NGĀPUHI

TE TIAHO

ANNUAL REPORT 2022

OUR VISION

Kia tū tika ai Te Whare Tapu Ō Ngāpuhi

That the sacred house of Ngāpuhi stands strong.

OUR MISSION

Mā te Rūnanga e ārahi atu
i te wairuatanga
i te pāporitanga
i te tikanga me te tupu whai hua mō Ngāpuhi
kia hua ai ki te katoa o Ngāpuhi te
mana motuhake me te ora tonu.

We lead the spiritual, social, cultural, environmental and economic growth of Ngāpuhi by ensuring the self-determination and ongoing sustainability of our people.

TE TIAHO

Last year we were driven by the affirmation of He Hakaputanga: *Ko Mātou*.

In setting last year's theme, the trustees marked their commitment to He Hakaputanga and Te Tiriti o Waitangi as being to the fore of all that we did in that year, as well as declaring that that commitment would continue to guide all that we will do thereafter.

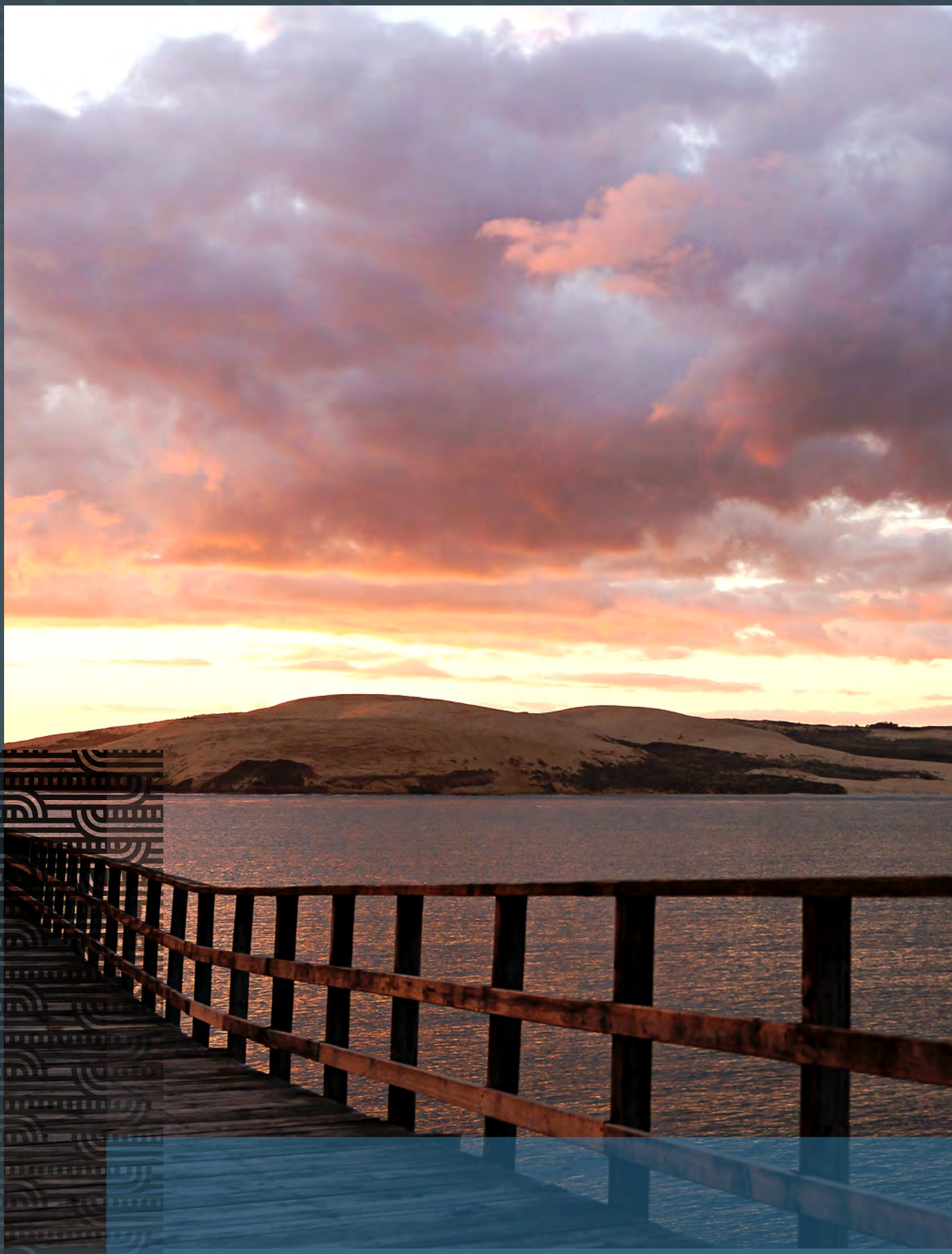
Abiding by that commitment, this year's theme is *Te Tiaho*. In the year under report, right across the Rūnanga group, we put great effort into declaring the mana of Te Whare Ō Puhi. This year's annual report theme, *Te Tiaho*, acknowledges that, at the same time as signalling our commitment to continue to do so. Its underlying base is *'Rāhiri mai i te tiahotanga o Te Whare Ō Puhi'*.

Building on last year's declaration: "Ko mātou ko ngā tino rangatira o ngā Iwi o Nu Tīreni i raro mai o Hauraki", this year's theme acknowledges that *"i raro mai o Hauraki"* identifies the southern boundary of Te Whare Ō Puhi. In one sense, *Rāhiri mai i te tiahotanga o Te Whare Ō Puhi* may be seen as a geographical expression. But it is much more than that.

Rāhiri mai i te tiahotanga o Te Whare Ō Puhi is a rallying cry to the shining forth of Te Whare Ō Puhi.

Pērā anō ki te hakaaro rangatira o te karaipiture e mea ana:

"E kore hoki e tahuna te rama, e whakatūria ki raro o te mēhua, engari ki runga ki te tūranga; ā, ka tiaho ki ngā tāngata katoa i roto i te whare". Matiu 5:15



He Hakatauki

KO TE WHARE TAPU Ō NGĀPUHI

This hakatauki depicts the sacred house of Ngāpuhi. Papatūānuku is the foundation, Ranginui is the overarching tuanui with the sacred mountains being the poupou. The boundaries are within the area covered by these sacred maunga of Ngāpuhi.

Ko te Te Whare Tapu Ō Ngāpuhi he mea hanga.

Ko Papatūānuku e takoto nei ko te paparahi,
ko Ranginui e tū iho nei ko te tuanui.

Ko ōna maunga ko ngā poupou o te whare.
Pūhangatohorā titiro ki te Ramaroa.

Te Ramaroa titiro ki Whiria, ki te paiaka
o te riri, ko te kawa o Rāhiri.

Whiria titiro ki Panguru, ki Papata,
ki ngā rākau tūpatapata kei te hauāuru.

Panguru Papata titiro ki Maungataniwha.
Maungataniwha titiro ki Tokerau.

Tokerau titiro ki Rākaumangamanga.

Rākaumangamanga titiro ki Manaia ki
te ākau o Whangārei-te-terenga-parāoa.

Manaia titiro ki Tūtāmoe.

Tūtāmoe titiro ki Maunganui Taiāwhio
tō titiro mai i Maunganui ki Pūhangatohorā.

Koia tēnei ko Te Whare Tapu Ō Ngāpuhi.

KAITAIA
KAEO
Tokerau
Maungataniwha
Rākaumangamanga
WAITANGI
Panguru ki Papata
KAIKOHE
Te Ramaroa
Whiria
Pūhanga-tohora
Mauŋganui
Tūtamoe
WHANGĀREI
Manaia
DARGAVILLE

RĀRANGI

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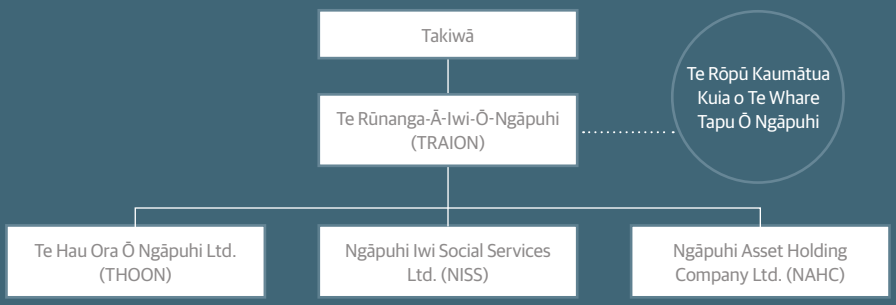
HE AUMIHI / ACKNOWLEDGMENT

E kore e mimiti te puna mihi ki a koe e te matua e Hōne Sadler, mo tō kaha whaikoha ki te reo o Ngāpuhi i roto i tēnei tuhinga.

Tēnā koe e te rangatira, nā mātou o Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi.

NGĀPUHI
Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

TĀ TE HEAMANA O TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI



Chair's Report

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI BOARD OF TRUSTEES

Wane Wharerau	Chair (Trustee)	Ngāpuhi ki Waitematā
Te Rau Allen	Deputy Chair (Trustee)	Taiāmai ki te Marangai
Chrisandra (Iti) Joyce	Trustee	Te Takiwā o Ngāpuhi ki te Tonga o Tāmaki Makaurau
Friday Rountree	Proxy Trustee	Ngāpuhi ki Waitematā
Janelle Beazley	Trustee	Te Takiwā o Ngāpuhi ki Whangārei
Mane Tahere	Trustee	*Ngāpuhi ki te Hauāuru
Mere Mangu	Trustee	Te Rōpū Takiwā o Mangakāhia
Mori Rapana	Trustee	*Ngāpuhi Hokianga ki te Raki
Nicole Anderson	Trustee	Ngā Ngaru o Hokianga

E tātou mā e te Iwi nui o Ngāpuhi tēnā rā tātou katoa. He tirohanga hakamuri tēnei ki ngā mahi ko oti mō te wahanga rīpoata ko pahure ake nei kia whākī ai, kia pēhea tō tātou anga hakamua ki te wahanga rīpoata e tū mai nei. Mā tēnei, ka hakatutukingia te kupu hakaari e meatia nei

'Mā onamata ka puawai a anamata.'

Ka mihi poroporoaki nui ki te hunga ko haoa ake e te kupenga a aituā, ā, ko ngaua e te kakati a te mate. Haere mai haere koutou. Ko ranga atu nei koutou ki runga ki a Pohutukawa otirā, ki runga ki te pūtahitanga nui o Rēhua, ka whiti atu ki runga ki Tikitiki o rangi hakangaro rā koutou. Haere rā koutou ko tō koutou tira, e hakangarongia atu ana ki tua e moe, e moe, e moe mai rā koutou.

Ki a tātou e takatū nei ki te Ao Tūroa, kia kaha rā tātou.

Wane Whareraau — Heamana / Chair
Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes *

Official election results confirming new trustees, Mane Tahere (Ngāpuhi ki te Hauāuru) and Mori Rapana (Ngāpuhi Hokianga ki te Raki) will be ratified at the Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi Charitable Trust AGM on Saturday 26 November 2022.

To our great nation of Ngāpuhi, greetings and salutations to us all. We reflect on the past reporting period to inform us as to what we must do to progress us forward into the next reporting period. Doing this we will fulfil the aphorism 'by examining our past and taking stock of what we have done, our future should flourish'.

We pay great reverence to those who have been garnered by the net of calamity and have entered into the bitter jaws of death. To you, farewell. You have ascended to Pōhutukawa (of Pleiades), to the great assemblage at Antares, traversing to the twelfth, i.e. the zenith of the heavens and evanesced into the great beyond. We bid you farewell and remember you and your companions. Farewell to all those who have passed during this last year. To us remaining on this earth to prepare for the future, let us be stalwart in our efforts.

Tēnā rā koutou katoa

Wane Wharerau

Heamana / Chair - Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

THIS YEAR'S THEME

Our concept for this year's Annual Report is 'Te Tiaho' which is articulated earlier in the document. 'Te Whare Ō Puhi' has been a discussion of some contention between Iwi for decades. The challenge for Ngāpuhi is to honour our common tūpuna histories with integrity without compromising relationships with others.

We acknowledge the mana of all other Iwi who have their own stories woven into a tapestry of shared hakapapa and history. We seek to emphasise the multitude of common bloodlines that emanate forth from the common ties between Ngāpuhi and all other Iwi.

“
We acknowledge the mana of all other Iwi who have their own stories woven into a tapestry of shared hakapapa and history.

WHAT HAVE WE DONE

The Board will soon conclude the first part of the Governance Review that began at the end of 2020. We have worked hard to align our documents in reflecting the voice of Ngāpuhi using a thorough and transparent process. We have changed parts of the trust deed and various policy and practice manuals to reflect the wishes of Ngāpuhi within these papers. Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi (TRAION) needs to be fit for purpose and to gain the trust and confidence of Ngāpuhi before moving forward
any further.

Whilst conducting the organisational review, the government set an incredibly busy agenda on water, education, fisheries, Oranga Tamariki, housing, health and local government reforms. We discuss further updates in some of these areas later in this report.

The Board is managing our collective time efficiently and effectively in this increasingly busy period. Things are unlikely to slow in the medium term. Portfolios are generally matched to a trustee's respective skill and knowledge sets. There is an expectation that the Board receives regular reports from our representatives on each work stream, which we then push wider to each takiwā.

TRAION AND THE FUTURE LANDSCAPE

Like all previous reports it is important to reflect on our vision: 'Kia tū tika ai Te Whare Tapu Ō Ngāpuhi'.

TRAION has committed to supporting hapū with a wider scope to lead the social, spiritual, economic, cultural and environmental responses for all Ngāpuhi. With regard to the Resource Management Act 1991 in particular, TRAION want hapū to initiate engagement as it is they who have kaitiakitanga obligations to their landscape, with TRAION supporting.

It needs reiterating that the Board has been working on building trust and confidence in TRAION as a priority. This will not happen overnight but we believe this is achievable through the demonstration of respect, integrity and transparency. Furthermore, we will continue to work on developing leadership within our Ngāpuhi hakapapa.

CROWN, LOCAL GOVERNMENT AND OTHER RELATIONSHIPS

For the moment we are generally reactive to government engagement on most issues, however our intention is to position ourselves to be more proactive as the Board's knowledge base develops. We do not currently have the benefits of an analysis or lobbying group as enjoyed by Iwi who have settled with the Crown. This causes an imbalance of power at the expense of Ngāpuhi with the Crown and settled Iwi.

Ultimately though, TRAION wants to return the health and wellbeing of Ngāpuhi to a point of, or as close to, the health observed by visitors from overseas in the early 1800s. Early visitors describe Māori as "... fit and healthy people. They led active lives, and many of the infectious diseases common in other parts of the world were unknown to them," (Te Ara The Encyclopedia of New Zealand; page 1, History of Māori Health).

Through our strategic relationship's portfolio and constant reviewing of our overall vision to align better with our three subsidiary entities we ought to improve the chances of achieving these ends.

Our education strategy has moved ahead in leaps and bounds under the strong and positive direction of its Board portfolio lead and our operations education manager. As Chair I want to express a special thanks to this team and the positive changes being implemented in education.

We have an unrivalled history of leadership since the arrival of Kupe to the shores of the Hokianga. Our Board acknowledge the successful campaign of our whanaunga Moko Tepania and congratulate him and his colleagues elected to the various council boards and committees. This is a sign of positive social change. The Board commits to supporting Moko and his team in positively shifting the mindset of the prejudiced attitudes toward Māori.

OUR FISHERY BUSINESS

TRAION relies heavily on the income of commercial fishing through Sealords and Moana New Zealand for operational costs. Rightly so, the management of the fish and seafood stocks and climate are being scrutinised by a youthful cohort of Māori with an emphasis on achieving abundance.

Rather than relying solely on theoretical metrics set by scientists to monitor the fishery, there is a move to incorporate Māori world views within the management of these resources. Thankfully the courts and legislators appear to be listening and strengthening legislation around kaitiakitanga and the use of tikanga as an indigenous framework through contemporary case law.

All this is likely to affect our dividends and therefore our ability to develop a level of sophistication to deal with the Crown on environmental, social and financial interests as our balance sheet is affected. More insight is provided in the Ngāpuhi Asset Holding Company Ltd. (NAHC) report.

OTHER COMMERCIAL ENTERPRISE

NAHC developed the Kaikohe Berryfruit Limited Partnership (KBLP) plant near the Ngāwhā Springs Innovation Park to diversify our business. The intention has always been to provide meaningful employment for Ngāpuhi and to demonstrate we can partner with others in growing a successful business proposition. Ngāpuhi are the majority owner with 76% shares.

The grow tunnels sit on 23 hectares of Ngāpuhi-owned land with a dedicated water reserve. Food and food sovereignty provides unique competitive advantage for Ngāpuhi who own lands free of spray and a climate conducive to growing a variety of fruits and vegetables.

At peak operation the KBLP expects to employ some 90-100 workers.

THE AUDIT, FINANCIAL STATEMENTS AND RISK OVERSIGHT OF TRAION

The executive summary of this year's audit findings report shows TRAION has received close to a clean bill of health, which inspires even greater confidence in the standards of the CEO and his team.

On the note of the audit and financial statements, I want to acknowledge people who work very much in the background but whose enormous contribution to the organisation is essential for TRAION to continue to comply with New Zealand's financial reporting requirements.

I give thanks to TRAION staff and financial advisors and commend them on the clarity of the financial statements presented to TRAION's Audit and Risk Committee.

I commend the auditors on the quality of their audit findings report. Their superb document gives us a great deal of comfort that they have done their job thoroughly and well.

I express gratitude to TRAION's Audit and Risk Committee who continue to ensure the integrity of the TRAION group's financial reporting and audit process, and oversee the maintenance of sound internal controls and risk management systems.

With this year's audit complete, the auditors have identified that TRAION is now on the cusp of moving up from a Tier-2 entity to a Tier-1 entity.

A move to Tier-1 would subject TRAION's financial reporting to a higher degree of public accountability, and even more comprehensive disclosure requirements. This is a change that we would embrace, enabling TRAION to demonstrate to Ngāpuhi and the Crown the ability to achieve New Zealand's highest standard of financial accountability, in a pre-settlement environment.

ACKNOWLEDGEMENTS

Ka mihi tuatahi ki Te Runga Rawa, ko te kaihanga o ngā mea katoa o te rangi me te whenua.

The Board wishes to thank our CEO, his staff and our network organisations who contribute to working toward our collective goal of better lifestyles for Ngāpuhi. The year has been challenging given financial constraints and the need to rationalise staffing levels. Operations have been very prudent in balancing the budgets with staffing and resourcing demands.

Thanks also to the boards of NAHC, THOON and NISS, their respective Chairs and Chief Executives, their senior leadership teams and many workers who loyally do the mahi in the background often without thanks or acknowledgement.

We would also like to acknowledge the leadership and support of our Kaunihera Kaumātua and Kūia and the wider group who guide us exceptionally well through our spiritual and cultural responses. I have had to lean heavily on individuals in several instances throughout the year on a number of matters and I appreciate the candour and depth of knowledge from each and every one of them. Ka mihi nui ki ōku pōuako katoa mō o koutou manaaki mai i hau i runga i te ngākau aroha.

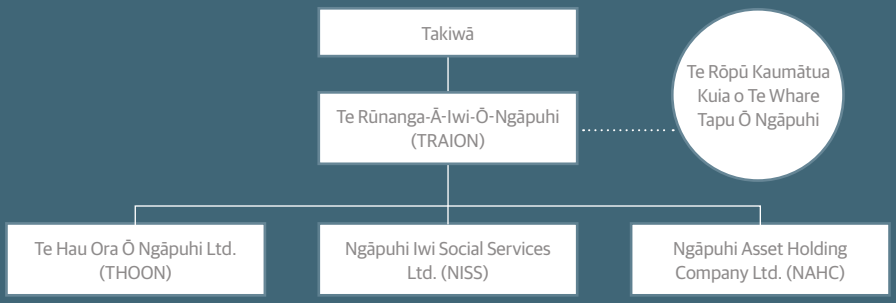
Finally, my thanks are extended to you the Board for your support and diligent efforts throughout the year. Despite the challenges we are in exciting times, whomever may be in government after next year's general elections. We need to take our opportunities while demonstrating graciousness and honesty and goodwill to all.

'After the game, the king and the pawn go into the same box'.

Wane Wharerau
Heamana – Chair
Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

NGĀPUHI
Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

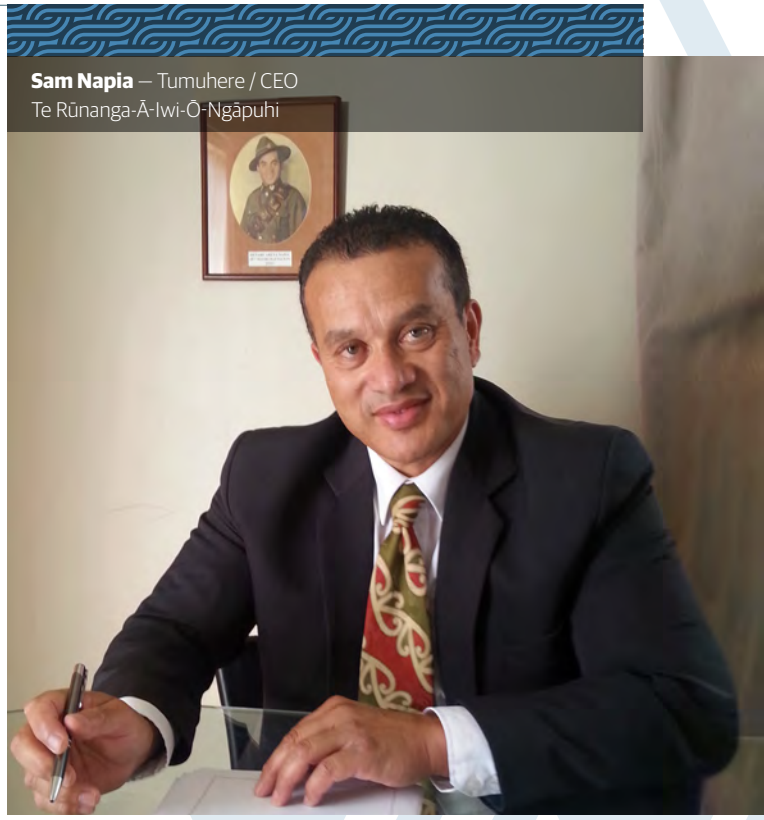
TĀ TE TUMUHERE O TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI



Chief Executive Officer's Report

E kīa mai nei kua ngaro Ngāpuhi, waiho kia takoto he tikoki waka nui. He tuturu whare nui, Ngāpuhi Taniwharau, Ngāpuhi Kowhaorau.'

