have a useful life that is different from the remainder of those assets, those components are depreciated separately.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted as appropriate.

Depreciation is recognised in surplus or deficit over the estimated useful lives of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Land is not depreciated. Assets under construction are not subject to depreciation.

Art and cultural heritage assets are recorded at cost and not depreciated.

The expected useful lives of the various classes of property, plant and equipment used in the calculation of depreciation in the current and prior year are as follows:

• Art and cultural heritage assets	0 years
• Buildings	50 years
• Plant and equipment	3 - 20 years
• Furniture and fittings	0 - 20 years
• Office equipment	3 - 15 years
• Motor vehicles	6 years

(d) Intangible Assets

Fish Quota

Fish quota has been recorded at cost (Te Ohu Kaimoana allocation as part of the original Settlement) with additional quota acquisitions initially recorded at cost. Fish quota are treated as an asset with an indefinite life and are not amortised and are carried at cost less any impairment losses. Impairment losses are recognised whenever the carrying amount of the asset exceeds its recoverable amount. Fish quota is tested annually for impairment. The useful life is assessed annually to determine whether the indefinite life assessment continues to be supportable.

Quota shares are a property right that represents the quota owner's share of a fishery. These are tradeable rights and are issued perpetually and are a tool used to actively manage the fishery in a sustainable manner via the Annual Catch Entitlement process. As a result the quota shares are not amortised. Refer to Note 10 for further information.

ETS Units

Intangible assets include carbon credits acquired by way of a Government grant and are initially recognised at fair value at the date of acquisition. Following initial recognition, these intangible assets are carried at cost less any accumulated impairment losses, and are considered to have an indefinite life.

Carbon credits are not consumed and are therefore not amortised. They are tested for impairment annually and whenever there is an indication that impairment exists. Refer to Note 10 for further information.

Film

This intangible asset is recognised at cost and tested for impairment annually. Intangible film is treated as an asset with an indefinite life and not amortised and is carried at cost less any impairment losses. Impairment losses are recognised whenever the carrying amount of the asset exceeds its recoverable amount. The useful life is assessed annually to determine whether the indefinite life assessment continues to be supportable.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

Computer software

Computer software is initially recognised at cost as it has a finite useful life of four years. It is subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

(e) Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is initially measured at cost, except those acquired through non-exchange transactions which are instead measured at fair value as their deemed cost at initial recognition.

Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed investment property includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment property to a working condition for their intended use and capitalised borrowing costs.

Investment properties are subsequently measured at fair value. Any gain or loss on disposal of an investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in surplus or deficit.

Reclassifications

When an investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings. When the use of an investment property changes to owner occupied, such that it results in a reclassification to property, plant and equipment, the property's fair value at the date of reclassification becomes its cost for subsequent accounting.

(f) Goods and services tax

All items in the financial statements are stated exclusive of GST, except for receivables and payables, which are stated on a GST inclusive basis. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

(g) Taxation

TRAION and its subsidiaries are registered with the Charities Commission and are exempt from income tax.

Significant Accounting Judgements, Estimates and Assumptions

In preparing these financial statements the Group has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

An incorrect estimate of the useful life or residual value will impact on the depreciable amount of an asset, therefore impacting on the depreciation expense recognised in the surplus or deficit, and carrying amount of the asset in the statement of financial position. The Group minimises the risk of this estimation uncertainty by:

- Physical inspection of assets;
- Asset replacement programmes;
- Review of second hand market prices for similar assets; and
- Analysis of prior asset sales.
- Revenue recognition
- Intangible assets useful life

The Group has not made significant changes to past assumptions concerning useful lives and residual values.

Determination of Fair Values

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

Investment property

An external, independent valuation company, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued, values the Group's investment property portfolio every year. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably. Refer Note 11 for valuation details.

Trade and other receivables

The fair value of trade and other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date. This fair value is determined for disclosure purposes or when such assets are acquired in a business combination.

Available for sale financial instruments

The fair value of available for sale financial instruments is based on their quoted prices in an active market.

Impairment of Assets

At each reporting date, the carrying amounts of the tangible and intangible assets are reviewed to determine whether there is any indication of impairment.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

3. REVENUE

REVENUE:

Revenue from exchange transactions

	Consolidated Group 2020 \$	2019 \$
Sale of goods	11,248,172	11,486,919
Rental and lease income	176,630	146,027
Management fees	11,062	3,365
Government contracts	7,731,799	6,099,514
Non-government contracts	316,784	253,803
Other exchange revenue	2,043	39,380
	<u>19,486,489</u>	<u>18,029,008</u>

Revenue from non-exchange transactions

Government contracts/grants	404,773	558,521
Non-government contracts	735,978	484,523
Sponsorship	29,000	260
Wage subsidy	102,526	-
Donations	42,296	-
Settlement Income Te Ohu Kaimoana (Refer note 10)	1,213,268	-
Funds received	-	14,925
	<u>2,527,841</u>	<u>1,058,229</u>

OTHER INCOME:

Dividend income (available for sale)	1,739,573	1,311,293
Elimination on revaluation	104,494	115,919
Revaluation/(devaluation) of investment property	157,117	(12,404)
Gain on sale of property plant & equipment	49,478	5,211
	<u>2,050,662</u>	<u>1,420,019</u>

EMPLOYEE REMUNERATION:

Wages & salaries	6,207,703	5,465,760
Termination benefits	38,685	-
KiwiSaver contributions	140,704	134,026
	<u>6,387,092</u>	<u>5,599,785</u>

OTHER EXPENSES:

Accommodation and travel	204,295	263,760
Bad and doubtful debts	4,670	6,252
Consultancy & legal	300,143	30,213
Contractors - Building	563,224	346,870
Contractors - Finance Support	185,586	185,110
Covid 19 direct response	273,144	-
Database Project	175,000	-
Directors fees (refer note 14)	176,981	189,850
Hapu development	47,617	57,909
Impairment of Intangibles	-	99,582
Impairment of stock	28,300	22,138
Koha and hui	56,166	13,454
Leases	140,709	133,403
Loss on sale of property, plant & equipment	15,611	8,354
Quota levies	352,405	279,531
Service Delivery Costs	1,944,941	1,680,335
Scholarships	97,500	96,500
Sponsorships	28,977	25,202
TPOTW Feasibility Study (refer note 8)	279,671	10,000
Trustee fees (refer note 14)	201,493	193,385
Takiwā grants refer below	67,500	52,500
Vehicle	177,170	106,992
Other expenses	1,054,321	1,266,556
	<u>6,375,424</u>	<u>5,067,896</u>

TAKIWĀ GRANTS:

Ngāpuhi Ki Te Hauāuru	7,500	7,500
Taumārere Ki Rākaumangamanga	7,500	7,500
Ngā Ngaru O Hokianga	7,500	7,500
Hokianga Ki Te Raki	7,500	7,500
Taiāmai Ki Te Marangai	7,500	-
Te Rōpu Takiwā O Mangakāhia	7,500	7,500
Ngāpuhi Ki Whāngarei	7,500	7,500
Te Taurāhere O Ngāpuhi Ki Te Tonga O Tāmaki Makaurau	7,500	7,500
Ngāpuhi Ki Waitemātā	7,500	-
	<u>67,500</u>	<u>52,500</u>

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

4. NET FINANCE INCOME

	Consolidated Group	
	2020	2019
<i>Finance income</i>	\$	\$
Interest income (loans & receivables)	117,684	61,955
Distributions received (available for sale)	216,670	314,250
Total finance income	334,354	376,205
<i>Finance costs</i>		
Interest expense - financial liabilities at amortised cost	2,427	3,886
Total finance costs	2,427	3,886
NET FINANCE INCOME	331,927	372,319

5. DEPRECIATION AND AMORTISATION

	Consolidated Group	
	2020	2019
	\$	\$
Depreciation	1,100	436,213
Amortisation	484,380	1,102
	485,480	437,315

6. CASH AND CASH EQUIVALENTS

	Terms	Interest Rate		Consolidated Group	
		2020	2019	2020	2019
<i>Current assets</i>		%	%	\$	\$
Bank balances	On Call	0.1-2.66	0.1	5,423,513	5,155,818
Call deposits - BNZ and ASB Bank	On Call	0.50	0.50	2,277,103	2,375,367
Term Deposits - BNZ		0.5-1.45	1.58 - 2.87	-	30,586
Cash and vouchers				7,120	6,666
				7,707,736	7,568,437

The carrying value of the cash and cash equivalents is their fair value.