It is said that Ngāpuhi is lost, when the keel of the waka becomes unbalanced, the great house of Ngāpuhi stands firm, its diversity collectively faces the adversity.



Sam Napia — Tumuhere / CEO
Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

In setting last year's theme 'Ko Mātou', the trustees marked their commitment to He Hakaputanga and Te Tiriti o Waitangi as being to the fore of all that we did in that year, as well as declaring that that commitment would continue to guide all that we will do thereafter.

Abiding by that commitment, this year's theme is Te Tiaho. In the year under report, right across the TRAION group, we put great effort into declaring the mana of Te Whare Ō Puhi. This year's annual report theme, Te Tiaho, acknowledges that, at the same time as signalling our commitment to continue to do so.

It is a privilege to be part of an organisation whose trustees have had the courage to lead a transformation, and whose impassioned senior management team and rōpū kaimahi are innovative enough to implement it.

It is now more than two years since an independent governance review identified the need for sweeping change, and effecting this change has at times been difficult, however the outcomes - not least of which has been to regain the trust and confidence of uri o Ngāpuhi - make the challenges worth it.

Ka nui te mihi atu ki wā tātou tarahitī, me ngā kaimahi katoa o te rōpū o Te Rūnanga ā Iwi o Ngāpuhi.

Sam Napia

Tumuhere / CEO – Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

FINANCIAL PERFORMANCE / TE MAHI AHUMONI

The Ngāpuhi Rūnanga Group, inclusive of all subsidiary entities, performed positively for the financial year ended 30 June 2022.

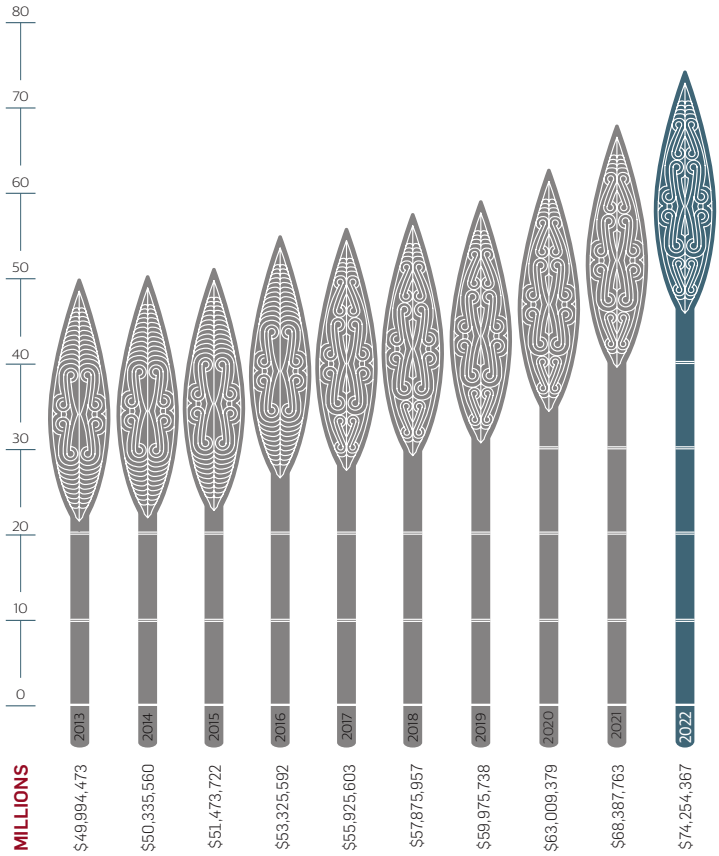
The Ngāpuhi Rūnanga Group surplus for the year from operations was $4M, a decrease of $1M over the 2021 financial year group surplus. This has further increased the Rūnanga Group's net assets to $74.3M compared to the year before of $ 68.4M.

From a financial reporting point of view, a couple of key highlights for the group were:

- Working through the continuing challenges of Covid-19, the group has focused on job creation and service delivery,
- All subsidiary entities within the group attained surpluses, and
- The intergenerational focus of the Iwi on security and sustainability has led to a review of asset holdings and a more diversified portfolio.

FINANCIAL PERFORMANCE
TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI

GROUP NET ASSETS
FIGURE 1



GROUP TOTAL ASSETS
FIGURE 2

Cash and Term Deposits	17,047,426
Fisheries Settlement Quota	21,298,865
Aotearoa Fisheries Income Shares	12,319,033
Other Long-Term Investments	14,452,538
Investment Properties	560,000
Property, Plant and Equipment	16,857,936
Other Investments	3,737,583

SUMMARY OF GROUP NET ASSETS

GROUP RESULT ($M)	2016	2017	2018	2019	2020	2021	2022
Gain (Loss) on Revaluation	(0.01)	0.37	0.25	0.71	0.26	2.03	-0.53
Net Surplus	1.84	2.23	1.70	1.39	3.29	3.35	4.91
Total Surplus for the Year	1.83	2.60	1.95	2.10	3.03	5.38	4.38
GROUP NET ASSETS ($M)	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**
Assets & Liabilities	21.26	33.84	33.35	33.71	33.46	36.18	38.49
Fixed Assets, Managed Investments	32.06	22.09	24.53	26.26	29.55	32.21	35.76
Net Assets	**53.32**	**55.93**	**57.88**	**59.97**	**63.01**	**68.39**	**74.25**
Increase in Net Assets	1.85	2.61	1.95	2.09	3.04	5.38	5.86
Asset Growth	3.60%	4.88%	3.49%	3.63%	5.06%	7.87%	7.89%

NGĀPUHI
IWI MEMBERSHIP

NGĀPUHI IWI MEMBERSHIP

This year we continued to grow our Iwi members' database and have seen an increase in whānau registering – whole families of aunties, uncles, sisters, brothers, their children and grandparents.

As with every year, we received a high number of requests from people of all ages wanting help to find their Ngāpuhi hakapapa to connect with their tūpuna, whānau, whenua, Iwi and marae. It is sad to note that many of these requests come from people whose parents chose not to acknowledge or share their Ngāpuhi hakapapa with their children, and have passed away taking that knowledge with them. It's a privilege to support those who hakapapa to Ngāpuhi and want help to make these connections.

Registrations is working closely with other business areas including Kākahu and Scholarships on ways to promote registration with Ngāpuhi at events and through online promotion.

As a registered member:

- You are identified as a member of Ngāpuhi Iwi
- You can vote on Iwi matters
- You can apply for education scholarships and other grants
- You're eligible for member-only benefits
- We can keep you up-to-date and informed about Iwi matters.

For more information, contact our Iwi registrar on **0800 NGĀPUHI** *or* **registrations@Ngapuhi.org**

> This year we continued to grow our Iwi members' database and have seen an increase in whānau registering – whole families of aunties, uncles, sisters, brothers, their children and grandparents.

NEW REGISTRATIONS 2021/2022

1,497

TOTAL REFISTERED NUMBERS

45,293

COMMUNICATION
AND ENGAGEMENT

NGĀPUHI CONNECTIONS ONLINE WITH TE POU TĀKIRI

Te Pou Tākiri, a digital application and supporting Facebook page, launched in April.

Commissioned and supported by TRAION's Board and operations team as a way to better engage with and connect the 18- to 35-year-old demographic of Ngāpuhi, the project was intentionally designed and created by taitamariki for taitamariki.

The working group co-designed the kaupapa, gaining personal and professional development within the framework of a mentorship programme.

Visit: https://tepoutaakiri.nz

Acknowledgement

We would like to acknowledge Anna Brown, who headed the project and helped the taitamariki conceptualise their ideas; the mentors who provided guidance, motivation, emotional support and role modelling; and of course, the taitamariki who designed, implemented and are maintaining the digital application and supporting Facebook page.

Some of the young creators of Te Pou Tākiri kaupapa.

NEW MEMBER MANAGEMENT SYSTEM LAUNCHED

In June TRAION launched a new database, or Member Management System (MMS) to better support registrations and improve communication and engagement with our registered members. The Salesforce MMS replaces our tired and outdated SQL server database to manage all facets of membership and gives TRAION the basis for delivery of ongoing technology initiatives, such as hakapapa, marae and hapū connections.

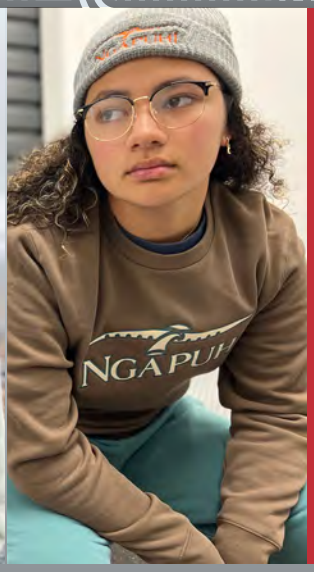
Leveraging the Salesforce platform to implement the MMS application ensures TRAION is subject to New Zealand government security standards for cloud platforms. This level of security provides surety that our members' data is being managed in accordance with industry recognised standards and practices.

> “Close to 85% of those who hakapapa to Ngāpuhi live outside of Te Whare Tapu Ō Ngāpuhi. Within that statistic alone, much of our research has shown that while they know they hakapapa to Ngāpuhi, that's the extent of what they know.”

Anna Brown, Project Lead, Te Pou Tākiri.

NGĀPUHI

NGĀPUHI


NGĀPUHI

Shopify
Promoting the Ngāpuhi brand

Kākahu has gone from strength to strength with a whopping **308% increase** in online sales for the year and **70% overall**

Over the last year Ngāpuhi Merchandise has adopted the taglines 'Connecting whānau one tee at a time' and 'Designed by Māori, owned by Iwi' which reflects our values and visions for our kākahu.

Each piece of kākahu is treated as a taonga with the ability to connect whānau and start a conversation. It is our hope that each piece is received and worn with pride to inspire that whānau connection, kānohi ki te kānohi.

Kākahu continues to set a trend in Iwi merchandise with new releases featuring in line with TRAION's Maramataka and special events around te ao Māori, while also offering affordability without compromising quality.

The increase in online sales has seen our focus shift toward more online engagement, with the digital market reaching more whānau than ever before all over the world.

We have strengthened our stakeholder relationships with growth across our Ngāpuhi Merchandise stockists including our biggest partner retailer, Ngāpuhi Mobil Service Station.

Covid-19 caused many interruptions in events this past year but enabled our first co-lab creation resulting in our Number 1 selling product for the year, 'Kōpare Kanohi' with 11,489 units sold.

The entire design process was conducted online during lockdown resulting in record sales for September 2021 requiring a huge team effort to dispatch 775 courier parcels for the month alone.

With the easing of restrictions, Ngāpuhi Merchandise looks forward to connecting and sharing kōrero at more events in the coming year.

TOP 5

Sales locations

1. **New Zealand**
2. **United States of America**
3. **Australia**
4. **Germany**
5. **Ireland**

TOP 5

Selling Products overall from sales

1.	**Kōpare Kanohi**	**11,489 units sold**
2.	**Classic Tee**	**801 units sold**
3.	**Classic Hood**	**738 units sold**
4.	**Beanie**	**570 units sold**
5.	**Badges**	**469 units sold**

Natural Resource Management

JOBS FOR NATURE – NGĀPUHI KAITIAKI KAURI

In July 2021, the Jobs for Nature programme funded by the Department of Conservation (DoC) was launched. Jobs for Nature is a portfolio of 12 projects for nature and communities across Te Tai Tokerau and included Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi's Kaitiaki Kauri project. This two-year initiative aims to provide advocacy and education around kauri across the Bay of Islands including Russell, Puketī, Whangaroa, Ōmahuta, Rākaumangamanga and Opua Forests.

Knowing how kauri dieback disease spreads through the ngahere underpins which approaches and tools are required to find where the disease is located. To prepare for this important work, the Kaitiaki Kauri team completed comprehensive training to carry out soil sampling as part of a surveillance and monitoring programme. Working in collaboration with ngā hapū o Puketī, Ōmahuta, Te Papa Atawhai and Tiakina Kauri provided consistency of methodologies and data collection for long-term surveillance for Kauri health, overall ngahere ecological health and biodiversity over time.

COMMUNITY EDUCATION PROGRAMMES AND GUIDED WALKS

In March the Kaitiaki Kauri team launched their guided kauri walks to raise awareness for the protection of kauri. The guided walks have a Ngāpuhi flavour and are delivered from a te ao Māori perspective that incorporates traditional rituals, historic accounts including native plants and their uses, and the incorporation of hakapapa and connection to the ngāhere, the whenua, Tāne Mahuta and to the kauri.

> "The guided walks are a unique and hands-on experience that involves all aspects of the ngāhere as we take people on an environmental cultural journey."
>
> **Tania Pene, Natural Resources Manager**
> **Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi**

KAITIAKITANGA

Not all tasks are done outside in the natural environment. To uphold and practice kaitiakitanga, the team also takes on the jobs that look after both people and facilities. A full day on this kind of activity in Puketi Forest could include hut maintenance and management of facilities, pre-setting live capture traps for feral pigs, and helping to look after the tracks and monitoring track conditions. They also do roading upkeep, and trim vegetation to maintain huts from Puketi to Lane Cove and everything in-between. All of this allows the Kaitiaki Kauri team to fully embrace the value of Kaitiakitanga – ki uta ki tai.

Education

This year we focused on our strategic goals of; providing and enabling leadership, strengthening connections, and creating opportunities to further support our Ngāpuhi taitamariki on their tertiary education pathway.

By providing active leadership and developing quality relationships with all providers within the rohe we are all in a stronger position to ensure the success of Ngāpuhi learners through better access to education. Ngāpuhi will continue to support providers to more fully understand the priorities of Ngāpuhi learners so they can continue to develop programmes accordingly.

TE AKATEA MĀORI PRINCIPALS ASSOCIATION

In April TRAION hosted Te Akatea Māori Principals Association's First-Time Principals' programme leaders and facilitators in Te Tai Tokerau.

The First-Time Principals' programme commenced this year to support and strengthen Māori Principalship in all school settings and provide an opportunity for career pathway development for the future.

The manuhiri enjoyed visits to the Waitangi Treaty Grounds and spent time with kaumātua versed in Te Wakaputanga. Te Akatea's national leaders and facilitators acknowledged the role He Wakaputanga and Te Tiriti o Waitangi play in anchoring the First-Time Leaders programme.

TRAION also supported the programme at noho marae in Tauranga and hui in Te Tai Tokerau.

Excerpt from an email from Te Akatea Māori Principals Association to TRAION, after their visit.

"As a whanau we have all reflected on the time we spent with you ... Today we have continued to process what an incredible privilege it was to meet, to be embraced and to be supported by you.

The two days were a deeply moving experience for all of us - personally and professionally, and we have all shared that there were moments across that time that we will remember forever.

It is difficult to find the words that adequately capture how very grateful we all are for your manaaki, aroha, wisdom, and humour. It was powerful to hear, see and feel the intergenerational will, solidarity and determination to remain true to the mana of He Hakapūtanga o te Rangatira Nu Tīreni.

We recognise that we have a special opportunity to learn and work alongside Iwi in a kaupapa that is premised by and centres the visions and aspirations of mana whenua and Iwi..."

TE MAREWA O TAUTORU

`Ka marewa Atutahi, ka rere Tautoru, hakamau ake ahau ki a Pātari-kaihau.

Ka korowhiti te marama he paewhenua. Ka whiti au e, ko Aotea, ko Aotea, ko Aotea.'

`As Atutahi rises, Tautoru begins its flight, I fix my gaze to Pātari-kaihau.

The moon crosses over the horizon. As we cross, `tis Aotea, `tis Aotea, `tis Aotea.'

In May, TRAION signed a tripartite agreement with Te Herenga Waka (Victoria University of Wellington) and the Māori Education Trust (MET). Named Te Marewa o Tautoru ('the ascent of Orion's Belt'), the agreement will assist more Ngāpuhi ākonga in their pursuit of higher education.

Through our annual education scholarship scheme, TRAION has been awarding up to $100,000 a year to Ngāpuhi descendants studying in NCEA levels through to PhD across the motu.

From 2022/2023, Te Marewa o Tautoru will input additional funds from Te Herenga Waka and Māori Education Trust to support even more students in tertiary study through our annual education scholarship scheme.

> TRAION has had an MOU (called "Tuhono") with Te Herenga Waka since 2016, which has seen 34 Ngāpuhi students supported in their studies at Te Herenga Waka over six years. Ngāpuhi descendants make up the largest cohort of Māori students at Te Herenga Waka.

INDIGENOUS CURRICULUM DESIGN

> Te piko o te māhuri,
> tērā te tupu o te rākau.
>
> The way in which the young sapling is nurtured (bent), determines how the tree will grow.

Ngāpuhi are influencing and learning from indigenous education nationally and globally.

Over the past two years TRAION's education manager Phoebe Davis has been leading international forums (via Zoom) on indigenous education, the role of the people in designing an indigenous curriculum, and preparatory work in this mahi, i.e., the work before the work with educators and communities.

Phoebe was invited to attend, as a research alumni and leader in Indigenous Curriculum Design, the Kettering Foundation's International Research and Design Meeting in the United States.

Although the meeting was in July 2022, just out of the reporting year, considerable planning and mahi went into the lead-up. The conference brought together like-minded people from 50 nations to discuss the redesign of the research fellowship and the international summer exchanges. It also provided Phoebe an opportunity to learn from others around the world about the work they do within their own Iwi in their countries.

> "I am humbled and honoured to have been invited. My role is one of the voices of the indigenous leads in the redesign phase and the lead into indigenous communities throughout the world. This work helps me to share and engage about TRAION's education vision and the work we do."
>
> **Phoebe Davis, Education Manager, Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi**

Phoebe Davis with William Tolbert, a community worker from Kenya, at the conference.

Te Rautaki Mō Te Reo Ō Ngāpuhi

This year Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi Education Strategy Group has continued to support language revitalisation within Ngāpuhi through reo-focused initiatives that are aligned with Ngāpuhi Māori Language Strategy.

The aim of both the Ngāpuhi Education Strategy and Ngāpuhi Māori Language Strategy is to emphasise the importance of all ākonga having access to te reo Māori for te reo revitalisation and the overall wellness, belonging and self-worth of Ngāpuhi.

We can achieve this through quality education programmes and pathways that strengthen the reo of ākonga, their whānau, and wider communities. Understanding what is occurring in schools and during transitions will provide helpful information to inform phase one of the Ngāpuhi Māori Language Strategy: "Whakarite: preparing for successful language revitalisation"

LEADING THE WAY

The members of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi Education Strategy Group used their collective Ngāpuhi hakapapa, diverse education backgrounds, research expertise, and extensive networks to undertake a robust evaluation of the transition of Māori students and whānau in relation to te reo Māori pathways - from the perspective of ākonga, whānau, kaiako, tumuaki and kairangahau located in the Ngāpuhi rohe. This proposal is being completed and we look forward to reporting on it in the 2023 annual report.

Mātauranga (Māori Knowledge)

THE DIGITISATION OF TAONGA

Rokirokitia - Preservation of audiovisual mātauranga

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi commenced a collaboration with Ngā Taonga Sound and Vision on Rokirokitia – the preservation of audio-visual mātauranga. This kaupapa is about the preservation of at-risk audio-visual taonga to ensure ongoing access to mātauranga (Māori knowledge).

Magnetic media such as VHS and audio cassettes have finite lifespans, and many are at risk of degrading and losing the mātauranga they hold. Additionally, the hardware required to play these media are no longer being manufactured, and replacement parts and technicians are scarce.

> "We recognise the cultural importance of these taonga and the mātauranga Māori they hold – the kōrero captured on them, the images of our old people, and the passing down of knowledge to future generations. It is crucial that we save these taonga and mātauranga. Rokirokitia will ensure they are digitally preserved."
>
> **Isaiah Apiata, Strategic Relationships Manager, Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi**

TRAION was successful in receiving a digitising tool that will transfer to facilitate whānau and hapū capture and ownership of their taonga. TRAION's Strategic Relationships Manager is working with whānau and hapū who have older style resources (VCR, Cassette tapes and DVDs) to identify opportunities to convert and digitise these taonga.

By the end of March 2022, 10 whānau had digitised taonga. Te Kōhanga Reo o Waikare, Te Kura a Iwi o Waikare, and Waikare Marae have expressed an interest in digitising VCRs they have had within their collection of some 30 years.

TE WĀNANGA MŌTEATEA O NGĀPUHI

Mōteatea enables knowledge to be passed down through generations. They are taonga that provide an insight into the customs and language of our ancestors; their way of thinking; and their emotions at the time of composing this 'living art'.

Te Wānanga Mōteatea o Ngāpuhi, organised and delivered by Isaiah and Muritere Apiata, was held at Kohewhata Marae to support whānau on their journey of learning mōteatea of Ngāpuhi and building their knowledge. A digital platform, www.whakakai.co.nz was also launched and incorporates six Ngāpuhi mōteatea with the necessary kōrero to enable authentic online learning and practice.

> Nō reira ki ngā manu kua kai i ngā hua o te ao, hoki mai ki te kāinga kia whangaihia ngā manu e kai tonu ana i ngā hua o te koraha.