The BNZ hold a registered first mortgage over the property owned by Ngāpuhi Asset Holding Company Limited and situated at Kowhai Court, Broadway, Kaikohe, which has a market value of \$2,285,000 at 30 June 2020 (2019: \$2,180,000).

The BNZ has provided a revolving credit facility to Ngāpuhi Books and Stationery Limited to a limit of \$50,000. The BNZ facility is secured by a guarantee from Ngāpuhi Asset Holding Company Limited for up to \$120,000 plus interest and costs and a perfected security interest in all present and after acquired property of Ngāpuhi Books and Stationery Limited.

The BNZ holds a guarantee in relation to Ngāpuhi Service Station Limited for the amount of \$400,000, plus interest and costs in terms of the banks standard guarantee form from Ngāpuhi Asset Holding Company Limited, and a perfected security interest in all present and after acquired property of Ngāpuhi Service Station Limited.

BNZ has guaranteed a bond to Mobil NZ for an amount of \$200,000 on behalf of Ngāpuhi Service Station Limited.

ASB has guaranteed a bond to Westpac Bank for an amount of \$146,250 on behalf of Te Hau Ora O Ngāpuhi Limited.

Within cash and cash equivalents \$40,000 is held on behalf of Toi Ngāpuhi.

7. RECEIVABLES - EXCHANGE TRANSACTIONS

	Consolidated Group	
	2020	2019
	\$	\$
Trade receivables from exchange transactions	992,589	697,977
Allowance for impairment	-	-
Net trade receivables from exchange transactions	992,589	697,977
Receivables related parties - other	-	-
Supplier overpayments and bonds	500	500
	993,089	698,477

The carrying value of trade receivables approximate their fair value, due to the short term nature of the instruments.

Health of receivables

As at 30 June 2020 and 2019, all overdue receivables have been assessed for impairment. The Group holds no collateral as security or other credit enhancements over receivables that are either past due or impaired.

The impairment allowance has been assessed based on expected losses for the Group's pool of debtors, including an analysis of the Group's losses in previous periods, and review of specific debtors.

8. DEVELOPMENT IN PROGRESS

	Consolidated Group	
	2020	2019
	\$	\$
Development in progress - Land and buildings	275,814	80,269
Te Pū O Te Wheke Feasibility Study	-	37,889
Te Pū O Te Wheke Development	-	86,955
Total development in progress	275,814	205,113

Development in progress - Land and buildings

NSSL redesign - Work is currently being undertaken to upgrade the Mobil Service Station fit out totalling \$81,293 at year end (Nil 2019). Once the fit out has been completed the cost will be capitalised and depreciated.

THOON development in progress - this relates to the development being undertaken at the property held on Bisset Road, Kaikohe. At 30 June 2020 the development totalled \$194,521 at year end (\$64,039 2019). Once development has been completed the cost will be capitalised and depreciated.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

8. DEVELOPMENT IN PROGRESS (Continued)

Te Pū O Te Wheke Feasibility Study

Ngāpuhi Asset Holding Company Limited had a funding agreement with the Provincial Growth Fund administered by the Ministry of Business, Innovation and Employment on behalf of Te Pū O Te Wheke (TPOTW) to undertake a feasibility study. The feasibility study is to determine if the proposed Kaikohe Hotel site will be suitable for a Kaikohe business hub. The funding agreement is for \$178,480 of which \$78,480 was received in the 2020 year (\$100,000 2019). The Far North District Council has also agreed to commit \$100,000 towards the study, which \$42,242 had been received by June 2020. Ngāpuhi Asset Holding Company Ltd has incurred \$120,722 towards the feasibility study during the 2020 year (2019 \$10,000).