Ngā Hapū o Pewhairangi – Hui a Hapū

At the Church of Jesus Christ of Latter Day Saints, discussing the return of a piupiu given to a Mormon Mission. This piupiu was worn at the signing of Te Tiriti o Waitangi.

Engagement with Ngāti Ruawāhia and Kamehameha School

STRATEGIC RELATIONSHIPS

Te Tai Tokerau Māori Pathways Board

TRAION was invited to join a strengthened Northland Regional Corrections facility, Māori Pathways Project Board, in Te Tai Tokerau. The Board is made up of various senior leaders from within Corrections, including the National Commissioner, Regional Commissioner, Deputy Chief Executive Māori, and Prison Director.

In April 2022 TRAION was appointed to Te Tai Tokerau Māori Pathways Board with the aim of imparting our expertise, leadership, influence and strategic focus to implementing and leading the adoption of the Hōkai Rangi strategy.

Hōkai Rangi expresses our commitment to delivering great outcomes with and for Māori in our care and their whānau, so that we can begin to address the significant over-representation of Māori in the corrections system. This strategy therefore ultimately aims to lower the proportion of Māori in our care to a level that matches the Māori share of the general population.

Tino Rangatiratanga/Kāwanatanga relationship with Oranga Tamariki

TRAION's CEO and Strategic Relationship Manager have been liaising directly with Oranga Tamariki's Acting CEO to prioritise the Ngāpuhi and Oranga Tamariki Strategic Relationship, with a focus on the implementation of Tino Rangatiratanga / Kāwanatanga relationships.

We look forward to reporting on the progress being made in this area in the next financial reporting year.

The opening of Rangiriri Pā in Waikato Tainui

HAPŪ DEVELOPMENT FUNDING AWARDED BY FUNDING STREAM

$80,000

HAPŪ DEVELOPMENT FUND
$25,000

MAJOR MARAE PROJECT ASSISTANCE FUND
$40,000

MINOR CAPITAL WORKS FUND
$15,000

2022 HAPŪ FUNDING DISTRIBUTION

FIGURE 3 VALUE OF 2022 HAPŪ FUNDING DISTRIBUTION BY TAKIWĀ

Ngā Ngaru o Hokianga	$25,000
Ngāpuhi Hokianga ki te Raki	$5,000
Ngāpuhi ki Hauāuru	$10,000
Ngāpuhi ki Whangārei	$10,000
Te Rōpū Takiwā o Mangakahia	$5,000
Taiamai ki te Marangai	$25,000
TOTAL	**$80,000**

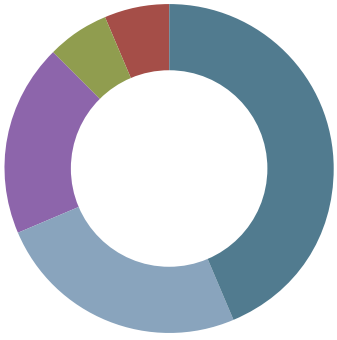


FIGURE 4 VALUE OF 2022 HAPŪ FUNDING DISTRIBUTION BY CATEGORY

Marae Building Development	$35,000
Marae Remedial Repair	$20,000
Governance and Management	$15,000
Cultural Wānanga	$5,000
Special Events (kapahaka)	$5,000
TOTAL	**$80,000**

2022 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING DISTRIBUTION

FIGURE 5 VALUE OF 2021 EDUCATION SCHOLARSHIPS AWARDED BY TAKIWĀ

Ngāpuhi ki te Hauāuru	$16,500
Ngā Ngaru o Hokianga	$24,500
Te Takiwā o Ngāti Hine	$20,000
Te Takiwā o Ngāpuhi ki Whangārei	$2,500.
Te Rūnanga o Taumārere ki Rākaumangamanga	$10,000
Taiāmai ki te Marangai	$5,500
Ngāpuhi Hokianga ki te Raki	$7,000
Te Rōpū Takiwā o Mangakāhia	$5,000
Other (Ngāpuhi Whānui)	$5,000
TOTAL	**$96,500**

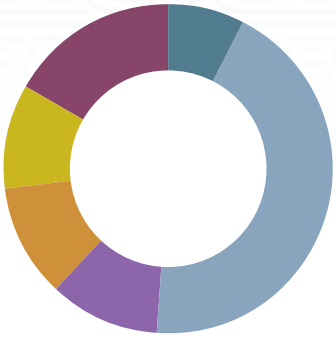


FIGURE 6 VALUE OF 2022 EDUCATION SCHOLARSHIPS AWARDED BY STUDY TYPE

University / NCEA	$7,500
Bachelor / Undergraduate Degree	$42,000
Bachelor with Honours	$10,500
Graduate / Post Graduate	$10,500
Masters	$10,000
PhD	$16,000
TOTAL	**$96,500**

FIGURE 7 NO. OF 2022 EDUCATION SCHOLARSHIPS AWARDED BY TAKIWĀ

Ngāpuhi ki te Hauāuru	13
Ngā Ngaru o Hokianga	18
Te Takiwā o Ngāti Hine	14
Te Takiwā o Ngāpuhi ki Whangārei	3
Te Rūnanga o Taumārere ki Rākaumangamanga	10
Taiāmai ki te Marangai	7
Ngāpuhi Hokianga ki te Raki	6
Te Rōpū Takiwā o Mangakāhia	4
Other (Ngāpuhi Whānui)	5
TOTAL	**80**

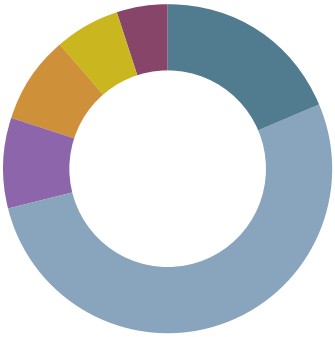


FIGURE 8 NO. OF 2022 EDUCATION SCHOLARSHIPS AWARDED BY STUDY TYPE

University Entrance / NCEA	15
Bachelor / Undergraduate Degree	42
Bachelor with Honours	7
Graduate / Post Graduate	7
Masters	5
PhD	4
TOTAL	**80**

2022 NGĀPUHI EDUCATION SCHOLARSHIP FUNDING DISTRIBUTION

$96,500
IN **EDUCATION FUNDING** AWARDED

80
EDUCATION SCHOLARSHIPS AWARDED

49
SCHOLARSHIP RECIPIENTS IN UNDERGRADUATE BACHELOR & HONOURS-LEVEL STUDY

5
SCHOLARSHIP RECIPIENTS IN MASTERS-LEVEL STUDY

4
SCHOLARSHIP RECIPIENTS IN DOCTORATE PHD-LEVEL STUDY

MOST POPULAR

STUDY SUBJECTS

ARTS | MEDICINE | HEALTH | LAW | SCIENCES

A TOTAL OF 6 SCHOLARSHIPS WERE AWARDED TO RECIPIENTS ENROLLED AT TE HERENGA WAKA.

2022 NGĀPUHI EDUCATION SCHOLARSHIP RECIPIENTS

University Entrance / NCEA (awarded $500 each)

Acacia Edmonds	Bachelor of Commerce
Aria Ririnui	Bachelor of Health Science
Ethan-Anthony Blomfield	Bachelor of Engineering with Honours
Fleurnik Ralii	Bachelor of Health Science
Lily Gichard	Bachelor of Communications
Luca Taimana	Bachelor of Commerce
Max Williamson	Bachelor of Arts
Nikau Clarke	Bachelor of Business
Paige Materoa	Bachelor of Law and Arts in Anthropology
Paige Carston	Bachelor of Commerce
Rawinia Wikaira	Bachelor of Art and Science
Ruby Baker	Bachelor of Commerce
Te Marie Te Aihe Faulkner-Smith	Bachelor of Psychology and Criminology
Te Rau o Te Huia Kouratoras	Bachelor of Science
Tiaho Minhinnick	Bachelor of Engineering

Bachelor Degree (awarded $1000 each)

Andrea Monro	Bachelor of Science
Ariana Harris	Bachelor of Midwifery
Arlena Stevens	Bachelor of Counselling
Ava Monro	Bachelor of Science
Cameron Johnson	Bachelor of Property/Commerce
Connor Hoskin	Bachelor of Commerce and Science
Courtney Matthews	Bachelor of Science
Dallin Lawrence	Bachelor of Commerce
Dawn Herewini	Bachelor of Bicultural Social Work
Denver Ruwhiu	Bachelor of Medicine & Surgery
Dyan Godsmark	Bachelor of Health Sciences Māori Nursing
Fabian Flavell	Bachelor of Arts/Law
Franchelle McCarthy	Bachelor of Science
Jacom Lawrence	Bachelor of Commerce
Jon-Teen Davis-Pou	Bachelor of Social Practice
Keanu Flavell	Bachelor of Medicine/Surgery
Khan Reihana	Bachelor of Teaching
Kiriana Hunter	Bachelor of Arts/Law
Kona-Ariki Hippolite	Bachelor of Physiotherapy
Lee Te Parihi Mou Paru	Bachelor of Sports Coaching
Lesly George	Bachelor in Retail Business Management
Lisa-Maree Tuwhangai	Bachelor of Applied Social Work
Lulu Mokaraka	Bachelor of Law
Mary-Rose Housham	Bachelor of Applied Social Work
Milanta Poutu	Bachelor of Science
Moroni Pomare	Bachelor of Applied Management
Natalie Cullen	Bachelor of Education

2022 NGĀPUHI EDUCATION SCHOLARSHIP RECIPIENTS

Paris Paul	Bachelor of Law
Pounamu Keepa	Bachelor of Pharmacy
Rahema Hook	Bachelor of Arts/Law
Riria Mendes	Bachelor of Nursing
Shyanne Aramoana	Bachelor of Social Work
Slade Lawrence	Bachelor of Dental Surgery
Stacey Lemon-Connew	Bachelor of Health Science
Taiawa Edwards	Bachelor of Commerce/Law
Taonga o Te Aroha Te Moni	Bachelor of Arts
Teina Watling	Bachelor of Dental Surgery
Turoa King	Bachelor of Applied Management
Vanessa Healey	Bachelor of Social Work
Vivienne Ngere	Bachelor of Arts
Waiaria Willoughby-Vilijoen	Bachelor of Design Innovation
Wirihana Croft-Malcolm	Bachelor of Business

Post Graduate / Graduate Diploma (awarded $1500 each)

Gini Shepheard	Post-Graduate Diploma in Bicultural Supervision
Grace Van Den Brink	Post-Graduate Diploma in Bicultural Professional Supervision
Grace Wipaki	Post-Graduate Diploma in Health Science
Ngamamaerua Pou	Graduate Diploma in Science (Psychology)
Oranoa Henare	Post-Graduate Diploma in Poutahu Whakaakoranga Akorau
Tayla Alexander-Crawford	Post-Graduate Diploma in Educational Psychology Practice
Te Marino Martin-Kawiti	Post-Graduate Diploma in Education

Honours Recipients (awarded $1500 each)

Gianna Bean	Bachelor of Engineering (Hons)
Jasmine Milton	Bachelor of Arts and Law (Hons)
L'Rey Karaitiana	Bachelor of Engineering (Hons)
Reece Waters	Bachelor of Business (Hons)
Taine Naera	Bachelor of Engineering (Hons)
Te Wehenga Johnson	Bachelor of Engineering (Hons)
Torres Transfield	Bachelor of Computing and Mathematical Sciences (Hons)

Masters Recipients (awarded $2000 each)

Kahurangi Eruera	Masters in Architecture Professional
Lilli Kolo	Masters of Social Science
Mere Taylor-Tuiloma	Masters in Māori Visual Arts
Te Oho Mauri Whangapirita-Sarich	Masters in Matauranga Māori
Wairere Whangapirita-Sarich	Masters in Matauranga Māori

PhD Recipients (awarded $4000 each)

Erana Kaa	PhD in Fine Arts
Hinewai Funaki	PhD of Philosophy in Education
Holly Morgan nee Hippolite	PhD in Philosophy
Savannah Brown	PhD in Architecture

2022 NGĀPUHI SPONSORSHIP & DISCRETIONARY FUNDING DISTRIBUTION

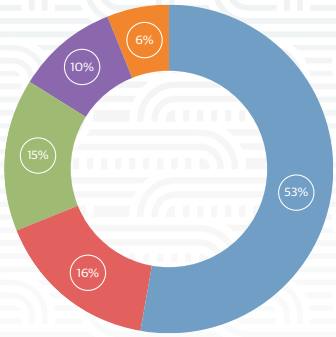


FIGURE 9 2022 SPONSORSHIP FUNDING DISTRIBUTION BY CATEGORY

Sports Events	$12,200.00
Cultural Events	$3,800.00
Community Events	$3,400.00
Education Events	$2,200.00
Arts	$1,400.00
TOTAL	**$23,000.00**

37
SPORTS SPONSORSHIPS AWARDED

7
CULTURAL SPONSORSHIPS AWARDED

3
EDUCATION SPONSORSHIPS AWARDED

5
COMMUNITY SPONSORSHIPS AWARDED

7
ARTS SPONSORSHIPS AWARDED

2022 NGĀPUHI SPONSORSHIP & DISCRETIONARY FUNDING RECIPIENTS

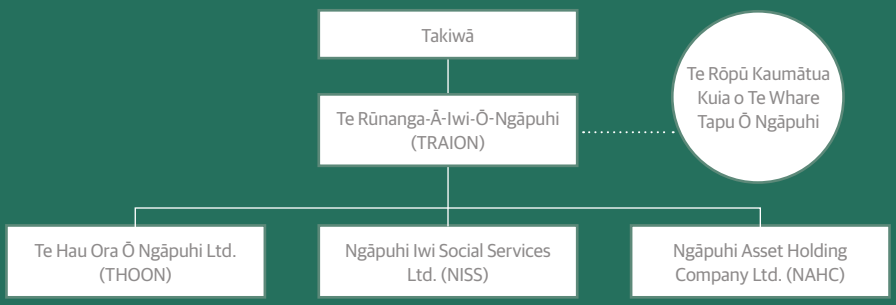
RECIPIENT	ACTIVITY / EVENT	CATEGORY
Nga Mahi Toi O Horeke	Horeke Whanau Day - Art Exhibition	Community Events
Parawhenua Marae	Parawhenua Marae Opening	Community Events
Te Manaaroha Rollo	Youth & Family Vaccination Event – Karawhiua Hokianga	Community Events
Wheni Lawrence	Youth & Family Vaccination Event – Karawhiua Hokianga	Community Events
Hei Huarahi Wananga	Hei Huarahi Tamariki Programme	Community Events
Precious Eketone	Mana Kuratahi Kapahaka Nationals	Cultural Events
Prinsess Eketone	Mana Kuratahi Kapahaka Nationals	Cultural Events
Marshall Eketone	Mana Kuratahi Kapahaka Nationals	Cultural Events
Te Kohanga Reo O Taurangi	Celebrating Taurangitanga: 2nd Birthday & Xmas EOY	Cultural Events
Te Kura o Waikare	Te Ra Matariki	Cultural Events
Trinity Rakena	2022 Kapahaka Festival, Te Kaihanga o Nga Whetu	Cultural Events
Kaihaka Productions	2022 The Spirits of the Planet Festival	Cultural Events
Tuhono Taiao	Professional Learning & Development Day	Education Events
Keiara Meijer	Reigning Downs Hauora	Education Events
Whangārei Aquatics Ltd	Tenei Toku Whare – WAROOR	Education Events
Snow O'Halloran	National Area's School Tournament	Sport Events
Murphy Phillips	Vantage National U18 Hockey Tournament	Sport Events
Ben Wynyard	National Area's School Tournament	Sport Events
Aparahama Cooper	U23 New Zealand National Championships	Sport Events
Tukaha Bruce Cooper	U23 New Zealand National Championships	Sport Events
Bay of Islands Netball Association	EOY Prize Giving	Sport Events
Dallas Harema	New Zealand Mens Netball Tournament	Sport Events
Hunter Ngaia	Basketball Tournament Rotorua 2021	Sport Events
Roimata Harahap	New Zealand Touch Nationals	Sport Events
Adriana Matthews	NZTFI Junior Tag Nationals	Sport Events
Lex Albert-Matthews	NZTFI Junior Tag Nationals	Sport Events
Bailey Paenga	Youth Nationals Tournament	Sport Events
Carl Shepherd	Open & Masters Touch Nationals	Sport Events
Amarnee Shepherd	Open & Masters Touch Nationals	Sport Events
Cayliss Shepherd	Nationals Tournament	Sport Events

2022 NGĀPUHI SPONSORSHIP & DISCRETIONARY FUNDING DISTRIBUTION

RECIPIENT	ACTIVITY / EVENT	CATEGORY
Natasha Anne Bowyer	Kai Iwi Lakes Triathalon	Sport Events
Ridge Rameka	2022 U14 National Talent Basketball Camp	Sport Events
Aiyanna Hepi	Hockey Tournaments	Sport Events
Tiana Aimee-Lin Brown	Aotearoa Maori Netball 'Oranga Healthy Lifestyle'	Sport Events
Ridge Rameka	2022 U14 National Talent Basketball Camp	Sport Events
Shyah Shortland-Berryman	35th Aotearoa Maori Netball National Tournament	Sport Events
Kaikohe Womens Rugby	Player of the Day Awards	Sport Events
Erana Koroi	35th Aotearoa Maori Netball National Tournament	Sport Events
Waitangi Piripi	2022 IVF World Sprint Championships – London	Sport Events
Matthew Rakena	2022 IVF World Sprint Championships – London	Sport Events
Te Waaka Popata-Henare	NZMRL National Tournament	Sport Events
Marlin Toloa	2022 IVF World Sprint Championships – London	Sport Events
Marnie Toloa	2022 IVF World Sprint Championships – London	Sport Events
Kaikohe Intermediate Yr 7/8 Hockey Team	Player of the Day Awards	Sport Events
Eternity Williams-Harris	2022 IVF World Sprint Championships – London	Sport Events
Drezel Williams	2022 IVF World Sprint Championships – London	Sport Events
Leonard Robert James Hill	UCI-BMX World Championship – France	Sport Events
Matatini Leonard Hira Drollet-Le Caill Hill	UCI-BMX World Championship – France	Sport Events
Ngapuhi Ahi Rugby League U17 Tama	NZ Maori Rugby League Rangatahi Tournament	Sport Events
Pita Tamsin Roberts	2022 IVF World Sprint Championships – London	Sport Events
Kaikohe Kotiro U16 Rugby Team	Player of the Day Awards	Sport Events
Valleys United Crushers	Iwi Origins – Ngapuhi vs Muriwhenua	Sport Events
Alannah Curtis	World Supremacy Battleground	Arts Events
Shaylah Harris	World Supremacy Battleground	Arts Events
Te Atawhai Kaa	NZSD Summer Intensive 2022	Arts Events
Honey Curtis-Ratima	(WSB) World Supremacy Battleground	Arts Events
Morgan-Andrew King	MOSF 2022 Sicily	Arts Events
Ruaotewhenua Remana-Shortland	(WSB) World Supremacy Battleground	Arts Events
Sydena Lemon	(WSB) World Supremacy Battleground	Arts Events

NGĀPUHI
Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

TE PŪRONGO Ā TE RŌPŪ KAUMĀTUA KUIA Ō TE WHARE TAPU Ō NGĀPUHI



Co-Chairs' Report

TE RŌPŪ KAUMĀTUA KŪIA O TE WHARE TAPU Ō NGĀPUHI EXECUTIVE COMMITTEE

Kara George	Co-Chair
Waireti Paora	Co-Chair
Arvind Solomon	Member
Hammond Ngaropo	Member
Hirini Tau	Member
Manahi Mauheni	Member
Nau Epiha	Member
Ngawai Tuson	Member
Ted Wihongi	Member
Wiremu Peita	Member

E ngā rangatira, e ngā poutokomanawa o Ngāpuhi

Tēnā koutou e kui mā, kaumātua mā

E noho ake nei hei hakaruruhau mō tātou

He kotuku rerenga

Waiho i te toipoto, kaua i te toiroa

He māpihi maurea kaiwhiria,

Ki ngā tini ō rātou mā kua wehe atu ki a Hine-nui-i-te-pō

Haere atu ki Hawaikinui, ki Hawaikiroa, ki Hawaikipāmamao takoto mai rā, e moe, e moe, e moe mai rā koutou.

Toitū te whenua

Mā mua ka kite a muri, mā muri ka ora a mua

Nā reira nāu te rourou, nāku te rourou, ka ora ai tātou

Otirā, 'Kia tū tika ai Te Whare Tapu Ō Ngāpuhi....'

"Ka nukunuku, Ka nekeneke

Ka nukunuku, ka nekeneke

Titiro ki ngā wai ō Tokerau e hora nei

Me he Pipiwharauroa ki tua

Kia takoto te pai, kia takoto te pai

Mauri tū, mauri kaha, mauri ora."

To our great leaders, to the enduring stalwarts who hold aloft the ridgepole of the Sacred House of Ngāpuhi. Greetings to you our matriarchs and patriarchs.

You serve as safe havens for us

The white heron of single flight

Keep us close together, and not dispersed

A treasure to be entwined

To you of the great myriads who have departed to the eternal embrace of Hine-nui-i-te-pō

Farewell to Great Hawaiki, to the elongated Hawaiki, to the far off Hawaiki

Lay there in repose in eternal rest

The land endures

Leaders lead from the front and the rank and file ensure that all is well in the rear

Therefore with your food basket and my food basket we will all survive

In essence, to ensure that the Sacred House of Ngāpuhi will stand firm

Let movement begin, let us all manoeuvre together

Let movement begin, let us all manoeuvre together

Gaze upon the waters of Tokerau, there outstretched.

Like a 'Shining Cuckoo' out yonder

Let peace reign, let peace reign.

Let the life force be enduring, let it be strong, let it be living!

We want to begin by acknowledging and thanking Awene (Arvind) Solomon for his service to Te Rōpū Kaunihera as Chair in the 2021 reporting year, and as Co-Chair alongside Steve Morunga in the 2018, 2019 and 2020 reporting years.

Although our faces are familiar in the wider network of Ngāpuhi Kaumātua Kuia, we are both new to Te Rōpū Kaunihera as members and Co-Chairs. We want to thank the rest of the members, some of whom are also new to the executive committee, for their support and contribution to our aim of working collaboratively together with the trustees of Te Rūnanga-Ā-Iwi-Ō-Ngapuhi (TRAION) to meet their cultural and spiritual obligations to Te Whare Tapu Ō Ngāpuhi.

We also acknowledge the outgoing members; Heeni Jane Whiu, Hōhipere Lloyd, Lovinia Wynyard, and Whakatau George.

We are pleased to present this year's report for 'Te Rōpū Kaumātua Kuia o Te Whare Tapu Ō Ngāpuhi.'

Kara George and Waireti Paora

Co-Chairs
Te Rōpū Kaumātua Kuia o Te Whare Tapu Ō Ngāpuhi

DIGITAL CONNECTIVITY DESPITE COVID-19

The challenges of Covid-19 continued to impact on Te Rōpū Kaumātua Kuia this year, but to a lesser extent than last year.

While we could not do much about the geographical constraints, we were pleased that this time around, we were able to stay better connected using digital platforms and technology to hold our regular executive committee meetings, and hui with the wider rōpū Kaumatua Kuia o Ngāpuhi.

We would like to thank the rōpū's Kaiwhakahaere for her support with our engagement opportunities. Among other tasks, she coordinated the online meetings; kept us and the wider rōpū kaumātua kuia o Ngāpuhi up to date about important business, hauora and social matters through regular pānui and emails; and ensured that when we did attend personally at the TRAION offices we were consulted on the plan and all safety protocols were in place.

Many of the wider rōpū were also able to attend other online Kaupapa, including the Wai 2700 Mana Wāhine Kaupapa Inquiry tūāpapa hearings in July at Terenga Parāoa Marae.

GOVERNANCE REVIEW

Te Rōpū Kaunihera held some meetings with David Gray who conducted phase two of the 2019/2020 independent review of TRAION. It came as no surprise that the following was included among his 13 recommendations to the TRAION Board; *'That the Rūnanga reviews the role and functions of Te Rōpū Kaumātua Kuia Ō te Whare Tapu Ō Ngāpuhi, including its status vis-à-vis the Rūnanga.'*

Many of us can still remember the organisation capability review of TRAION in 2008 which recommended to formalise the role of Kaumātua and Kuia as a reference group to monitor the strategic direction and key decisions taken at Board level.

Even if not intentional, subsequent operational approaches may be perceived to have moderated the role, status and mana of Te Rōpū Kaunihera. This matter sits 'at the heart' of the wording in the trust deed, and Te Rōpū Kaunihera is committed to meeting its obligations in any decisions around amendments, particularly pertaining to *Te Rōpū Kaumātua Kuia Ō te Whare Tapu Ō Ngāpuhi*.

We are, however, pleased to report that we have been seeing changes of behaviour and practice within the organisation at all levels that demonstrate good faith from the Board, the CEO and his team, to address the role and functions of Te Rōpū Kaunihera.

CULTURAL IMPACT ASSESSMENT HUI

Commissioned by TRAION in 2020, the Rangitāne Cultural Impact Assessment (CIA) on the Proposed Maritime Development, was completed in February 2022 of this reporting year.

Ted Wihongi and Hirini Tau led the Cultural Impact Assessment hui in June 2020. At the conclusion of the hau kāinga, consultant Dallas King was appointed to complete the CIA.

The purpose of the Rangitāne CIA was to support hapū to provide a cultural perspective of the proposed Rangitāne Maritime Development. The assessment facilitated meaningful and effective participation of Māori in impact assessment and was a requirement in accordance with Schedule 6 of the Covid-19 Recovery (Fast-track Consenting) Act 2020.

MATARIKI LUNCHEON 2021

The delta wave of Covid-19 that shut the country down in August 2021 thankfully came one week after Kaumātua Kuia o Ngāpuhi gathered at Semenoff Stadium in Whangārei to celebrate Matariki, making that celebration one of the last social events of the year for many of us.

Co-hosts Marcia Hopa and Luke Bird kept the humour and entertainment going, and those amongst us with nimble feet enjoyed line dancing with some members of the Hokianga Country Music Club.

It was also an opportunity to acknowledge the serving members of Te Rōpū Kaunihera with gifts for their dedication, time, and service to Ngāpuhi, in advance of the AGM in November at which time a new Te Rōpū Kaunihera would be confirmed.

Ngā mihi nui ki a Whangārei Takiwā, E Tū Whānau and TRAION staff for planning and running this special event to celebrate with each other at this special time of year for Māori.

TE RŌPŪ KAUNIHERA KAUMĀTUA KUIA ELECTION

Te Rōpū Kaunihera AGM was held on Thursday 18 November 2021, with nominations for the 10 vacancies opening on 4 October and closing on 5 November.

Given the unpredictable changes in Covid-19 alert levels from August when the first lockdown due to the delta variant began, there was some uncertainty leading up to the AGM about whether it would be held in person or online. Fortunately, the restrictions for Te Tai Tokerau by the AGM date allowed small gatherings - with safety protocols - to be held. The AGM was held online and in person for those who wanted to attend kanohi ki te kanohi, with masks and hand sanitiser provided. Those who attended said were looked after well by TRAION operational staff.

Te Rōpū Kaunihera has 10 seats, so with 10 nominations received, and following confirmation and verification by the Iwi Registrar, all nominees (as follows) for Te Rōpū Kaunihera were confirmed at the AGM, becoming the new Te Rōpū Kaunihera. Kara and Waireti were elected Co-Chairs.

Arvind Solomon

Hammond Ngaropo

Hirini Tau

Kara George

Manahi Mauheni

Ngawai Tuson

Steve Morunga

Ted Wihongi

Waireti Paora

Wiremu Peita

WINTER WELLNESS EVENT

In June 2022, TRAION hosted an event at their offices in Kaikohe for about 60 kaumātua and kuia, to promote winter wellness.

TRAION worked alongside Te Hau Ora Ō Ngāpuhi (THOON), whose kaimahi and leadership in the hauora space kept so many of us safe over these past two years.

THOON set up a vaccination site in the carpark, and did wellness checks including high blood pressure, diabetes and bowel screening. Inside we had entertainment, giveaways, mirimiri, rongoā, kai, and information stands from providers including TRAION's Kaitiaki Kauri team.

Kaumātua and kuia thoroughly enjoyed the entertainment from Ngā Moko a Rāhiri and Max Cochrane.

The event was funded by THOON, Te Poari Hauora Ā Rohe O Te Tai Tokerau (Northland District Health Board) and Te Puni Kōkiri.

REPRESENTING NGĀPUHI

An 'Engagements and Kaupapa Tautoko programme' was developed alongside TRAION's Strategic Relationships Manager, to include Te Rōpū Kaunihera in events.

TRAION also provided a budget for kākahu for Te Rōpū Kaunihera for when our members represent Ngāpuhi at various occasions.

Nā reira mā ēnei kupu akiaki e hakataupoki ake i te pūrongo whākī nei. Me tuku nei ngā hakawhetai ki tō tātou Matua ora tonu nei i te Rangi mō Āna tini manaakitanga i ūhia mai i te Rangi ki te whenua, hei oranga pū mō tātou katoa. Kia noho tonu Tōna āiotanga ki runga ki a tātou i ngā wā katoa. Mauritū, maurioho, mauritau, mauriora ki a tātou katoa. report

Therefore, let these words of encouragement and comfort bring to close this report. Let us give thanks to our living Father in Heaven, for His many blessings that He has bestowed upon us from Heaven to Earth, as sustenance for us all. Let His abiding tranquility remain with us at all times. Let the Lifeforce be enduring, let it be awakening, let it be serene and also bring wellness to us all.

Kara George and Waireti Paora

Ngā Heamana Tapatahi
Te Rōpū Kaumātua Kuia Ō Te Whare Tapu Ō Ngāpuhi

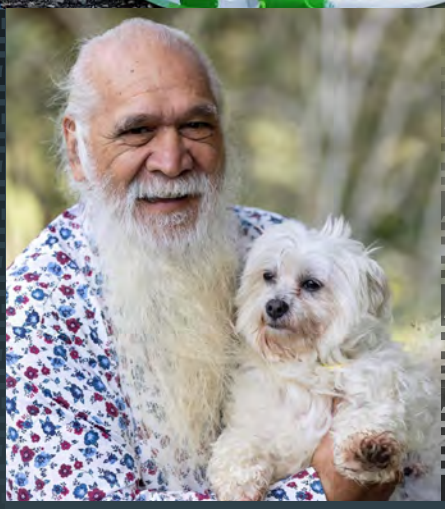
Kaitiaki
Kauri

E READY

NGĀPUHI

NGĀPUHI
NGĀPUHI

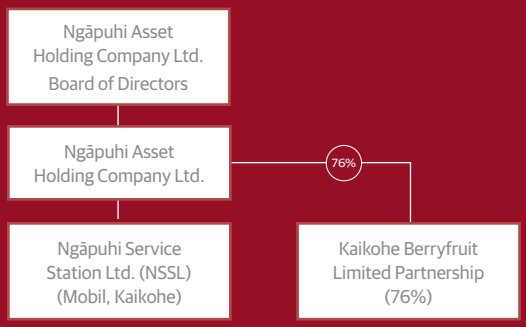
SEADOO
GTI



Te Hau Ora O Ngāpuhi
RECONNECT
KAIKOHE

NGĀPUHI
Ngāpuhi Asset Holding Company Limited

TĀ TE HEAMANA O NGĀPUHI ASSET HOLDING COMPANY LTD.



Independent Chair's Report

NGĀPUHI ASSET HOLDING COMPANY LTD. BOARD OF DIRECTORS

John Rae	Independent Chair
Nicholas Wells	Independent Deputy Chair
Elena Trout	Independent Director
Nicole Anderson	Director / TRAION representative

John Rae — Independent Chair
Ngāpuhi Asset Holding Company Ltd.

Tēnā rā tātou katoa,

Ki ngā uri a ō tātou wheinga, ko rātou i hakawhiti mai i te Moana-nui-ā-Kiwa, i parea ngā aupiki me ngā auheke o ngā whatinga ā-tai kia ū ora ai ki uta ki ngā waimarino o ngā tai ahuru o te Hokianga, nau mai; haere mai.

Tēnā koutou kuikui mā, kaumātua mā e noho ake nei hei āhuru mōwai mō mātou. Ka mihi atu ki te hunga tauheke e hakarangatira ake ana i tō tātou Iwi nui o Ngāpuhi.

Ka nui te aroha ki a koutou.

Kua pēhia rawatia tātou e te mate kowheori, ā, e mātai ana tātou ki te pae tawhiti o ngā mahi kei te aroaro. E hihiko ana tātou mō te āpōpō o ngā huarahi e parahia ana mō Ngāpuhi.

John Rae
Independent Chair – Ngāpuhi Asset Holding Company Ltd.

HE MAHI AHUMONI

Performance and highlights

For the year ended 30 June 2022, Ngāpuhi Asset Holding Company Limited Group (NAHC) has reported a net profit of $2.53m (2021: $4.6m) in what were very difficult economic and trading conditions. The result is reflective of how the global economic downturn has impacted all business and industries, and none more so than the financial markets.

In recent years, NAHC benefited from astute management and a buoyant economy, and had positioned itself well through the onset of Covid-19. However, despite the positive work NAHC achieved this year – including operational savings, protecting fisheries' income and developing a large-scale berryfruit operation – the impact of the financial markets on our investment portfolio has dragged down NAHC's year-end result.

Since establishing the investment portfolio in 2017, NAHC had not made any capital withdrawals from the MINT Asset Management managed funds, and has continued to make regular contributions to the funds as part of diversifying and expanding the economic base for Ngāpuhi. Things have changed this year, but it should be noted that the current year's portfolio losses reported with MINT are unrealised; and as NAHC is a long-term investor, these losses will almost certainly reverse over time.

NAHC will not be alone in reporting an impacted financial result for the year, and we will still be considerably better off than most. As you will all recall from last year's Annual General Meeting, NAHC anticipated a cyclical change within the economy and prepared the best it can for this eventuality. This has enabled NAHC to still provide Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi (TRAION) with a dividend for the year of $2.27m, which is consistent with previous distributions made during recent record years.

A summary of key financial and performance impacts for the year ending 30 June 2022 is as follows:

- Obtaining a 76% controlling shareholding within Kaikohe Berryfruit Limited Partnership (KBLP)
- Negotiating a five-year inshore and highly migratory fisheries agreement with Moana NZ
- Aotearoa Fisheries Limited dividend received of $1.3m [2021: $1.1m]
- Overall reduction in MINT portfolio returns of ($1.6m) [2021: $1.5m gain]
- Significant saving on OPEX to budget
- Investing an additional $2m into the MINT Diversified Income Fund
- Implementing a new Statement of Investment Policy and Objectives (SIPO) policy in conjunction with TRAION; and
- Stable Annual Catch Entitlement (ACE) returns upon commercial fishing quota.

The Total Assets of NAHC Group increased during the year by $6.3m to $73.1m [2021: $66.8.m] upon the recognition of KBLP as a subsidiary (with NAHC having effective control) as opposed to a joint venture (having shared control), and after accounting for the $2.27m TRAION dividend.

Three of the team from Mobil Kaikohe; Mihi Hati-Stevens (stock manager), Kevin Hellyer (long serving supervisor). and Jean Cook (site manager)

Nicholas Wells — Independent Deputy Chair
Ngāpuhi Asset Holding Company Ltd.

HE RINGA TOHU

Directorships

As acknowledged in last year's report, NAHC was actively engaged in the recruitment process for an independent Director to join the NAHC Board; and we were encouraged by the calibre and number of candidates wanting to contribute to the future successes of Ngāpuhi. Having completed this process, we are pleased that Nick Wells was endorsed by TRAION as the third independent NAHC Director.

Nick was recently the Chief Executive Partner at Chapman Tripp. His work included leading their Māori legal team (Te Waka Ture), having advised a number of Iwi in their Treaty settlements, structuring and commercial initiatives. Additionally, Nick brings significant experience within private equity and venture capital sectors, and established connections within relevant political, Iwi and commercial networks.

On a personal note, my tenure on the NAHC Board will be complete in May next year. To facilitate a logical and coherent transition, NAHC has signalled Nick Wells as the prospective NAHC Chair in unanimously appointing him to the Deputy Chair role. It is my view that Nick is well-suited to lead NAHC and the commercial aspirations of Ngāpuhi into the next phase.

NAHC is currently served by four Directors: Elena Trout, Nicole Anderson, Nick Wells and John Rae (Chair). Having three independent Directors, and Nicole Anderson (TRAION Trustee) as the TRAION-appointed Director, the NAHC Board structure continues to meet its legal requirement of maintaining 60% independence, as prescribed under the Māori Fisheries Act 2004.

HE MAHI HĪ IKA

Fisheries

In 2005, Ngāpuhi was the first to form a Mandated Iwi Organisation (i.e. TRAION) in becoming the first to achieve distribution under the Māori Fisheries Act 2004. However, with Ngāpuhi not having advanced settlement with the Crown, TRAION continues to be reliant on the fisheries sector to generate sufficient income to support its current ambitions, and to adequately provide for future generations.

Seventeen years on, the fisheries quota and Aotearoa Fisheries Limited shares received by TRAION in 2005 continue to be the single largest financial contributor for the Group. This over-weighting within a single sector is not best practice, and the social and environmental responsibilities owed to the health of the fishery is only adding further pressure to the risks within the sector.

The fisheries resource and its environment are currently under increasing and unprecedented levels of scrutiny from those who interact with the resource (recreational, commercial, and customary). Although the intentions of the majority of parties are honourable, often the part that is missing is an appreciation of how other parties experience and interact with the resource. Fisheries and the marine environment are a shared resource, and what is required is a holistic approach to the ecosystem and how we all interact with it. Māori, and in particularly Ngāpuhi by virtue of the size of our fisheries settlement, have the best opportunity to influence what future generations will experience when they head into/onto the water.

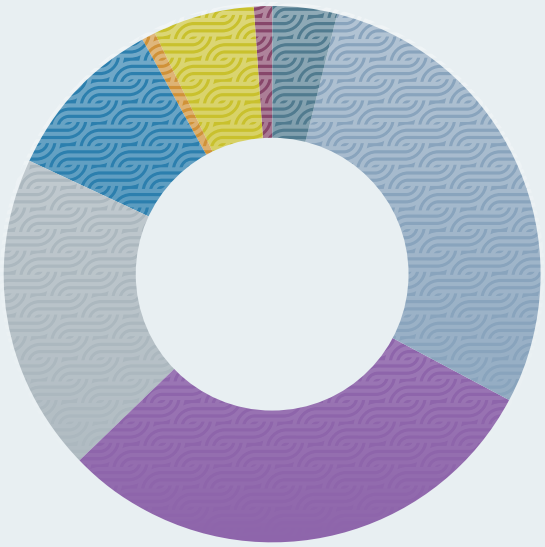
In recent years, NAHC has actively participated in establishing a number of commercial fishery initiatives that have generated higher value returns from the fisheries' settlement assets (e.g. Ngā Tapu Wai o Māui and the recent Moana NZ Supply Agreement) and which have a more Māori-centric view of the resource. This has the added benefit of aligning Ngāpuhi alongside other Māori fisheries organisations, and removing the complexity within the administrations of our ACE transactions.

Although NAHC now has other new areas of investment focus, we will continue to advocate within the fisheries sector, and I implore more Ngāpuhi to be become active within public fisheries consultation processes so that their aspirations can be heard.

HE MAHI HAUMI

Investments

The NAHC Group has a total asset base of $73.1m, [2021:$66.8m] which is represented as follows:



Cash & Cash Equivailents	**4%**
Fisheries Quota	**29%**
AFL Shares	**30%**
Managed Funds	**19%**
Property, Plant & Equipment	**10%**
Mobile Kaikohe	**1%**
Kaikohe Berryfruit	**6%**
Other Assets	**1%**

NAHC GROUP TOTAL ASSET

$73M

Income received during the year by NAHC from its fisheries ACE, commercial leases and annual fisheries dividend was in line with prior year(s). However, the most significant impact on NAHC's financial performance for the year was volatility within global investment markets, and official cash rate (OCR) movements. As noted earlier, the global impact on funds under management with MINT Asset Management declined during the year. Although NAHC received distributions from MINT of $313k [2021: $244k], unit prices of the funds declined for the year ending 30 June 2022 resulting in unrealised losses of ($1.92m) being booked under the mark-to-market approach. In contrast, $1.22m of unrealised gain was recorded in the previous year.

In prior years, NAHC/TRAION benefited from its investments within MINT and, as a long-term investor (i.e. investment horizon in decades not years), these investments will recover and appreciate over time. We cannot let a 'bad year' distract us from continuing to invest for greater economic growth. Having exposure to the global financial markets will always be part of any prudent investment portfolio for Ngāpuhi.

The fisheries assets allocated to TRAION were only ever intended to be the start of the commercial journey for Ngāpuhi. Developing a diversified investment portfolio to protect Ngāpuhi against an overweighted investment exposure within the fisheries sector will, on average, yield a higher longer-term return whilst lowering the risk profile of Ngāpuhi.

The 'tidying-up' of the fisheries assets has allowed NAHC the opportunity to investigate other long-term financial propositions to diversify the investment portfolio. In support of retaining real value growth from its investment, TRAION has undertaken to formalise a distribution policy with NAHC that re-balances the TRAION dividend to a sustainable level to:

(i) Provide certainty of income for TRAION; and

(ii) Enable NAHC to reinvest sufficient reserves to meet its stated objectives.

A core component of the diversification strategy has been the development of Kaikohe Berryfruit Limited Partnership (KBLP), located within the Ngāwhā Innovation and Enterprise Park just out of Kaikohe. KBLP is a horticulture venture between NAHC and Far North Holdings Limited (FNHL) that has been established to provide sustainable returns and significant new employment opportunities in the region. During the year, NAHC increased its interest within KBLP to 76%, to become the majority partner.

Since site works began in April 2021, KBLP has established 10ha of poly-tunnel houses, a water reservoir, full fertigation and irrigation system with self-sustaining water reticulation; and the first 3ha of strawberries are already planted. This progress is a testament to the dedication of our team, strategic partners, and the local workforce that relished the opportunity to work with and for their whānau. KBLP has already directly contributed approximately $1m in wages within the community, with the majority of KBLP's workforce being Ngāpuhi and having come from seasonal or transitional working environments.

The second stage of development for KBLP will involve the crop programme for the remaining 7ha of tunnel houses, and the construction of a modern coolstore and administration block. KBLP also has 6ha of tunnel houses on adjacent land for future development.

The 3ha of strawberry plants alone represent:

204,000
STRAWBERRY PLANTS

26,400
LINEAR METRES OF GROWING TABLES

530,500
STRAWBERRY PUNNETS

$600k+
PICKING LABOUR WAGES

132MT
OF STRAWBERRIES TO EAT

40
NEW JOBS CREATED

Through KBLP, NAHC is maximising the benefits of our location incorporating the favourable climatic conditions, access to water, and the appetite of our people to work. KBLP is seeking to be recognised for its quality produce that captures the mauri of Northland by nurturing its fruit, land, and people.

Ngāpuhi Service Station Limited (NSSL), operating as Mobil Kaikohe, is a wholly-owned subsidiary of NAHC, and reported a contribution of $112k for the year [2021: $152k] which is favourable given the Covid-19 and supply disruptions NSSL faced. For the second year, the Covid-19 traffic light system significantly impacted NSSL's ability to trade, with the core difference for the current year being there was no direct Covid-19 support provided to the business.