Ngāpuhi Asset Holding Company Limited has a contract with Opus International Consultants Limited to undertake the feasibility study on behalf of TPOTW to the value of \$288,480, of which \$51,901 was incurred during the 2020 year (2019 \$147,889).

Te Pū O Te Wheke Development

In Parallel to the Te Pū O Te Wheke (TPOTW) feasibility study, Ngāpuhi Asset holding Company Limited and the Far North District Council have undertaken to continue to develop the concept to design and resource consenting stage. Both parties have committed additional expenditure up to \$500,000 each, of which \$241,101 (2019: \$86,955) was incurred by Ngāpuhi Asset Holding Company Limited and \$138,174 was contributed by Far North District Council during the 2020 year. As at June 2020 the project has been abandoned and all expenditure incurred for the 2020 year has been expensed (Refer Note 3).

TPOTW work in progress reconciliation

	2020 \$	2019 \$
Opening work in progress	124,844	-
TPOTW funding received		
Ministry of Business, Innovation and Employment	(78,480)	(100,000)
Far North District Council	(180,417)	-
Less NAHC Expensed contribution	413,724	234,844
TPOTW Feasibility Study (Refer Note 3)	(279,671)	(10,000)
Closing work in progress	-	124,844

9. INVESTMENTS

Current

BNZ Term Deposits

Category of Financial Instrument	Consolidated Group 2020 \$	2019 \$
Held-to-maturity	1,002,378	-
	1,002,378	-

Non-Current

Mint Asset Management Income Fund

Aotearoa Fisheries Limited income shares (at cost)

Paper Plus shares (at cost)

Red Circle Wholesale Limited shares (at cost)

Available for Sale	11,607,096	10,418,503
Available for Sale **	12,319,033	12,319,033
Available for Sale *	-	24,000
Available for Sale *	2,000	2,000
	23,928,129	22,763,536
	24,930,507	22,763,536

Total Investments Held

* The shares in Paper Plus and Red Circle Wholesale Limited are classified as available for sale. The Directors have assessed these shares for impairment at 30 June 2020 and have concluded that the Red Circle shares are not impaired. An agreement was signed with Paper Plus dated 30 June 2020, where the Paper Plus shares were transferred back to Paper Plus who also agreed they will pay \$24,000 to NBSL for those shares.

** No consideration has ever been given to selling the Aotearoa Fisheries Limited shares.

Aotearoa Fisheries Limited income shares

The shares in Aotearoa Fisheries Limited are classified as available for sale and held at cost, due to there being no active market for these shares and any sale of the shares has conditions attached (can only be sold to Iwi). The NAHC Directors have assessed these shares for impairment at 30 June 2020 and have concluded that there is no indication of impairment.

10. INTANGIBLE ASSETS

Consolidated Group

	Fish quota \$	NZ ETS units \$	Computer software and film \$	Total \$
Cost/valuation				
Balance at 1 July 2019	21,298,865	140,922	135,385	21,575,172
Additions	-	-	52,111	52,111
Balance as at 30 June 2020	21,298,865	140,922	187,496	21,627,283
Balance at 1 July 2019	-	1,744	129,771	131,515
Impairment	-	-	-	-
Amortisation expense	-	-	1,103	1,103
Balance at 30 June 2020	-	1,744	130,874	132,618
	30/06/2019			
	21,298,865	139,178	5,614	21,443,657
	30/06/2020			
	21,298,865	139,178	56,622	21,494,665