To compound the challenges faced by NSSL, the neighbouring fuel station burnt down in October, leaving NSSL as the sole fuel retailer in Kaikohe for a two to three-month period. This placed enormous pressure on the NSSL team overnight by effectively doubling turnover, and having to implement traffic management plans and increase staffing levels to ensure everyone in Kaikohe had access to fuel.

The manner in which the NSSL team conducted themselves in such a pressured environment is admirable, and we greatly appreciate the commitment of the NSSL team led by the very competent Jean Cook (NSSL – Site Manager).

HE MIHI

Acknowledgements

Having served Ngāpuhi with pride for the past nine years, I can see the undeniable potential for Ngāpuhi to re-elevate itself above the influence and stature of other seemingly larger, but settled Iwi. However, without positive change and Ngāpuhi reaching a settlement, TRAION will endeavour but struggle to meet the growing and changing needs of its people.

To ensure that 'the sacred house of Ngāpuhi stands strong' Ngāpuhi needs to return to its rightful place at the top table, as the largest Iwi across all social, commercial and political forums. Only with everyone in the waka paddling in the same direction can Ngāpuhi's aspirations be achieved.

I have immense pride in what NAHC has strived to achieve, and the people I have worked alongside.

My first acknowledgment is to Wane Wharerau as an equally long-standing NAHC Director, now TRAION Chair, and friend. I have witnessed the sacrifices Wane has made, and admire the humility and intent he has shown in serving Ngāpuhi. Wane has proven to be a principled leader for Ngāpuhi.

The current NAHC Board continues to serve Ngāpuhi professionally, and would be the envy of other organisations. Nicole Anderson serves as an exemplar of what Ngāpuhi self-governance can be; and for NAHC to have attracted independent governors the calibre of Elena and Nick, shows the support and resources readily accessible to Ngāpuhi.

We all have limited time to contribute to an organisation, and I would encourage TRAION to fully utilise the knowledge and competencies that these three outstanding NAHC Directors provide the Group.

To the dedicated team at NAHC, your unwavering contributions to Ngāpuhi's success must be acknowledged. Throughout the series of financial, governance and audit reviews, NAHC has been exemplary.

NAHC has consistently proven to be an astute and sound platform for TRAION during these challenging times, and should provide confidence in how TRAION's financial interests are being invested and managed. I would especially like to acknowledge the amazing Miriama Maihi who very quietly has held us all together through thick and thin, and who constantly provides us with a lens on the reality of those that we serve, and the inspiration to turn up and do the job that we all do to the best of our ability. Ngā mihi nui, Miriama.

To my previous Chairs – Leigh Auton and Jason Witehira – thank you for being exemplars of the selfless leadership required to manage the tricky world of pre-settlement organisations.

And, finally I would like to acknowledge Paul Knight (NAHC CEO) whom I have worked alongside since joining NAHC in 2014. Paul has done an amazing job for us all. He has not only been our CEO but has also done an exceptional job as our CFO, COO and CIO – such is the responsibility when we have such a small team! I would like everyone to please recognise that Ngāpuhi has an amazing taonga in Paul. He has worked tirelessly under difficult circumstances to improve not only the fortunes of NAHC, but has quietly supported TRAION across the full range of commercial challenges that the Group has faced during the past nine years. Pai rawa, e hoa.

Ngā mihi nui ki a koutou i tēnei wā,

John Rae

Independent Chair
Ngāpuhi Asset Holding Company Ltd.

NGĀPUHI
Ngāpuhi Iwi Social Services

TE PŪRONGO Ā TE HEAMANA Ō NGĀPUHI IWI SOCIAL SERVICES LTD.

Chair's Report

NGĀPUHI IWI SOCIAL SERVICES BOARD OF DIRECTORS

Michael Kake	Chair / Director
Te Miringa Huriwai	Director
Te Rau Allen	Director
Erena Kara	Director
Mariameno Kapa-Kingi	Director

Ngāpuhi-kōwhao-rau

Tōtō ana ngā puna i Taumārere

Mimiti ana ngā puna i Hokianga

Tōtō ana ngā puna i Hokianga

Mimiti ana ngā puna i Taumārere

Tēnā koutou katoa e te Whānau Whānui o Te Whare Tapu ō Ngāpuhi.

As Chair, I am pleased to present this report on behalf of Ngāpuhi Iwi Social Services (NISS) for the 12 months ending 30 June 2022. This report highlights many of the achievements and milestones from the year, and recognises the commitment and hard work of CEO Liz Marsden and her team, and the positive outcomes achieved for vulnerable mokopuna, taitamariki and whānau.

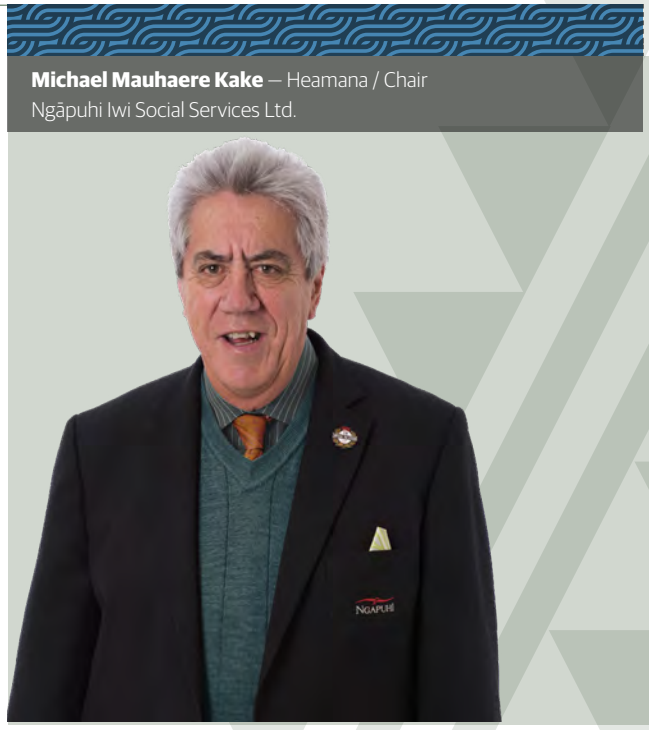
This reporting year (1 July 2021 to 30 June 2022) is Liz' last full year with NISS. Our organisation has benefited immensely from her experience and dedication over the years. Notably Liz led NISS through challenging kaupapa, particularly the pay parity journey that finally brings the pay for NISS social workers into line with Oranga Tamariki. We are grateful for her hard work and commitment, and wish her well going forward.

I also want to acknowledge my fellow directors for their support in what has been another challenging year. We are proud to govern an entity that strives for better outcomes, and that regardless of any obstacles or difficulties, remains committed to aspirational goals for whānau.

Mauri Ora,

Michael Mauhaere Kake

Heamana / Chair – Ngāpuhi Iwi Social Services



Michael Mauhaere Kake — Heamana / Chair
Ngāpuhi Iwi Social Services Ltd.

NEW STRATEGIC ASPIRATIONS FOR NISS

Our aspirations for Ngāpuhi by 2040 are that our people:

- Enjoy an excellent standard of living
- Are employed and a significant number own businesses
- Are housed safely and enjoy warm, loving home environments
- Are healthy and well
- Enjoy excellent relationships within 'the house of Ngāpuhi' and with others
- Are politically united, are influential at local, regional and national levels and are a 'force for good'
- Are realising their potential as a confederation of hapū, whānau and marae as a modern indigenous people, dynamic, vital and alive in the world.

That Ngāpuhi identity, language, knowledge and culture:

- Are no longer endangered
- Have achieved a 'new life', a new energy and dynamism
- Are influential at local, regional and national levels.

That the Ngāpuhi rohe:

- Enjoys great environmental health and wellbeing
- Is abundant with native species of flora and fauna
- Sustains Ngāpuhi livelihoods and lifeways
- Enjoys a great relationship between the need to exploit resources and the maintenance of environmental health and wellbeing.

That Ngāpuhi institutions and organisations, including marae:

- Enjoy excellent leadership at governance and management levels
- Are extremely well organised and managed
- Are a source of pride to Ngāpuhi people and the nation.

Values

Me ako ā tātou tamariki he Kawenata te Tiriti o Waitangi. Ōna pūtaketake, he rangatiratanga, he manaakitanga, he whanaungatanga, he tohungatanga, he ūkaipō. Otirā, kei tua ko te aka matua, tōna ingoa ko te Kotahitanga.

We must teach our children that te Tiriti o Waitangi is a covenant whose roots are embedded in rangatiratanga, manaakitanga, whanaungatanga, tohungatanga, ūkaipō. However, beyond all of these is the parent vine whose name is Kotahitanga.

Rangatiratanga

A unifying leadership style achieved through weaving (ranga) groups and teams (tira) together.

Manaakitanga

Fostering and uplifting mana at individual and collective levels primarily through acts of generosity.

Whanaungatanga

Understanding that life is lived in a web of relationships, 'the woven universe'. Consequently, high-quality thinking and actions occur when relationships are fostered and nurtured.

Tohungatanga

Harnessing the creative capabilities of individuals and groups.

Ūkaipō

Healing and empowering people by bringing them to experiences akin to a child suckling at their mother's breast.

Kotahitanga

All things are achievable through unity, through an experience of 'oneness'.

BUSINESS PLAN

Five key strategies for development in F23 were identified at the NISS' business planning hui held in May.

1. **Governance and Management**

Implement recommendations from the organisation's review.

2. **Relationships**

Win the mandate daily – develop systems for consistent whānau feedback indicating levels of satisfaction with NISS services. Include internal and external 360 reviews.

3. **Funding and Resources**

Develop a commissioning and investment strategy.

4. **Research and Development**

Expand the Ngāpuhi Ora Tepu approach across all NISS services. Build knowledge and understanding for improved service delivery.

5. **Build Whānau Capacity**

Expand the capability-building approach of Whānau Ora.

- Investigate the potential of Nga Tini Whetu programme expansion.
- Develop an appropriate Quality Management System (QMS).
- Develop and implement a workforce development plan.

HUI WITH ORANGA TAMARIKI

In August 2022 we had a very positive hui about the potential for stronger working relationships between Ngāpuhi and Oranga Tamariki – Ministry for Children (OT). The discussion was attended by representatives of TRAION, THOON, NISS and Oranga Tamariki. NISS fed back on the outcomes of its strategic planning recently undertaken. The planning work has created a strong foundation for the future, with clear underpinning of the Ngāpuhi vision:

Kia tū tika ai Te Whare Tapu o Ngāpuhi
The sacred house of Ngāpuhi stands strong

and NISS' new mission:

Acknowledging 'te mana o te whānau', NISS exists as an enabler to support whānau to release their potential

Oranga Tamariki briefly talked through their current strategic outlook – noting that NISS had heard directly from Minister Kelvin Davis and Tā Wira Gardiner. The group then looked at areas of strategic alignment – the potential 'shared endeavour'.

There was a clarifying discussion on the nature of devolution, the clear Ngāpuhi position on succession of sovereignty, and a summary of what OT was able to do within the current legislation and strategic direction. It was agreed that we should frame our work together as 'developing a ***relationship*** involving the potential ***transfer*** of functions and associated resources'.

There was general agreement that there was strategic alignment on:

- the use of a community-led, flexible Whānau Ora model to support tamariki / whānau who are notified to OT
- leadership and involvement in supporting tamariki in state care
- exploring the full or partial transfer of some Oranga Tamariki functions to NISS.

In discussion, a preference for starting with the 'front door' emerged – i.e. NISS working alongside OT when a child is notified. This would involve using a flexible Whānau Ora model to ensure that whānau who were notified to OT get the support needed to sort any issues with minimal or no further OT involvement.

> "It was an honour to have met with Tā Harawira (Wira) Gardiner in his capacity as Oranga Tamariki chief executive, before he passed in March 2022."
>
> **Liz Marsden, CEO, Ngāpuhi Iwi Social Services.**

Tā Wira Gardiner with Niss ceo Liz Marsden and Doug Hauraki, pou tikanga for Oranga Tamariki.

The scope of the work would then naturally move on to supporting whānau if issues escalate (e.g. advocating for whānau and / or running hui-a-whānaū and family group conferences FGCs and 'reclaiming their original intent').

We are confident there was willingness in the room to learn from others as we all work for the benefit of whānau and tamariki.

A design workshop later in the reporting year will progress discussions around the initial design scope on the Kaikohe site; the next phase would look at Whangārei North and Whangārei South sites as part of the Ngāpuhi rohe.

PAY PARITY CLAIM

It is with great pleasure that we are able to provide an update with a successful outcome about the pay parity claim.

As discussed in annual reports from recent years, in 2019 the Public Service Association (PSA) lodged a pay equity claim against NISS and four other social service providers employing social workers.

The claim was triggered by the 2018 settlement of the Oranga Tamariki pay equity claim, which widened the pay gap between people in social work roles in government, and Iwi and community social services.

Over the following two years, a complex review and bargaining process was progressed by the five employers and Oranga Tamariki (as the comparator organisation representing government funders). It was acknowledged that any settlement must be fully funded through additional government funding.

This has been agreed and cabinet has ring-fenced the funding required to address the claim. It has also been agreed that pay parity funding will be effective from 1 July 2022. This will involve significant pay rises for 38 NISS employees, although funding, including back-pay, is unlikely to be released to the five employers until November 2022.

The parties recognise that a settlement which impacted exclusively on the five employers would have both unintended consequences for the employers, and would fail to address the undervaluation of the work present across the whole NGO social services sector.

The parties are therefore committed to ensuring the settlement for NGO employees engaged in social work addresses the sex-based discrimination for all those engaged in social work across the national social services sector.

TIKANGA Ō NGĀPUHI TEPU ORA WĀNANGA

In May, the Whānau Care Team hosted a two-day wānanga with the Kaikohe, Oranga Tamariki site at Kohewhata Marae. The purpose of the wānanga was to introduce the Ngāpuhi Tēpu Ora Framework.

The framework ensures that hakapapa search is undertaken for Ngāpuhi tamariki who are in the custody of Oranga Tamariki, with a view to connecting them to their Ngāpuhi hakapapa and whānau, if this is in their best interests. It also requires that NISS wraps support around whānau who agree to provide a home and cultural connection that will enhance and strengthen a sense of their Ngāpuhitanga for tamariki.

The wānanga was a success and in the next six months a similar process will be offered to the two Oranga Tamariki sites in Whangārei.

The focus on ensuring Ngāpuhi tamariki are safe, secure and connected to their hakapapa is expressed by the four pou:

- Matua Atawhai – recruitment of, and support for, Ngāpuhi whānau caregivers
- Kāinga Rua – reviewing non-kin placements
- Heretangata – hakapapa search (includes whānau hui)
- Ngā momo hononga – cultural identity and connectedness.

COVID-19 RESPONSE

NISS continued to operate throughout the Level 4 lockdown, and similarly in Level 3. We provided New World supermarket vouchers, which whānau picked up from our office, and our staff delivered kai to the homes of whānau who were unable to travel or who were unwell.

There has been a shift in the operations since the appointment of an MSD-funded Community Connector. When the position was activated in early March, the daily demand for kai packs was high, however with Hokianga Health and THOON later receiving funding and resources for kai and medical supplies, NISS' funding was used to support other needs within whānau such as power bills, vehicle registrations, etc.

HEI HUARAHI

Two successful and well-attended wānanga were held at Moria Marae, Whirinaki during the April school holidays. One was a tikanga and sports-based wānanga, known as 'Above the Rim', for taitamariki actively involved in sports.

The wānanga also focused on basketball skills and health and fitness. The second wānanga focused on reconnecting our taitamariki back to Ngāpuhi. A focus for both wānanga was ANZAC and commemorating our local soldiers/tūpuna, in particular Harding Leaf from Whirinaki. Because of numbers, a second marae in Whirinaki, Matai Aranui, also provided accommodation.

Hei Huarahi generally targets Ngāpuhi taitamariki who are in the custody of OT. Although Covid meant we were unable to invite Tāmaki Makaurau sites, 27 people from Auckland-based Wairere Care Services did attend, including six taitamariki in OT custody, staff and care-givers.

NEW ARTWORK IN NISS' CONFERENCE ROOM

NISS held a blessing for the artwork in its conference room, depicting ngā maunga o Ngāpuhi, completed by Ākau, a group of young Māori artists based in Kaikohe. NISS was privileged to have the tohunga of Te Maramataka, Rereata Makiha, come in and conduct the blessing.

CLIENT NUMBERS

216

WHĀNAU SUPPORTED BY REGISTERED SOCIAL WORKERS, DEALING MOSTLY WITH FAMILY HARM AND ADDICTIONS

37

TAMARIKI TRANSITIONED FROM OT BACK TO WHĀNAU

592

TAMARIKI AND TAITAMARIKI COMPLETED YOUTH AND MARAE-BASED PROGRAMMES

517

TAMARIKI/TAITAMARIKI SUPPORTED BY SOCIAL WORKERS IN SCHOOLS.

COVID-19 RESPONSE

MSD broadened the scope of NISS' Community Connector contract to meet the essential needs of whānau self-isolating, but also support whānau who have been impacted by Covid.

Examples of this could be whānau who:

- have been in isolation previously, including those whānau NISS supported to isolate safely
- have experienced reduced or loss of income (which may include having taken on debt)
- have disengaged from employment or education
- have on-going health concerns that impact their ability to work etc.

TAI TOKERAU ATTENDANCE SERVICE

The Ministry of Education has asked the Tai Tokerau Attendance Service (TTAS) to reduce the number of under 16-year-olds who are no longer enrolled in education due to being absent from schools for more than 20 working days. At the end of May, there were around 600 tamariki and taitamariki in this category (Non-Enrolled Notifications or NENS) in te Tai Tokerau.

The main reasons for these very high numbers are:

- Unable to locate whānau due to transience and homelessness
- Slow processing of Te Kura (Correspondence School) applications
- Reluctance to re-engage due to perception of schools being a breeding-ground for Covid
- Mental health issues, anxiety, etc among students
- Lack of engagement, e.g. whānau at home but refusing to answer the door
- Reluctance to comply with government directives, e.g. vaccinations and mandates
- Grandparents and siblings being left to care for tamariki without any financial support from parents.

TTAS workers have been working hard to improve engagement, with the aim of tamariki either staying or re-engaging in education through to the end of the school year.

Social Workers in Schools (SWiS) and social workers within the Whānau Team are also assisting with engagement by accompanying the TTAS workers on home visits where whānau are known to these social workers.

COMMUNITY CONNECTORS

(1 MARCH – 30 JUNE 2022)

KAI VOUCHERS TO WHĀNAU

48 WHĀNAU

PETROL VOUCHERS

17

PHONE TOP UPS; VEHICLE REGISTRATION & WARRANT OF FITNESS

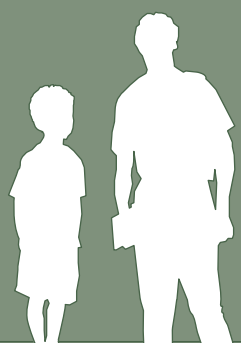
13

HYGIENE & RAPID ANTIGEN TEST KITS

24

TOTAL SPEND

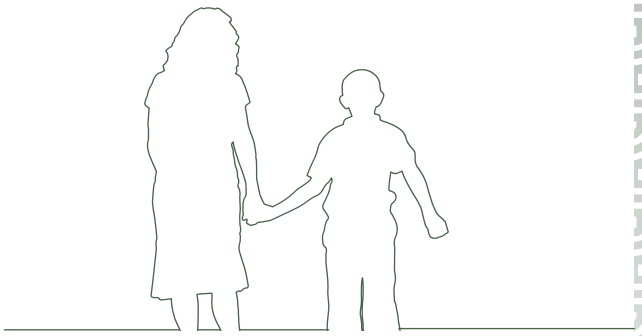
$7,580



CARE TEAM

The Ngāpuhi Tepu Ora Framework, initially developed for the Care Team over several months with Dr Terry Dobbs and Dr Moana Eruera's guidance, is seen as a transferable model of practice that will enhance both internal professional practice, and the working relationship between NISS and OT kaimahi. Evident in the framework are the ideologies, values and principles that guide NISS.

In May, a two-day wānanga with Oranga Tamariki employees from the Kaikohe site at Kohewhata Marae, was organised. The wānanga's main goal was to introduce Oranga Tamariki to the Ngāpuhi Tepu Ora model of practice. The model is grounded in 'te Mātauranga o Ngāpuhi'.



REFERRALS RECEIVED

103

TAMARIKI SUPPORTED TO PLACEMENT

19

TAMARIKI PLACED WITH NISS MĀTUA ATAWHAI

58

SOCIAL WORK SUPPORT FOR MĀTUA ATAWHAI

20

HAKAPAPA RESEARCH

6

WHĀNAU TEAM

High risk family harm is increasing and the team of four registered social workers has been working hard to support whānau in this situation. Other pressures, such as homelessness and financial hardship, are also overwhelming our whānau.

External agencies, such as Work and Income and Oranga Tamariki, are frequently a source of contention when their behaviours show a lack of respect towards tikanga and wairua. Haumaru Taiao, the mid-north Family Harm Table that meets weekly, is processing an average of 25 whānau referrals per week, the majority coming from police. Poverty and addiction issues appear to be the predominant cause of family harm.

As whānau advocates, the team challenges these obstacles by attending family group conferences, participating in whānau hui and utilising the concepts of Whānau Ora and Mauriora.

SOCIAL WORK INTERVENTION
105

FAMILY-CENTRED SERVICE
40 WHĀNAU

FAMILY VIOLENCE COMPONENT
37 WHĀNAU

ASSISTED 163 WHĀNAU WITH:

- **KAI PACKS**
- **PETROL VOUCHERS**
- **OTHER EXPENSES** [PHONE TOP-UPS, VEHICLE REPAIRS, HOUSING REPAIRS CONTRIBUTION]
- **MEDICAL**
- **HYGIENE**

TOTAL SPENT: $11,004

MĀORI YOUTH AT RISK

9 YOUTH STRUCTURED PROGRAMMES

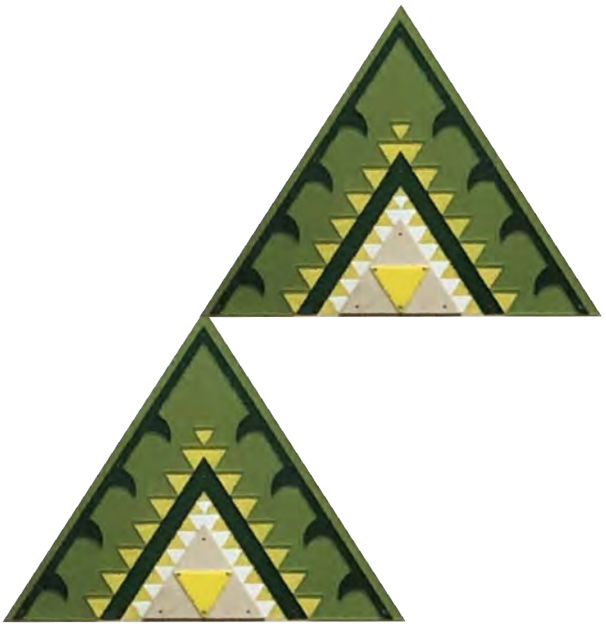
HEI HURARAHI (MARAE-BASED) WĀNANGA	TE APOREI O NGĀPUHI (MARAE-BASED)	ABOVE THE RIM (SPORTS-BASED)	ABOVE THE RIM (AUCKLAND)
3 (150 TAITAMARIKI)	1	4	1

COMMUNITY YOUTH PROGRAMMES
31

SUPERVISION WITH ACTIVITY
1

SUPPORTED BAIL
17

MAHURU REMAND
17



MAHURU REMAND AND YOUTH SERVICES

The teina currently on remand have re-engaged in education and are achieving NCEA credits under the tutelage of the team's trained teacher, Dr Te Mana Rollo. Teina engaged in other services such as supported bail and community youth programmes are also showing increased participation in education and sporting activities.

The biggest issue we have with the Mahuru remand programme is the low number of Mātua Atawhai (carers) for those on remand.

Another remand issue relates to ongoing challenges in finding whānau prepared to accept taitamariki who have dealt with their offending and completed the remand programme but have nowhere to go. There are also taitamariki in the Care and Protection (rather than Youth Justice) area for whom it is difficult to find suitable whānau. Given that these are generally taitamariki who are over 15 years old, NISS is considering an option of staffing a home that can prepare them for adulthood and independent living.

CONCLUSION

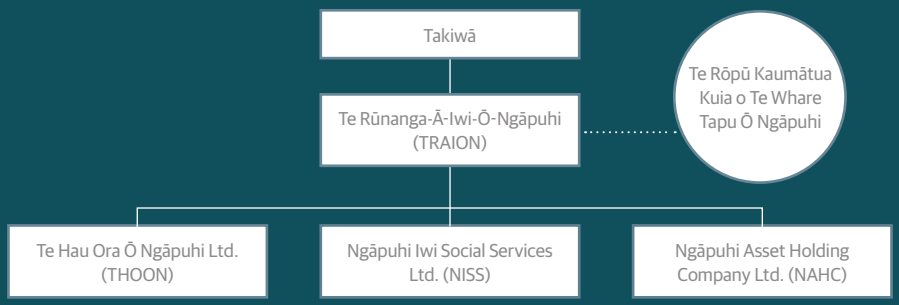
This report provides an insight into the challenges our NISS teams face every day, working with mokopuna, taitamariki and whānau who are under considerable duress. I want to close my report the same way I opened it - with an acknowledge to Liz Marsden for her work in our organisation, the staff who invest daily to better the lives of our whānau, and the NISS Board of Directors. We look forward to a new reporting year without the challenges Covid-19 has brought over the past two and a half years.

Michael Mauhaere Kake

Heamana / Chair
Ngāpuhi Iwi Social Services Ltd.

Te Hau Ora
O Ngāpuhi

TE PŪRONGO Ā TE HEAMANA Ō TE HAU ORA Ō NGĀPUHI LTD.



Chair's Report

TE HAU ORA Ō NGĀPUHI LIMITED BOARD OF DIRECTORS

Hōne Sadler	Chair
Te Rau Allen Director	Deputy Chair / TRAION appointment
Arama Prime	Director
Louis Gill	Director
Myrtle Sanson	Director
Ngāwai Tuson	Director

Hōne Sadler — Heamana / Chair
Te Hau Ora Ō Ngāpuhi Ltd.

E ngā mana hakarērea iho o o tātou mātua tupuna, ko te reo maioha tēnei o manu tatangi o te Hau Ora Ō Ngāpuhi e mihi atu ana ki a koutou katoa. Ko tēnei pūrongo e whākī ana i ngā kaupapa ko oti nei te tutukitia e te Hau Ora Ō Ngāpuhi mō te tau pahure ake nei.

He tini ngā piki me ngā heke i pā kau ake i roto i te tau pahure ake nei. Erangi nā te kaikā me te koi o ngā hinengaro o ngā kaiārahi me ngā kaimahi i puta i te kupenga. Nā te Urutā Kōwheti-19 i hakapakari i te Hau Ora Ō Ngāpuhi, kīhai mātou i tukuna te urutā nei kia hakahemanawa, kia hakataimaha i a mātou mahi. Ko te Iwi o Ngāpuhi i puta ora i ngā matimati o te Urutā Kōwheti-19 nei.

Nā reira, Mauritū, maurioho, mauritau ki a tātou katoa.

To the prestigious authorities whom are the remnants of our parents and forebears, this is the lilting chirp of the bird of good tidings from Te Hau Ora Ō Ngāpuhi bringing greetings to you all. This report is a disclosure of all tasks and Kaupapa that have been completed by Te Hau Ora Ō Ngāpuhi for the past reporting year.

There have been many ups and downs during the past year. But it was because of the agility and the sharpness of focussed thinking of the Interim CEO / CEO and lead managers that we were able to escape the trawling of the nets. The Covid-19 pandemic was the maturing ground for Te Hau Ora Ō Ngāpuhi, we didn't allow the pandemic to exasperate us or weigh down our work. Our Ngāpuhi Iwi managed to slip through the fingers of the Covid-19 pandemic and come out on the plus side.

Let the Lifeforce be enduring, be awakening, be serene, and bring wellness to us all.

Tēnā rā koutou katoa

Hōne Sadler

Heamana / Chair - Te Hau Ora Ō Ngāpuhi

This year due to several factors including Covid-19, we have seen a significant rise in the number of whānau registering with us.

We also increased the number of services we provide, and this has led to significant recruitment of personnel required to deliver on our mission:

He puawaitanga hauora mo Ngāpuhi. The blossoming of healthy and safe communities for Ngāpuhi.

And our purpose:

To ensure that Ngāpuhi whānau live in a safe, warm and loving home environment, with access to quality health services, education, and enhancing relationships with each other and other providers.

In March we farewelled Te Hau Ora Ō Ngāpuhi's CEO, Te Rōpu Poa, who left to take up her new appointment as Te Puni Kōkiri's regional director for Te Tai Tokerau. Te Rōpu had held the role with THOON since 2009, initially for Te Hauora ō Kaikohe which then merged with TRAION in 2015 to form Te Hau Ora Ō Ngāpuhi. Te Rōpu ably supported the strategic direction of THOON and led the organisation through many complexities.

With Te Rōpu's departure, we welcomed THOON's previous chief operating officer Tia Ashby into the role of interim CEO. We are excited and inspired by Tia's leadership, strategic vision, experience, and commitment, as she takes THOON from strength to strength.

COVID-19 RESPONSE

Ngā Kaimanaaki

Te Hau Ora Ō Ngāpuhi (THOON) continued its efforts across the region to support Māori and whānau against Covid-19. Despite challenging and personally upsetting experiences for our team, they persevered to ensure as many whānau as possible were protected from the virus, and had enhanced access to primary care.

THOON led out the Kaimanaaki Project Journey, which saw them through a rapid but coordinated recruitment, development and training phase to Iwi-hapu based whānau assessment and service delivery then onto ongoing long-term management, monitoring and support to improve whānau health and wellbeing.

As the lead provider, THOON collaborated with other partners in Te Tai Tokerau such as marae, hapū, Iwi, Māori providers, NGOs, Northland District Health Board, Ministry of Social Development, Whānau Ora Commissioning Agency, National Hauora Coalition, Ministry of Education, and Te Ara Poutama.

There were certainly challenges; for example, ngā kaimanaaki were not adequately equipped to meet the demands for mental health and addiction services, and the contract length was not

sufficient to ensure sustainable whānau engagement. However, on the plus side, kaimanaaki had access to whānau who would not engage with mainstream services, and the strength and outreach of our networks and service with a Kaupapa Māori lens meant outstanding outreach into the Māori population groups.

Holistic impacts were also evident as kaimanaaki were in employment and the use of local kaimahi increased the uptake of the vaccinations and outcomes for Māori to support increased protection against the virus.

Purpose and outcomes of the Kaimanaaki Project

- Protect vulnerable whānau
- Support whānau with chronic physical and mental health conditions
- Improve wellbeing of whānau and provide access to essential items
- Increase understanding of Covid-19 preventative measures and uptake of the vaccination
- Improve relationships within whānau and community
- Increase engagement in personal health and wellbeing.

INDIVIDUALS ATTENDED FIXED VACCINATION CLINICS

7,300

HELD

40

FIXED VACCINATION EVENTS

INDIVIDUALS ATTENDED A MOBILE OR POP-UP VACCINATION SITE

9,800

HELD

68

MOBILE AND POP-UP EVENTS

The kaimanaaki were community champions.

OF THE

15 employed,

13 were paid

AND TWO

were volunteers.

All 15 completed training sessions either online or in various locations throughout the region. Some of the kaimanaaki were employed to carry out roles such as logistics, communications and marketing, back office, coordination and operations of the project, and building Iwi capacity and capability.

WHAKARONGORAU HEALTHLINE (NGĀPUHI) CALL CENTRE

Having successfully established the Whakarongorau Healthline (Ngāpuhi) Covid-19 response call centre in Kaikohe in the previous reporting year, THOON secured a new contract for the call centre through to December 2022.

Assisting national efforts of contact calls both inbound and outbound, this specialised service immediately became an important tool for providing accurate information to whānau and improving vaccination rates amongst Māori. The joint effort with Whakarongorau Aotearoa (formerly Healthline) enabled Te Tai Tokerau to take ownership of this part of the Covid-19 response at a local level, resulting in an improved network of service resources.

The call centre required agile thinking and outside the box project management to bring together health advisors online, a fully equipped call centre, and business tools, policies and procedures to meet the high standard required. Call centre staff came from all walks of life, providing new opportunities for employment, new skill sets and an unprecedented level of positive engagement with Māori.

Our call centre kaimahi – almost all of whom live in the rohe – demonstrated professionalism, empathy and skill, and we should not underestimate the service they provided to thousands of people over the phones at a vulnerable time.

Hōne Sadler (Chair) and Tia Ashby (Interim CEO) from THOON, with Andrew Slater (CEO), Roger Sowry (Chair) and Mary Lose (CEO) from Whakarongorau Aotearoa.

THOON has been working together with Whakarongorau Aotearoa (formerly Healthline) since 2020, and we value their partnership. With the call centre established in Kaikohe, Whakarongorau has provided employment for over 70 Māori in Te Tai Tokerau.

We were pleased to host the leadership team from Whakarongorau on their visit to Kaikohe to plan and discuss future aspirations, and of course give them a guided tour of the call centre for Ngāpuhi that bears their name.

320,000+
CALLS

3,500+
CALLS PER DAY
DURING PEAK TIMES

THOON'S HAUORA (ONLINE) HUB

Starting in 2020, we partnered with PwC to develop an online service management system (SMS) which would be a Hauora Hub for whānau connectivity and virtual, service engagement.

Our old systems did not provide the capability to take a holistic view of hauora for our people at an individual, whānau or community level. We had to rely heavily solely on qualitative information to support our strategy, investment and decision-making, and we had limited tools to measure and monitor our performance for the individuals and whānau we support.

The new SMS portal (built in Salesforce), completed this reporting year, is the single source of truth used to manage all THOON's contract governance information.

Staff can collect holistic information about individuals and whānau (households/family) to develop a rich, complete picture. They can then create both individual and whānau support plans around improving their health and social wellbeing.

This approach has allowed THOON to shift away from a 'contract' centric approach to one that focuses on the needs of the individual and whānau.

MOBILE HEALTH SHUTTLE SERVICE

In September after Te Tai Tokerau moved to Alert Level 3, Te Hau Ora O Ngāpuhi undertook a rural outreach vaccine rollout, with the aim of reaching whānau in isolated areas during Levels 3 and 4 lockdowns and to help overcome any barriers whānau within the rohe were experiencing in getting to a clinic.

THOON collaborated with Hato Hōne St John on the roll-out of a new weekly mobile outreach clinic - the **Kaikohe Waka Ora o Werohanga**, which travelled weekly around the rohe to provide the vaccination service to whānau who had booked but were unable to get into the vaccination clinic. The service also provided information to whānau who were unsure about the vaccination process and wanted to be better informed.

Hato Hōne St John provided a Waka Ora Health Shuttle and a trained volunteer driver. THOON provided a registered nurse to administer the vaccinations and a kaimanaaki member to conduct administrative and whānau ora duties.

> “We appreciate the support of the local Hato Hōne St John committee in Kaikohe for the provision of the Health Shuttle so we can provide this service to the community that reside within Te Whare Tapu Ō Ngāpuhi.”
>
> **Tia Ashby, Interim CEO, Te Hau Ora Ō Ngāpuhi**

NEW SERVICES AND KAUPAPA

There was a significant increase in the number of services provided by THOON this reporting year. With our team's diligent and determined support of the community, the additional requirements across health and Whānau Ora due to Covid-19 took us from 12 to 38 services- .

Most of these fixed-term contracts and kaupapa spanned the Covid-19 space, including vaccination centres, manaaki distribution centres, Rapid Antigen Test (RATs) testing and distribution, and Kaimanaaki Tangata support of our Covid-19 vaccine implementation programme for the mid far north region; Hokianga, Kaikohe and Whaingaroa.

However, not all our new services were connected to Covid-19. THOON received four capability grants from the Māori Provider Development Scheme (MPDS), which we were able to apply to projects specifically to build the capability and capacity of our team. This in turn helped us to better support our communities with even more proficiency, and with additional services. We also secured two contracts with Oranga Tamariki — one for children in care, and the Family Start Oranga Tamariki programme which was renewed following a successful review.

COVID-19 RESPONSE

12

SOCIAL SERVICE/SUPPORT

11

WELLBEING & SAFETY

9

CAPABILITY

4

HAPŪ & SUPPORT

2

BUILDING A BIGGER TEAM

Increasing the number of services and kaupapa from 12 to 38 also meant we had to increase our staff numbers considerably.
This year THOON has held several pōwhiri, some online due to the circumstances, to welcome new kaimahi through our doors – real and virtual.

Staffing	Total	Clinic	Social Services	Housing	Back Office	Call Centre Whakarongorau	Supported Isolation Quarantine
Pre Covid-19	18	4	5	4	5	0	0
During Covid-19	50	9	5	4	4	20	8
Post Covid-19	117	15	13	7	8	70	4

HOUSING UPDATE

Housing remains a substantial issue for Māori in Te Tai Tokerau. Only 34 per cent of Māori in the region own a home, compared with 56 per cent of the total population.

As historically Māori have been disproportionately and negatively impacted by the housing system, it is important for us that our relationship with partners use kaupapa Māori approaches through Te Maihi o te Whare Māori – the Māori and Iwi Housing Innovation (MAIHI) Framework for Action, which aims to drive the changes needed to improve the housing system for Māori and all New Zealanders.

THOON is a registered emergency housing provider on MSD's approved panel and in December 2019 became the first Māori health provider to gain Community Housing Provider accreditation. The rigour involved in both processes should give agencies and users confidence in THOON's ability to manage housing and provide associated housing services for the community.

Tackling homelessness THOON provides housing solutions across the continuum of housing needs, using indigenous land the prime minister asserted government would deliver on building the homes.

THOON has undertaken a joint initiative with Far North Holdings Ltd (FNHL) and the Ministry of Housing and Urban Development (HUD) to deliver prefabricated houses on the land owned by THOON. The units will be owned and managed by THOON as public housing and will be built to the specifications approved by HUD.

BISSET ROAD

87 UNITS

158 BROADWAY

54 UNITS

NGĀWHĀ

6 UNITS

THIS YEAR THOON HELPED ACCOMMODATE

15 **WHĀNAU** IN MOBILE HOMES

75 **WHĀNAU IN EMERGENCY HOUSING ACROSS**

ACROSS

5 **MOTELS** (UNITS, APARTMENTS TO SUIT WHĀNAU NEEDS)

TOTALLING

1,120 MOTEL BED NIGHTS

CONCLUSION

It is my privilege to close off our reporting in regard to what Te Hau Ora Ō Ngāpuhi has been involved in, accomplished and achieved in this reporting year. I acknowledge the leadership, the innovation and capacity building of the Interim CEO Tia Ashby, supported by her managerial team to bring these kind of phenomenal results for our whānau members within our service delivery area. We are in a better space today than we were a year ago, which bodes well for the future of our Whānau and Hapū of Ngāpuhi.

Kia whirinaki tātou ki a tātou, kia mahi tapatahi hei oranga pū mō tātou a ngā rā e tū mai nei.

Let us have faith in ourselves and work together to sustain us into the future.

Tēnā rā koutou katoa

Hōne Sadler

Heamana / Chair - Te Hau Ora Ō Ngāpuhi Ltd.

PŪRONGO WHAKATURE

Schedule: Reporting Requirements

Māori Fisheries Act 2004

Kaupapa 7 of Schedule 7 to the MFA requires the Rūnanga to be accountable for its performance to all members of the Iwi. As a result, the Rūnanga must report annually to its members as follows:

OBLIGATION	COMPLIANCE	COMMENT
Mandated Iwi organisation (MIO) must hold an annual general meeting for its members providing an opportunity for those members to consider:	Rūnanga	AGM 26th November 2021
(A) An annual report for the previous financial year reporting against objectives set out in the annual plan and includes:		
1. Steps taken by MIO to increase number of registered members.	Rūnanga	See Chief Executive's report
2. Comparison of performance against objectives in annual plan, including changes in shareholder/member value and dividend performance or profit distribution.	Rūnanga	See Chair's report and Summary Consolidated Annual Report
3. Annual audited financial report prepared in accordance with GAAP and accounting separately for settlement cash assets.	Rūnanga	See Report of the Independent Auditor on the Summary Consolidated Annual Report
4. Report on sales and exchanges of settlement quota:		
a. Quantity of settlement quota held by the MIOs asset holding company	Rūnanga/NAHC	Total Quota Shares 492,689,589 of which 460,149,609 is designated as settlement quota.
b. Value of settlement quota sold or exchanged	Rūnanga/NAHC	Nil
c. Identity of purchaser or other party to the exchange	Rūnanga/NAHC	N/A
d. Any transaction with settlement quota that has resulted in a registered interest by way of caveat or mortgage being placed over the quota	Rūnanga/NAHC	N/A
e. Settlement quota interests that have been registered against the quota shares of the MIO	Rūnanga/NAHC	Nil
f. The value of income shares sold, exchanged, valued or acquired.	Rūnanga/NAHC	No income shares were sold, exchanged, valued, or acquired during the year.

OBLIGATION	COMPLIANCE	COMMENT
5. Report on the interactions of the MIO in fisheries matters:		
a. With other entities within the Iwi	Rūnanga/NAHC	For the reported period NAHC provided a discounted ACE parcel to a Ngāpuhi member to assist them in establishing of new local fishing operation.
b. With other MIOs	Rūnanga/NAHC	We continue to facilitate productive conversations with other MIO's to best maximize returns from our fisheries assets. NAHC continues to be a lead participant in the Ngā Tapuwae o Māui agreement between Sealord and 41 other MIO. The Rūnanga has continued to participate within the BOI Marine Protected Areas legal proceedings alongside TOKM and the Ngāti Wai Trust Board.
c. With Te Ohu Kai Moana Trustee Limited (TOKM)	Rūnanga/NAHC	The Rūnanga have continued their support of TOKM's proposed MFA amendments, with the exception of s.59 whereby any future whereby any future distributions of TOKM's capital would occur equally amongst MIO's, as opposed to being apportioned under the recognized notional Iwi population (Sch3 MFA). The Rūnanga was the recipient of $400,926.35 relating to the (re) distribution of TOKM's allocation of the AFL dividend, whilst the MFA amendments are pending.
d. Any changes under section 18 of the MFA to the constitutional documents of the MIO, or its asset holding companies or any subsidiaries of the asset holding companies.	Rūnanga/NAHC	Nil.