ETS Units

NAHC is deemed a participant in the New Zealand Emission Trading Scheme (ETS) as it is an owner of fishing quota. The carbon credits are not consumed and the Group is able to either hold the New Zealand Units (NZU) within the carbon register or alternatively trade the NZUs in domestic and international carbon markets. The NZUs are not amortised but are tested for impairment on an annual basis or when indications of impairment exist. NZUs relate to units that were allocated to the Group by the Ministry for the Environment as part of the fisheries allocation for quota owned. In 2016 the market value of the ETS units had risen to \$17.75 per unit and the previous impairment has been reversed to reflect this. The NAHC Directors have assessed these for impairment at 30 June 2020 and have concluded that there is no indication of impairment.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2020

10. INTANGIBLE ASSETS (Continued)

Fish Quota

Fishing Quota is an intangible asset with an indefinite useful life. The Te Ohu Kaimoana allocation was recognised at deemed cost, being fair value on initial recognition. Fishing quota is subsequently carried at cost and tested annually for impairment. The Board of NAHC undertook an annual review of the carrying value of fish quota for impairment at 30 June 2020 based on observable market prices from Te Ohu Kai Moana Trustee Limited. This assessment indicated a value significantly higher than the carrying amount. On that basis they have concluded that there is no indication of impairment. During the year TRAION received aquaculture settlement funds from Te Ohu Kaimoana for \$1,213,268 which was a one-off receipt (Refer Note 3). The amount of \$1,161,474 was transferred to NAHC increasing the investment in their subsidiary.

Film

The film is video content relating to Ngāpuhi history which is an intangible asset with an indefinite useful life. The film has been recognised at cost and will be tested for impairment on an annual basis.

11. INVESTMENT PROPERTY

	Consolidated Group	
	2020	2019
	\$	\$
Balance at 1 July	1,895,000	1,870,000
Additions	17,883	37,404
Fair value (losses)/gains on valuation	157,117	(12,404)
Balance at 30 June	2,070,000	1,895,000

Investment property comprises of three commercial properties that are leased to third parties. Two of the leases contained an initial non-cancellable period of five years. Subsequent renewals are negotiated with the lessee. No contingent rents are charged. The third lease is for a total term of nine years, with two yearly rent reviews.

All investment properties were valued based on an economic basis by capitalisation of the contract rental and checking this on a discounted cashflow basis. The capitalisation rates used in the valuations were between 6.59 - 6.63% (2019: 6.59 - 10.2%) and took into account yields of recent commercial sales in the areas of the investment properties and took into account any contracted alterations to rental rates. The valuation was performed on 30 June 2020 by Nigel Kenny, a Registered Valuer, of the firm TelferYoung (Northland) Limited, an independent valuer with extensive market knowledge in the types of investment properties owned by the Group.

There are no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancements. During the 2020 financial year the three commercial properties were listed for sale with one sold on 24 August 2020 (refer Note 16).

The outbreak of the Coronavirus (COVID-19) was declared by the World Health Organisation as a "Global Pandemic" on 11 March 2020. Market activity is being impacted in many sectors. As at valuation date, the valuer considers it appropriate to attach less weight to previous market evidence for comparison purposes, to inform opinions of value. The economic effect of COVID-19 on property values in New Zealand is currently unknown and will largely depend on the scale and longevity of the outbreak. Comparable transactions and market evidence since the outbreak is limited.

The COVID-19 virus is currently having a major impact on the New Zealand economy. Due to the severe market disruption and lack of transactional data, a greater degree of uncertainty is attached to the valuation.

12. BORROWINGS

	Consolidated Group	
	2020	2019
	\$	\$
Current		
Leases	-	8,458
Non-current		
Leases	-	-
Total	-	8,458

Finance lease liabilities

The future minimum lease payments are as follows:

	Consolidated Group	
	2020	2019
	\$	\$
Less than one year	-	8,458
Between one and five years	-	-
Total	-	8,458

The Group has finance leases on plant and equipment with a carrying value of Nil included in Note 14 (2019: \$7,250). This lease relates to photocopiers. There were no contingent rents relating to the leases and therefore none were recognised as an expense within the period. There were no subleases with respect to the Group's finance leases.