OBLIGATION	COMPLIANCE	COMMENT
(B) An annual plan for the next financial year which includes:		
1. The objectives of the annual plan.	Rūnanga	An annual plan is available on request.
2. The policy of the MIO in respect of sales and exchanges of settlement quota.	Rūnanga	No sales or exchanges anticipated.
3. Any changes in that policy from the policy for the previous year.	Rūnanga	Nil
4. Any proposal to change the constitutional documents of any fishing company owned by the MIO.	Rūnanga/NAHC	Nil
In relation to every asset holding company or subsidiary of an asset holding company that received settlement assets an annual report on:		
1. The performance of that asset holding company or any of its subsidiaries.	Rūnanga/NAHC	See NAHC Chair's report and Summary Consolidated Annual Report
a. The investment of money of that asset holding company or any of its subsidiaries	Rūnanga/NAHC	See NAHC Chair's report and Summary Consolidated Annual Report
b. Any proposal to change the constitutional documents of the asset holding company or any of its subsidiaries; and	Rūnanga/NAHC	Nil
c. The process to approve annual plans that set out: (i) The key strategies for the use and development of Iwi fisheries assets. (ii) The expected financial return on the assets; and (iii) Any programme to: (a) Manage the sale of annual catch entitlements derived from settlement quota held by asset holding companies or their subsidiaries (b) Reorganise the settlement quota held by asset holding companies or their subsidiaries, as by buying and selling settlement quota in accordance with the MFA.	Rūnanga/NAHC	The Rūnanga retains strategic governance over NAHC (as per Kaupapa 11) including the power to appoint and remove subsidiary Directors. The Rūnanga currently has one Trustee representative upon the NAHC Board, who participates within the approval of the NAHC annual budget and ACE transactions. Additionally, the Rūnanga and NAHC have developed and a process of negotiating and exchanging letters of shareholder expectation and operational entities letter of intent. There is currently no intention to buy, sell or reorganise the holding of settlement quota.

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

RĀRANGI TŪMOMO MAHI

Register of Interests

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	ENTITY	ENTITY POSITION
William (Wane) Wharerau	**TRAION**	**Chairperson / Trustee**
	Guardians of the Sea Charitable Trust	Trustee
	Hokianga Accord	Co Chair
	Te Kahu o Taonui Iwi Chairs Forum	Committee Member
	Taitokerau Destination Management Leadership Advisory Group	Committee Member
	Ngāpuhi Ki Waitematā Takiwā	TRAION Representative
	National Iwi Chairs Forum	Representative
	Northland Deepwater GP Limited	Director
	Te Kawai Taumata	TRAION Representative
	Ngāti Hine Withdrawal Committee	Chairperson
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit and Risk Committee	Committee Member
Te Rau Allen	**TRAION**	**Deputy Chairperson / Trustee**
	Ngāpuhi Iwi Social Services Ltd.	Director
	Northable Disability Support Services	Needs Assessor Service Co-ordinator (NASC) 0-65 Mid Far North (Disability Sector)
	Taiāmai Ki Te Marangai Takiwā	Member
	Tauwhara Marae	Trustee
	Te Hau Ora Ō Ngāpuhi Ltd.	Director
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit & Risk Committee	NISS Representative
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Scholarship Allocation Committee	Committee Member
	Te Whiu Hapū Incorporation	Chair
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Te Rōpū Committee	Committee Member

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	ENTITY	ENTITY POSITION
Chrisandra (Iti) Joyce	**TRAION**	**Trustee**
	Corrections Reference Group	Member
	Corrections Working Group	Member
	Mātauranga Iwi Leadership Group	Member
	Mā Te Huruhuru	Trustee
	Ngāpuhi Education Advisory Group	Member
	Te Hononga o Tamaki me Hoturoa	Trustee
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Appointments Committee	Committee Member
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Scholarship Allocation Committee	Committee Member
	Te Takiwā O Ngāpuhi Ki Te Tonga O Tāmaki Makaurau	TRAION Representative
Friday Rountree	**TRAION**	**Proxy Trustee for Chairperson**
	Otaua Marae	Chairperson
	Te Tahu Tu Inc	Treasurer
	Ngā Māpurapura Netball Inc	Chairperson
	Association of Administrative Professionals NZ Inc. – Advisory Council	Advisory Member
	Ngāpuhi ki Waitematā Takiwā	TRAION Representative / Treasurer
	Ngā Takiwā o Tāmaki Trust	Trustee
	Auckland High Court	Judge's Associate
Janelle Beazley	**TRAION**	**Trustee**
	Raurimu Te Kōhanga Reo	Treasurer
	Te Kura Kaupapa Māori O Te Rawhitiroa	BOT Secretary
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Hapū Development Allocation Committee	Chairperson
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Policy Review Committee	Chairperson
	Te Tai Tokerau Tarai Waka	Trustee
	Te Takiwā O Ngāpuhi Ki Whangārei	TRAION Representative / Treasurer
	Te Tarai O Rahiri Marae	Trustee
	Tūhoronuku Independent Mandated Authority	Trustee
	Tūhoronuku Independent Mandated Authority	Ngati Toki Kaikorero

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	ENTITY	ENTITY POSITION
Janelle Beazley cont.	Waitangi Cultural Society Inc.	Life Member
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Appointments Committee	Committee Member
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit & Risk Committee	Committee Member
	Ngāti Hine Withdrawal Committee	Member
	Northland Regional Council TTMAC	TRAION Representative
	Whangārei Terenga Paraoa Marae	Trustee
Mane Tahere	**TRAION**	**Trustee (newly elected)**
	Awarua A25 Ahuwhenua Trust	Chairperson
	Te Iringa Marae	Chairperson
	Te Whare Awhina o Ngāti Tautahi	Trustee
	A and F Rakena Whānau Trust	Chairperson
	Ope Mahi Limited	Director
	Kaupapa Māori Limited	Director
	FNDC Kaikohe Waste Water Treatment Plant Working Group	Member
	FNDC Infrastructure Committee	Appointed voting member
	Te Tiahotanga / Ngā Hapū o Kaikohe	Hapū Representative
	Pakinga Pa Maori Reservation Trust	Trustee
	Ngāpuhi ki te Hauāuru	TRAION Representative
Mere Mangu	**TRAION**	**Trustee**
	KIwiMana	Director
	Tārai o Rāhiri Marae	Trustee
	Te Rōpū Takiwā O Mangakāhia	TRAION Representative / Chair
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Remuneration and Appointments Committee	Committee Member —ex Officio
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Te Rōpū Committee	TRAION Representative
	Te Rūnanga-Ā-Iwi-O-Ngāpuhi – Te Rōpū Kamātua Kuia o Te Whare Tapu Ō Ngāpuhi	Committee Member
	Tūhoronuku Independent Mandated Authority	Executive Member
	Department of Corrections Advisory Board	Member

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

TE RŪNANGA-Ā-IWI-Ō-NGĀPUHI / BOARD OF TRUSTEES

NAME	ENTITY	ENTITY POSITION
Mori Rapana	**TRAION**	**Trustee (newly elected)**
	Ngāpuhi Hokianga ki te Raki Takiwā	TRAION Representative
	Mātaitaua Marae	Trustee
	Mangamuka Marae – Development Committee	Member
	Ngā Whēinga o Rāhiri Ōkaihau College Kapahaka	Chair
	Far North District Council	Pou Arataki Māori (Iwi/hapūRelationship Development)
Nicole Anderson	**TRAION**	**Director**
	Ngāpuhi Asset Holding Company Ltd.	Director / Rūnanga Representative
	Anderson Trading Co Limited	Director
	Fluid Chemicals Limited	Director
	Accreditation Council	Member
	New Zealand Conservation Authority	Member
	Northland Inc.	Director & Chair
	Top Energy Ltd.	Director
	NZ Blood and Organ Service	Board Member
	SCENZ (The Support and Consultation for End of Life in NZ Group)	Co-Chair
	Far North Holdings Ltd.	Director
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi — Remuneration & Appointments Committee	Chair
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi — Audit & Risk Committee	Member
	Ngā Ngaru o Hokianga	TRAION Representative
	Te Kahu o Taonui (IMPB)	Interim Chair
	Northland Polytechnic Limited	Director
	Matai Aranui Marae	Trustee
	Ngāpuhi Service Station Limited	Director

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

NGĀPUHI ASSET HOLDING COMPANY LTD. / BOARD OF DIRECTORS

NAME	ENTITY	ENTITY POSITION
John Rae	**NAHC**	**Director / Independent Chair**
	Abodo Wood Limited	Chair
	Bremworth Limited	Director
	FJ Hawkes & Co. Limited	Managing Director / Shareholder
	Gobble Limited	Director / Shareholder
	WET Gisborne Limited	Chair
	Gisborne Holdings Limited	Chair
	Playtime Holdings Limited	Director / Shareholder
	Thos. Corson Holdings Limited	Chair
	Trust Tairāwhiti — Independent Investment Committee	Chair
	Te Rāhui Herenga Waka Whakatāne Limited	Chair
	Ngāpuhi Service Station Limited	Chair
	Kaikohe Berryfruit GP Limited	Chair
Elena Trout	**NAHC**	**Independent Director**
	Callaghan Innovation	Member
	Contact Energy Ltd	Independent Director
	Energy Efficiency and Conservation Authority	Chair
	Harrison Grierson	Independent Director
	Ministry of Defence & NZ Defence	Independent Member of Capability Governance Board
	Ara Ake Limited	Director
	Waihanga Ara Rau Infrastructure and Construction Development Council	Co-Chair
	Hāpaitia Limited	Director
	Motiti Investments Limited	Director / Shareholder
	Te Rāhui Herenga Waka Whakatāne Limited	Independent Director
	Ngāpuhi Service Station Limited	Director
	CityCare Limited	Independent Director

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

NGĀPUHI ASSET HOLDING COMPANY LTD. / BOARD OF DIRECTORS

NAME	ENTITY	ENTITY POSITION
Nicholas Wells	**NAHC**	**Deputy Chair / Independent Director**
	Chapman Tripp	Poutoko Rangipū / Consultant
	Establishment Group for Māui Toa - VC - by Māori for Māori	Chair
	Māui Toa General Partner Limited	Director
	Māui Toa Investment Manager Limited	Director
	Nomination Committee for the Guardians of NZ Superannuation Fund	Chair
	Ngāpuhi Asset Holding Company Limited Independent	Independent Director
	Ngāpuhi Service Station Limited Independent	Independent Director
	Kaikohe Berryfruit GP Limited Independent	Independent Director
Nicole Anderson	**NAHC**	**Director / TRAION Representative**
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi	Trustee
	Anderson Trading Co Limited	Director
	Fluid Chemicals Limited	Director
	Accreditation Council	Member
	New Zealand Conservation Authority	Member
	Northland Inc.	Director & Chair
	Top Energy Ltd.	Director
	NZ Blood and Organ Service	Board Member
	SCENZ (The Support and Consultation for End of Life in NZ Group)	Co-Chair
	Far North Holdings Ltd.	Director
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Remuneration & Appointments Committee	Chair
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit & Risk Committee	Member
	Ngā Ngaru o Hokianga	TRAION Representative
	Te Kahu o Taonui (IMPB)	Interim Chair
	Northland Polytechnic Limited	Director
	Matai Aranui Marae	Trustee
	Ngāpuhi Service Station Limited	Director

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

NGĀPUHI IWI SOCIAL SERVICES LTD. / BOARD OF DIRECTORS

NAME	ENTITY	ENTITY POSITION
Michael (Mike) Kake	**NISS**	**Chair**
	Pehiaweri Marae Management Committee	Tumu Whakarae
	Ngāti Hau Trust Board	Treasurer
	NRC Māori Advisory Committee	Ngāti Hau Representative
	Northland TV Charitable Trust	Chair
	Te Rewarewa Māori Land Incorporation	Deputy Chair
	Te Huinga Whangārei District Council Hapū Collective	Ngāti Hau Representative
Erena Kara	**NISS**	**Director**
	Toi Ngāpuhi	Contractor
	Community Research Centre	Trustee
	Te Kotahitanga E Mahi Kaha Trust	CEO
	Northland Polytechnic Limited (NorthTec)	Director
	KTR Kara Ltd	Director
	Te Kura Kaupapa Māori o Kaikohe	Trustee
Mariameno Kapa-Kingi	**NISS**	**Director**
	Te Kohao Heath Ltd	Director Chairperson
	National Urban Māori Authority	Executive Member
	Fusion Regional Suicide Prevention Te Tai Tokerau	Chairperson
	Te Rūnanga O Whaingaroa	Chairperson
	Hihiaua Cultural Centre Trust	Board Member
	Te Rūnanga Nui o Te Aupouri Trust	CEO
	Te Pairoa Tika	Board Member
	Te Kahu o Taonui	Co-Chair

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

NGĀPUHI IWI SOCIAL SERVICES LTD. / BOARD OF DIRECTORS

NAME	ENTITY	ENTITY POSITION
Te Miringa Huriwai	**NISS**	**Director**
	Nil	
Te Rau Allen	**NISS**	**NISS Representative**
	Northable Disability Support Services	Needs Assessor Service Co-ordinator (NASC) 0-65 Mid Far North (Disability Sector)
	Taiāmai Ki Te Marangai Takiwā	TRAION Representative
	Tauwhara Marae	Trustee
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi	Deputy Chairperson / Trustee
	Te Hau Ora Ō Ngāpuhi Ltd.	Director
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit & Risk Committee	NISS Representative
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Scholarship Allocation Committee	Committee Member
	Te Whiu Hapū Incorporation	Chair
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Te Rōpū Committee	Committee Member

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

TE HAU ORA Ō NGĀUHI LTD. / BOARD OF DIRECTORS

NAME	ENTITY	ENTITY POSITION
Hōne Sadler	**THOON**	**Chairperson / Director**
	Hone Pereki and Ngawhetu Sadler Family Trust	Chairperson
	Ngā Takiwā O Tāmaki	Chairperson
	NZQA	Ngā Kaituhono Māori Advisory Board
	Pere Ngaio Wharemate Ahuwhenua Trust	Chairperson
	Te Hungaiti Marae, Tautoro	Chairperson
	Tertiary Education Union	Kaumātua
	WAI 1107	Claimant
	WAI 435	Claimant
Te Rau Allen		**Deputy Chairperson / Director**
	Ngāpuhi Iwi Social Services Ltd.	Director
	Northable Disability Support Services	Needs Assessor Service Co-ordinator (NASC) 0-65 Mid Far North (Disability Sector)
	Taiāmai Ki Te Marangai Takiwā	Member
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi	Trustee / Deputy Chairperson
	Tauwhara Marae	Trustee
	Te Hau Ora Ō Ngāpuhi Ltd.	Director
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Audit & Risk Committee	NISS Representative
	Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi – Scholarship Allocation Committee	Committee Member
	Te Whiu Hapū Incorporation	Chair
Arama Prime	**THOON**	**Director**
	Chester Consultants	Employee
	Prime Functional Fitness	Owner-Director

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

TE HAU ORA Ō NGĀUHI LTD. / BOARD OF DIRECTORS

NAME	ENTITY	ENTITY POSITION
Louis Gill	**THOON**	**Director**
	Age Concern Mid North	Executive Member
	Dairy Science and Technology	Member
	Kaikohe Business Association	Member
	Kaikohe R.S.A.	Member
	Lions Club of Kaikohe	Life Member
	Massey University Alumni	Life Member
	Northland Branch — NZ	Foundation Member and Executive Member
	P.N. Cosmopolitan Club	Life Member
	Waikato Branch N.Z.I.M.	Past Associate Member
Myrtle Sanson	**THOON**	**Director**
	Lake Omāpere Trust	Trustee
	Te Roopu Taiao O Utakura	Member
Ngāwai Tuson	**THOON**	**Director**
	Ngāpuhi Hokianga Ki Te Raki Takiwā	Member
	Taupiripiri Charitable Trust	Trustee
	Mangamuka me Mangataipa Pariha O Te Matua Haahi Ratana	Member
	Te Rūnanga-Ā-Iwi-O-Ngāpuhi Kaumātua Kuia Kaunihera	Member
	Hokianga Hauora Policy Committee	Member

Note: In these Registers of Interest, the acronym TRAION is used for Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

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RĀRANGI TAHUA

FINANCIAL STATEMENTS

Summary Consolidated Annual Report
For the Year ended 30 June 2022

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Annual Report

For the Year Ended 30 June 2022

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Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Report Statement

For the Year Ended 30 June 2022

The Trustees are responsible for the preparation, in accordance with New Zealand law and generally accepted accounting practice, of financial statements which give a true and fair view of the financial position of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi and Group as at 30 June 2022 and the results of their operations and cash flows for the year ended 30 June 2022.

The Trustees consider that the financial statements of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi and Group have been prepared using accounting policies appropriate to the trust and group circumstances, consistently applied and supported by reasonable and prudent judgements and estimates, and that the Public Benefit Entity International Public Sector Accounting Standards (Reduced Disclosure Regime) have been followed.

The Trustees have responsibility for ensuring that proper accounting records have been kept which enable, with reasonable accuracy, the determination of the financial position of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi and Group.

The Trustees have responsibility for the maintenance of a system of internal control designed to provide reasonable assurance as to the integrity of financial reporting. The Trustees consider that adequate steps have been taken to safeguard the assets of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi and Group and to prevent and detect fraud and other irregularities.

The Trustees are pleased to present the financial statements of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi and Group for the year ended 30 June 2022. This annual report is dated 25 October 2022 and is signed in accordance with a resolution of the Trustees made on the same date.

The specific disclosures included in the summary financial statements have been extracted from the full financial statements. The summary financial statements do not include all the disclosures provided in full financial statements and cannot be expected to provide as complete an understanding as provided by the full financial statements.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Statement of Comprehensive Revenue and Expense

For the Year Ended 30 June 2022

	NOTES	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
Revenue			
Revenue - exchange transactions	1	13,281,413	11,084,259
Revenue - non exchange transactions	1	21,711,562	12,597,725
Other income	1	1,685,153	1,626,906
Total income		**36,678,128**	**25,308,890**
Expenses			
Cost of sales		10,101,762	7,694,932
Employee remuneration	2	11,307,875	7,489,756
Depreciation and amortisation		504,398	552,920
Other expenses	2	11,009,232	6,191,501
Share of joint venture loss	4	40,023	56,200
Total expenses		**32,963,291**	**21,985,309**
Surplus/(deficit) before net financing costs		**3,714,837**	**3,323,581**
Finance income			
Finance income		1,195,816	21,500
Finance costs - financial liabilities at amortised costs		(251)	(992)
Net finance income		**1,195,565**	**20,508**
Surplus/(deficit) for the year from continuing operations attributable to beneficiaries		**4,910,402**	**3,344,089**
Profit for the year attributable to:			
Non-controlling interest		(134,686)	-
Controlling interest		5,045,088	-
Total Profit for the year attributable to:		**4,910,402**	**-**
Other comprehensive revenue and expense			
Gain/(loss) on revaluation of property, plant and equipment		1,393,511	810,506
Gain/(loss) on revaluation of available-for-sale financial assets		(1,923,904)	1,223,788
Total comprehensive revenue and expense for the year		**(530,393)**	**2,034,294**
Total comprehensive revenue and expense for the year attributable to beneficiaries		**4,380,009**	**5,378,383**
Other comprehensive revenue and expense attributable to:			
Controlling interest		(530,393)	-
Total Other comprehensive revenue and expense attributable to:		**(530,393)**	**-**

The accompanying Statement of Accounting Policies and Notes to the Financial Statements form an integral part of these Financial Statements and should be read in conjunction with the Financial Statements. Due to rounding, numbers presented throughout these financial statements may not add precisely to the totals provided.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Statement of Changes in Net Assets/Equity

For the Year Ended 30 June 2022

	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
Equity		
Accumulated revenue and expense		
Opening balance 1 July	65,549,000	62,204,911
Surplus/(deficit) for the year	5,045,089	3,344,089
Total comprehensive revenue and expense	**70,594,089**	**65,549,000**
Property, plant and equipment revaluation reserve		
Opening balance 1 July	1,221,028	410,522
Other comprehensive revenue and expense - revaluation	1,393,511	810,506
Total property, plant and equipment revaluation reserve	**2,614,539**	**1,221,028**
Available for sale revaluation reserve		
Opening balance 1 July	1,617,735	393,947
Other comprehensive revenue and expense - revaluation	(1,923,904)	1,223,788
Total available for sale revaluation reserve	**(306,169)**	**1,617,735**
Non-controlling interests		
Opening balance 1 July	-	-
Surplus/(deficit) for the year	(134,686)	-
Non-controlling interest recognised on acquisition	1,486,593	-
Total non-controlling interests	**1,351,907**	**-**
Closing balance	**74,254,366**	**68,387,763**

The accompanying Statement of Accounting Policies and Notes to the Financial Statements form an integral part of these Financial Statements and should be read in conjunction with the Financial Statements. Due to rounding, numbers presented throughout these financial statements may not add precisely to the totals provided.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Statement of Financial Position

As at 30 June 2022

	NOTES	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
Assets			
Current assets			
Cash and cash equivalents		14,038,817	10,584,449
Short term deposits		3,008,609	-
Receivables (from exchange transactions)		946,777	636,027
Recoverables (from non-exchange transactions)		1,836,237	564,919
Inventories		425,983	260,170
Prepayments		35,164	21,721
Total current assets		**20,291,587**	**12,067,286**
Non-current assets			
Investments	3	26,771,571	26,383,936
Investments in joint venture	4	-	2,943,800
Intangible assets	5	21,787,887	21,493,705
Investment property		560,000	560,000
Property, plant and equipment		16,857,936	8,048,237
Other non-current assets		4,400	-
Total non-current assets		**65,981,794**	**59,429,678**
Total assets		**86,273,380**	**71,496,963**
Liabilities			
Current liabilities			
Trade and other payables		1,861,087	871,580
Borrowings		175,456	-
Deferred revenue		5,209,518	1,246,280
Employee entitlements		807,103	504,367
Goods and Services Tax		591,175	486,973
Provisions		52,500	-
Total current liabilities		**8,696,839**	**3,109,200**
Non-Current Liabilities			
Loans		2,810,157	-
Revenue received in advance		512,018	-
Total Non-Current Liabilities		**3,322,175**	**-**
Total Liabilities		**12,019,014**	**3,109,200**
Net assets		**74,254,366**	**68,387,763**
Accumulated funds			
Property, plant and equipment revaluation reserve		2,614,539	1,221,028
Available for sale revaluation reserve		(306,169)	1,617,735

The accompanying Statement of Accounting Policies and Notes to the Financial Statements form an integral part of these Financial Statements and should be read in conjunction with the Financial Statements. Due to rounding, numbers presented throughout these financial statements may not add precisely to the totals provided.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Summary Consolidated Statement of Financial Position

As at 30 June 2022

	NOTES	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
Accumulated surpluses or (deficits)		70,594,089	65,549,000
Minority Interests		1,351,907	-
Total accumulated funds		74,254,366	68,387,763

25 October 2022

Chairperson

25 October 2022

Trustee

The accompanying Statement of Accounting Policies and Notes to the Financial Statements form an integral part of these Financial Statements and should be read in conjunction with the Financial Statements. Due to rounding, numbers presented throughout these financial statements may not add precisely to the totals provided.