13. DEFERRED REVENUE

	Consolidated Group	
	2020	2019
	\$	\$
Current		
Revenue received in advance - services	363,184	246,043

14. RELATED PARTY DISCLOSURES

Transactions between entities within the Group were made on commercial terms and conditions and at market rates. Inter-group transactions and balances between the Parent and controlled entities are as follows;

	2020	2019
	\$	\$
Sales	354,251	388,142
Purchases	185,067	52,040
Assets sold	22,500	428,000
Dividends received	2,270,000	2,270,000

TRAION received aquaculture settlement funds from Te Ohu Kaimoana of which \$1,161,474 was transferred to Ngāpuhi Asset Holding Company during the year, increasing the investment in Ngāpuhi Asset Holding Company.

Key governance personnel remuneration

The Group classifies its key management personnel into one of three classes:

- . member of the governing body of TRAION (Trustees)
- . member of the governing body of a subsidiary (Directors)
- . senior executive officers

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For the Year Ended 30 June 2020

Members of the governing body of TRAION and the subsidiaries are paid annual fees in relation to meeting attendance during the period. Senior executive officers are employed as employees of the Group, on normal employment terms.

Jason Witehira a Director of NAHC is also a director of Aotearoa Fisheries Limited. NAHC is a shareholder of Aotearoa Fisheries Limited and receives dividends from Aotearoa Fisheries Limited.

The aggregate level of remuneration paid and number of persons (measured in "people" for members of the governing body and "full-time equivalents" (FTEs) for senior executive officers) in each class of key management personnel is presented below:

	2020 \$	Number of Individuals	Consolidated Group 2019 \$	Number of Individuals
Members of the governing body of TRAION (Trustees)	192,598	13	186,680	13
Members of the governing body of subsidiaries (Directors)	176,981	14	189,850	14
Senior executive officers of the Group	1,038,211	12	1,109,210	12
Trustee Remuneration			2020 \$	2019 \$
Te Rau Allen			13,565	10,951
Nicole Anderson			7,923	-
Janelle Beazley			10,500	9,375
Bernadette Birch			6,573	-
Joe Bristowe			10,050	9,375
Carol Dodd			7,609	-
Brian Joyce			-	4,728
Chrisandra Joyce			10,500	5,247
Helene Leaf			-	7,747
Mere Mangu			74,574	10,924
Raniera Tau			26,606	100,208
Ngawai Tuson			4,148	9,375
Wane Wharerau			10,500	9,375
Keith Wihongi			10,050	9,375
			192,598	186,680
Reimbursements			8,895	6,705
Total remuneration and reimbursements to Trustees			201,493	193,385
Trustee Remuneration as Directors of TRAION Subsidiaries			\$	\$
Te Rau Allen			5,700	4,850
Mike Kake			4,950	-
Raniera Tau			-	7,000
Ngawai Tuson			1,050	900
Wane Wharerau			27,500	27,500
Other Directors			137,781	149,600
Total Director remuneration			176,981	189,850

15. COMMITMENTS AND CONTINGENCIES

Capital commitments

The Group has no capital commitments as at 30 June 2020. (2019: \$175,000).

Contingent assets

The Trustees are not aware of any contingent assets as at 30 June 2020 (2019: Nil).

Contingent liabilities

The Trustees acknowledge that Ngāti Hine continue to ascertain their rights to withdraw from the joint mandated Iwi organisation through the Māori Fisheries Act 2004. As at the time of audit no agreement had been entered into however the Trustees are continually assessing the financial impact of the Ngāti Hine withdrawal which is subject to a number of external factors.

BNZ has guaranteed a bond to Mobil NZ for an amount of \$200,000 on behalf of Ngāpuhi Service Station Limited.

Two separate pay equity claims were lodged by the PSA in August 2019: one for social workers and the other for a wide range of other social service workers. Five providers were named in the claims which included NISS. While this was not a joint provider/union decision, in the interests of the social services sector, the provider group has agreed to work with the PSA to investigate the claim and has mandated SSPA to lead and co-ordinate this work. Any settlement for NGO social workers will be extended to the whole social services sector and will apply to all staff subject to the claims. This is a claim against NGOs, not (directly) the government however additional funding from government will be required for any settlement, but the government is not a direct party to the investigation of the claims. As at the time of audit the claim was being assessed and was unable to be quantified.

The Trustees are not aware of any other contingent liabilities as at 30 June 2020 (2019: Nil).

16. EVENTS AFTER REPORTING DATE

Unit 103, 60 Kerikeri Road, Kerikeri which is referred to as an investment property, was disposed of on the 24 August 2020 for \$550,000.

17. FINANCIAL REVIEW IN PROGRESS

On 17 February 2020 Deloitte Forensic were engaged by TRAION to provide a financial review of the TRAION Group. The financial review was in progress, nearing completion, with no matters of audit significance noted at the time of audit sign off. Should any material adjustments be required at the completion of the financial review the financial statements may be required to be restated.

18. IMPACT OF COVID-19

A new virus, COVID-19, arose in China in December 2019 and became a global pandemic by March 2020.

In response to the pandemic, in late March 2020 the New Zealand Government ordered a four-week lockdown, during which non-essential businesses and organisations were not allowed to operate and individuals (other than essential workers or those undertaking essential business) were required to stay at home. As a result of the lockdown, community transmission of COVID-19 was eliminated.

In late April 2020, the lockdown period ended and the New Zealand Government started gradually easing the restrictions that had been placed on businesses, organisations and individuals, although substantial restrictions remained at the border.

Although the Group has been impacted by COVID-19, the Trustees have concluded that the Group will be able to continue operating for at least 12 months from the date of signing these financial statements. That conclusion has been reached because:

- The Group can further reduce expenditure if it becomes necessary to do so
- The Group has substantial cash reserves
- The Group has access to substantial borrowing facilities that have not yet been utilised.



Opinion

The summary consolidated financial statements, which comprise the summary statements of financial position as at 30 June 2020, the summary statements of comprehensive income, summary statements of changes in equity and summary cash flow statements for the year then ended, and related notes, are derived from the audited consolidated financial statements of Te Rūnanga Ā Iwi O Ngāpuhi & Subsidiaries (the Group) for the year ended 30 June 2020.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements, Public Benefit Entity Standards Reduced Disclosure Regime ("PBE Standards RDR") issued by the New Zealand Accounting Standards Board.

Emphasis of Matter

We draw attention to Note 17 Financial Review In Progress, which outlines that Deloitte Forensic had been engaged by the Parent entity Te Rūnanga Ā Iwi O Ngāpuhi and that the review was still in progress as at the time of audit sign off. Our opinion is not modified in respect of this matter.

Emphasis of Matter

We draw attention to Note 18 Impact of COVID 19, which outlines the Group's assessment of the effects of the COVID-19 pandemic on the operations of the Group. Our opinion is not modified in respect of this matter.

Other Information

Our audit of the summary consolidated financial statements was conducted for the purpose of forming an opinion on those summary consolidated financial statements. The supplementary information presented with the summary consolidated financial statements is presented for purposes of additional analysis, is not a required part of those consolidated financial statements. Such information is the responsibility of the Trustees and that information is not covered by our report.

Summary Consolidated Financial Statements

The summary consolidated financial statements do not contain all the disclosures required by Public Benefit Entity Standards Reduced Disclosure Regime ("PBE Standards RDR") issued by the New Zealand Accounting Standards Board. Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon.

The Audited Consolidated Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 12 October 2020.

Trustee's Responsibility for the Summary Consolidated Financial Statements

The Trustees are responsible for the preparation of the summary consolidated financial statements in accordance Public Benefit Entity Standards Reduced Disclosure Regime ("PBE Standards RDR") issued by the New Zealand Accounting Standards Board, and for such internal control as the Trustees determine is necessary to enable the preparation of summary consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with (or are a fair summary of) the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), *Engagements to Report on Summary Financial Statements*.

BDO Northland
Kerikeri
New Zealand
12 October 2020

PARTNERS: Adelle Allbon Greg Atkins Angela Edwards Scott Kennedy Robyn Terlesk

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WĀHI MAHI

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