Summary Consolidated Statement of Cash Flows

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

For the Year Ended 30 June 2022

Cash Basis

	NOTES	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
Statement of Cash Flows			
Cash flows from operating activities			
Cash was provided from			
Revenue		38,467,624	24,275,599
Interest income		24,163	47,386
Goods and services tax		213,878	152,244
Dividends received		1,603,753	1,933,989
Total cash provided		**40,309,418**	**26,409,218**
Cash was applied to			
Payments to suppliers and employees		(31,753,701)	(21,877,937)
Interest paid		(251)	(992)
Total cash applied		**(31,753,952)**	**(21,878,929)**
Net cash inflow/(outflow) from operating activities		**8,555,466**	**4,530,289**
Cash flows from investing activities			
Cash was provided from			
Sale of property, plant and equipment		219,062	117,518
Sale of intangibles		(200,000)	-
Sale of investments		1,600,000	3,433,459
Total cash provided		**1,619,062**	**3,550,977**
Cash was applied to			
Purchase of property, plant and equipment		(3,630,030)	(972,534)
Purchase of investments		(3,025,708)	(4,232,019)
Purchase of intangibles		(50,035)	-
Total cash applied		**(6,705,773)**	**(5,204,553)**
Total Cash flows from investing activities		**(5,086,711)**	**(1,653,576)**
Cash flows from financing activities			
Cash was applied to			
Loans		(14,387)	-
Total cash applied		**(14,387)**	**-**
Total Cash flows from financing activities		**(14,387)**	**-**
Net Increase/(Decrease) in Cash		3,454,368	2,876,713
Opening cash and cash equivalents			
Cash and cash equivalents		10,584,449	7,707,736
Total opening cash and cash equivalents		**10,584,449**	**7,707,736**
Closing cash and cash equivalents		14,038,817	10,584,449

The accompanying Statement of Accounting Policies and Notes to the Financial Statements form an integral part of these Financial Statements and should be read in conjunction with the Financial Statements. Due to rounding, numbers presented throughout these financial statements may not add precisely to the totals provided.

Reporting Entity

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi (TRAION) is a Charitable Trust and a Mandated Iwi Organisation under section 13 of the Māori Fisheries Act 2004. The principal activities of the entity is the support and development of Ngāpuhi through the delivery of various services to Ngāpuhi and the prudent management of Ngāpuhi commercial assets for the benefit of Ngāpuhi.

The Group financial statements consist of the results of TRAION and its 100% subsidiaries Ngāpuhi Asset Holding Company Limited (NAHC), Ngāpuhi Iwi Social Services Limited (NISS), Ngāpuhi Service Station Limited (NSSL), Ngāpuhi Iwi Housing Development Limited (NIHDL) and Te Hau Ora O Ngapuhi Limited (THOON) (together the "Group"), and its 76% investment in Kaikohe Berryfruit Limited Partnership (KBLP) Ngāpuhi Books and Stationery Limited (NBSL) was removed from the Companies Register the 16th June 2021. Ngāpuhi Iwi Housing Development Limited (NIHDL) was inactive during the year and prior year.

TRAION (inclusive of its subsidiaries and equity accounted entities) is a public benefit entity incorporated in New Zealand.

Summary of Accounting Policies

Basis of Preparation

Statement of compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with Public Benefit Entity International Public Sector Accounting Standards (Reduced Disclosure Regime) (PBE IPSAS (RDR)), as appropriate for Tier 2 not-for-profit public benefit entities.

The Group qualifies as a Tier 2 reporting entity for the current and prior periods as it has had between $2m and $30m of operating expenditure for the last two preceding periods and it has no public accountability..

The financial statements were authorised for issue by the Trustees on the date the financial statements are executed. The entities' owners, or others, do not have the power to amend the financial statements after issue.

Basis of measurement

The financial statements have been prepared on the basis of historical cost, adjusted by the revaluation of certain assets where stated.

Functional and presentation currency

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest dollar. The functional currency and the presentation currency of the Group is New Zealand dollars.

There has been no change in the functional currency of the Group during the year.

Specific Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements and have been applied consistently by the Group.

(a) Basis of Consolidation

Controlled Entities

Controlled entities are entities controlled by the Group, being where the Group has power to govern the financial and operating policies of another entity so as to benefit from that entity's activities. The financial statements of the Group's controlled entities are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Subsequent changes in a controlled entity that do not result in a loss of control are accounted for as transactions with controllers of the controlling entity in their capacity as controllers, within net assets/equity.

The financial statements of the controlled entities are prepared for the same reporting periods as the controlling entities, using consistent accounting policies.

Loss of control of a controlled entity

On the loss of control, the Group derecognises the assets and liabilities of the controlled entity, any minority interest, and the other components of net assets/equity related to the controlled entity. Any surplus or deficit arising on the loss of control is recognised in surplus or deficit.

If the Group retains any interest in the previously controlled entity, then such interest is measured at fair value at the date that control is lost. Subsequently, the retained interest is either accounted for as an equity-accounted associate or an available-for-sale financial asset depending on the level of influence retained.

Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

Unrealised gains arising from transactions with equity accounted entities and jointly-controlled-entities are eliminated against the investment to the extent of the Group's interest in the investee.

Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

(b) Revenue recognition

Revenue is recognised when the amount of revenue can be measured reliably and it is probable that economic benefits will flow to the Group, and measured at the fair value of consideration received or receivable.

The following specific recognition criteria in relation to the Group's revenue streams must also be met before revenue is recognised.

Revenue from exchange transactions

Sale of goods

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

Rendering of services and management fees

Revenue from services rendered is recognised in surplus or deficit in proportion to the stage-of-completion of the transaction at the reporting date. The stage of completion is assessed by reference to surveys of work performed.

Amounts received in advance for services to be provided in the future periods are recognised as a liability until such time as the service is provided.

Rental income

Rental income is recognised on a straight line basis over the lease term.

Revenue from non-exchange transactions

Non-exchange transactions are those where the Group receives an inflow of resources (i.e. cash and other tangible or intangible items) but provides no, or nominal, direct consideration in return.

With the exception of services-in-kind, inflows of resources from non-exchange transactions are only recognised as assets where both:
• It is probable that the associated future economic benefit or service potential will flow to the entity; and
• Fair value is reliably measurable.

Inflows of resources from non-exchange transactions that are recognised as assets are recognised as non-exchange revenue, to the extent that a liability is not recognised in respect to the same inflow.

Liabilities are recognised in relation to inflows of resources from non-exchange transactions when there is a resulting present obligation as a result of the non-exchange transactions, where both:
• It is probable that an outflow of resources embodying future economic benefit or service potential will be required to settle the obligation; and
• The amount of the obligation can be reliably estimated.

The following specific recognition criteria in relation to the Group's non-exchange transaction revenue streams must also be met before revenue is recognised:

Government Grants, Donations

The recognition of non-exchange revenue from Government Grants and Donations depends on the nature of any stipulations attached to the inflow of resources received, and whether this creates a liability (i.e. present obligation) rather than the recognition of revenue.

Stipulations that are 'conditions' specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, resulting in the recognition of a non-exchange liability that is subsequently recognised as non-exchange revenue as and when the 'conditions' are satisfied.

Stipulations that are 'restrictions' do not specifically require the Group to return the inflow of resources received if they are not utilised in the way stipulated, and therefore do not result in the recognition of a non-exchange liability, which results in the immediate recognition of non-exchange revenue.

Contracts to provide services

The recognition of non-exchange revenue from contracts to provide services depends on the nature of any stipulations attached to the inflow of resources received, and whether this creates a liability (i.e. present obligation) rather than the recognition of revenue, i.e.:
Conditional stipulations: A non-exchange liability is recognised as non-exchange revenue as and when the conditions are satisfied.
Restrictive stipulations: Immediate recognition of non-exchange revenue.

Other Income

Dividend revenue

Dividend revenue from investments is recognised when the shareholders' rights to receive payment has been established and the amount can be reliably measured.

(c) Property, plant and equipment

Items of property, plant and equipment are initially measured at cost, except those acquired through non-exchange transactions which are instead measured at fair value as their deemed cost at initial recognition.

Items of property, plant and equipment are subsequently measured either under the:

• Cost model: Cost (or fair value for items acquired through non-exchange transactions) less accumulated depreciation and impairment.

• Revaluation model: fair value, less accumulated depreciation and accumulated impairment losses recognised after the date of the most recent revaluation. Valuations are performed with sufficient frequency to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Gains and losses on revaluation are recognised in other comprehensive revenue and expense and presented in the revaluation reserve within net assets/equity. Gains or losses relating to individual items are offset against those from other items in the same class of property, plant and equipment, however gains or losses between classes of property, plant and equipment are not offset. Any revaluation losses in excess of the credit balance of the revaluation reserve for that class of property, plant and equipment are recognised in surplus or deficit as an impairment.

All of the Group's items of property, plant and equipment are subsequently measured in accordance with the cost model, except for land and buildings which are subsequently measured in accordance with the revaluation model.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the following:
• The cost of materials and direct labour
• Costs directly attributable to bringing the assets to a working condition for their intended use
• When the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and
• Capitalised borrowing costs.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in surplus or deficit.

Upon disposal of revalued items of property, plant and equipment, any associated gain or losses on revaluation to that item are transferred from the revaluation reserve to accumulated surplus.

Reclassification to investment property

When the use of a property changes from owner-occupied to investment property, the property is remeasured to fair-value and reclassified as investment property.

Any gain arising on remeasurement is recognised in surplus or deficit to the extent that it reverses a previous impairment loss on the specific property, with any remaining gain recognised in other comprehensive revenue and expense and presented in the revaluation reserve in net assets/equity. Any loss is recognised immediately in surplus or deficit.

Subsequent Costs

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Group. Ongoing repairs and maintenance is expensed as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value, except for buildings which are based on the revalued amount less its residual value, and land which is not depreciated. Significant components of individual assets that have a useful life that is different from the remainder of those assets, those components are depreciated separately.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted as appropriate.

Depreciation is recognised in surplus or deficit over the estimated useful lives of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Land is not depreciated. Assets under construction are not subject to depreciation.

Art and cultural heritage assets are recorded at cost and not depreciated.

The expected useful lives of the various classes of property, plant and equipment used in the calculation of depreciation in the current and prior year are as follows:

Arts and cultural heritage assets	0 years
Buildings	50 years
Plant and equipment	3-20 years
Furniture and fittings	0-20 years
Office equipment	3-15 years
Motor vehicles	6 years
Bearer plants	0-1 years

Bearer plant assets
Bearer plant assets are initially measured at cost, except those acquired through non-exchange transactions which are instead measured at fair value as their deemed cost at initial recognition. Bearer plants with an estimated production life of more than one year are accounted for as items of property, plant and equipment.
Bearer plants are subsequently measured at fair value less costs to sell, with any change therein recognised in surplus or deficit. Costs to sell include all costs that would be necessary to sell the assets, including transportation costs.
Bearer plants transferred to inventory are done so at fair value less estimated costs to sell at the date of harvest.
Bearer plants are tested annually for impairment.

(d) Intangible Assets

Fish Quota

Fish quota has been recorded at fair value on recognition (Te Ohu Kaimoana allocation as part of the original Settlement) with additional quota acquisitions initially recorded at cost. Fish quota are treated as an asset with an indefinite life and are not amortised and are carried at cost less any impairment losses. Impairment losses are recognised whenever the carrying amount of the asset exceeds its recoverable amount. Fish quota is tested annually for impairment. The useful life is assessed annually to determine whether the indefinite life assessment continues to be supportable.

Quota shares are a property right that represents the quota owner's share of a fishery. These are tradeable rights and are issued perpetually and are a tool used to actively manage the fishery in a sustainable manner via the Annual Catch Entitlement process. As a result the quota shares are not amortised. Refer to Note 5 for further information.

ETS Units

Intangible assets include carbon credits acquired by way of a Government grant and are initially recognised at fair value at the date of acquisition. Following initial recognition, these intangible assets are carried at cost less any accumulated impairment losses, and are considered to have an indefinite life.

Carbon credits are not consumed and are therefore not amortised. They are tested for impairment annually and whenever there is an indication that impairment exists. Refer to Note 5 for further information.

Computer software

Computer software is initially recognised at cost as it has a finite useful life of four years. It is subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Film

This intangible asset is initially recognised at cost and amortised over the intangible film assets useful life. Intangible film is treated as an asset with an indefinite life and not amortised and is carried at cost less any impairment losses. Impairment losses are recognised whenever the carrying amount of the asset exceeds its recoverable amount. Intangible film is tested annually for impairment. The useful life is assessed annually to determine whether the indefinite life assessment continues to be supportable.

(e) Goods and services tax

All items in the financial statements are stated exclusive of GST, except for receivables and payables, which are stated on a GST inclusive basis. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

(f) Taxation

TRAION and its subsidiaries are registered with the Charities Commission and are exempt from income tax.

Significant Accounting Judgements, Estimates and Assumptions

In preparing these financial statements the Group has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

An incorrect estimate of the useful life or residual value will impact on the depreciable amount of an asset, therefore impacting on the depreciation expense recognised in the surplus or deficit, and carrying amount of the asset in the statement of financial position. The Group minimises the risk of this estimation uncertainty by:

- Physical inspection of assets;
- Asset replacement programmes;
- Review of second hand market prices for similar assets; and
- Analysis of prior asset sales.

The Group has not made significant changes to past assumptions concerning useful lives and residual values.

Determination of Fair Values

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and / or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

Property, plant and equipment

The fair value of land and buildings is determined by direct reference to recent market transactions on arm's length terms for land and buildings comparable in size and location to those held by the Group, and to market based yields for comparable properties.

Investment property

An external, independent valuation company, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued, values the Group's investment property portfolio every year. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably.

Trade and other receivables

The fair value of trade and other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date. This fair value is determined for disclosure purposes or when such assets are acquired in a business combination.

Available for sale financial instruments

The fair value of available for sale financial instruments is based on their quoted prices in an active market.

Impairment of Assets

At each reporting date, the carrying amounts of the tangible and intangible assets are reviewed to determine whether there is any indication of impairment.

Joint ventures

For all joint arrangements structured in separate vehicles the Group must assess the substance of the joint arrangement in determining whether it is classified as a joint venture or joint operation. This assessment requires the Group to consider whether it has rights to the joint arrangement's net assets (in which case it is classified as a joint venture), or rights to and obligations for specific assets, liabilities, expenses, and revenues (in which case it is classified as a joint operation).

Factors the group must consider include:
- Structure
- Legal form
- Contractual agreement
- Other facts and circumstances.

Upon consideration of these factors, the Group has determined that all of its joint arrangements structured through separate vehicles give it rights to the net assets and are therefore classified as joint ventures.

Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Notes to and Forming Part of the Summary Consolidated Financial Statements

For the Year Ended 30 June 2022

	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
1. Analysis of revenue		
Revenue from exchange transactions		
Sales of goods	13,005,128	10,832,724
Rental and lease payments	58,586	98,332
Management fees	176,377	54,542
Government contracts	-	28,368
Other exchange revenue	41,322	70,293
Total revenue from exchange transactions	**13,281,413**	**11,084,259**
Revenue from non exchange transactions		
Donations	13,488	798
Government contracts/grants	16,019,502	10,017,033
Non-government contracts	5,254,138	2,300,528
Settlement income Te Ohu Kaimoana	400,926	279,366
Wage subsidy	23,508	-
Total revenue from non-exchange transactions	**21,711,562**	**12,597,725**
Other income		
Elimination revaluation	-	79,698
Dividend income (available for sale)	1,656,616	1,586,561
Gain on sale of property, plant and equipment	28,537	(39,353)
Total other income	**1,685,153**	**1,626,906**

	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
2. Analysis of expenses		
Employee remuneration		
KiwiSaver contributions	133,359	102,179
Wages and salaries	11,174,516	7,387,577
Total employee remuneration	**11,307,875**	**7,489,756**
Other Expenses		
Accommodation and travel	127,757	138,643
Bad and doubtful debts	1,618	4,142
Consulting and legal	255,277	415,339
Contractors - building	71,592	147,245
Contractors - finance support	13,715	218,569
Covid 19 direct response	10,000	-
Directors fees (refer note 6)	211,392	154,240
Hapu development	79,348	75,186

Impairment of stock	13,807	14,335
Impairment of interest in plants	400,000	-
Koha and hui	48,192	42,375
Leases	285,185	170,538
Loss on sale of property, plant and equipment	20,235	13,015
Quota levies	339,053	311,815
Service delivery costs	5,370,103	2,391,222
Scholarships	98,500	94,150
Sponsorship	30,466	42,575
Trustee fees (refer note 6)	238,793	222,744
Takiwā grants refer below	122,522	67,500
Motor Vehicle Expenses	56,287	134,202
Other expenses	3,215,390	1,533,667
Total other expenses	**11,009,232**	**6,191,501**

	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
Takiwā grants		
Ngāpuhi Ki Te Hauāuru	3,500	7,500
Taumārere Ki Rākaumangamanga	(978)	7,500
Ngā Ngaru O Hokianga	20,000	7,500
Hokianga Ki Te Raki	-	7,500
Taiāmai Ki Te Marangai	20,000	7,500
Te Rōpu Takiwā O Mangakāhia	20,000	7,500
Ngāpuhi Ki Whāngarei	20,000	7,500
Te Taurāhere O Ngāpuhi Ki Te Tonga O Tāmaki Makaurau	20,000	7,500
Ngāpuhi Ki Waitematā	20,000	7,500
Total Takiwā grants	**122,522**	**67,500**

	2022 CONSOLIDATED GROUP	2021 CONSOLIDATED GROUP
3. Investments		
Non-Current		
Farmlands shares	500	-
Mint Asset Management Income Fund	14,450,038	14,062,903
Aotearoa Fisheries Limited income shares at cost	12,319,033	12,319,033
Red Circle Wholesale Limited shares (at cost)	2,000	2,000
Total non-current	**26,771,571**	**26,383,936**
Total investments held	**26,771,571**	**26,383,936**

BNZ term deposits are categorised as held-to-maturity financial instruments. Mint Asset Management Income Fund, Aotearoa Fisheries Limited income shares and Red Circle Wholesale Limited Share are categorised as available-for-sale financial instruments.

* The shares in Red Circle Wholesale Limited are classified as available for sale, but cannot be sold as they are required to be held as specified in the franchise agreements and the retail program for Ngāpuhi Service Station Limited. The NAHC Directors have assessed these shares for impairment at 30 June 2022 and have concluded that there is no indication of impairment.

** No consideration has ever been given to selling the Aotearoa Fisheries Limited shares.

Aotearoa Fisheries Limited income shares

The shares in Aotearoa Fisheries Limited are classified as available for sale and held at cost, due to there being no active market for these shares and any sale of the shares has conditions attached (can only be sold to Iwi). The NAHC Directors have assessed these shares for impairment at 30 June 2022 and have concluded that there is no indication of impairment.

4. Investments in joint ventures

Name of joint venture	Place of incorporation and operation	Ownership interest and voting right	Ownership interest and voting right	Principal activity
		2022	2021	
Kaikohe Berryfruit Limited Partnership	NZ	76%	60%	Berryfruit farm

During the 2021 year Ngāpuhi Asset Holding Company Limited entered into a Limited Partnership (Kaikohe Berryfruits) with Onyx Capital Limited and Far North Holdings Limited. Ngāpuhi Asset Holding Company Limited holds 60% of the unit holding as a Limited Partner. Management have determined that the group had only significant influence, and not control, over Kaikohe Berryfruit Limited Partnership as Ngāpuhi Asset Holding Company Limited is a limited not general partner.

From October 2021 Onxy Capital Limited ceased to have any further operational, management or shareholding interests within KBLP or KBGPL; upon reaching a settlement agreement with the remaining limited partners addressing concerns regarding Onyx's implementation of the project. Both NAHC and FNHL paid $1 compensation to Onyx for the Onyx shares they received. As a result of the transaction described, NAHC obtained control over KBLP, and from that point has been accounted as a subsidiary and consolidated accordingly. NAHC holds a 76% controlling interest in the KBLP and FNHL a 24% interest.

Kaikohe Berryfruit Limited Partnership	2022	2021
Opening balance	$2,943,800	-
Funds advanced	-	$3,000,000
Reclassification to business combination	($2,903,777)	-
Share in loss	($40,023)	$(56,200)
Total investment at year end	**-**	**$2,943,800**

There were no contingent liabilities relating to interests in joint ventures to which the Group was jointly and/or severally liable.

There were no contingent assets relating to interests in joint ventures to which the Group would benefit either jointly and/or severally.

Capital liabilities

KBLP has the right forgo the ownership of the managers residence at 30 Wallis Road to offset any overspend in site works undertaken by FNHL that exceed the budgeted costing of the agreed schedule of works, including the contingent allowance. Alternatively KBLP's liability for any overspend is capped at the value of the residential house and curtilage (estimated $450k).

The schedule of works will not have been completed until late 2022, at which stage an assessment will be made as to the quantum of any 'overspend'

5. Intangible assets

Consolidated Group	Fish Quota	NZ ETS Units	Computer Software and film	Water Rights	Total
	$	$	$	$	$
Cost/valuation					
Balance as at 1 July 2021	21,298,865	140,922	187,496	-	21,627,283
Additions	-	-	50,035	250,000	300,035
Balance as at 30 June 2022	**21,298,865**	**140,922**	**237,531**	**250,000**	**21,927,318**
Accumulated amortisation and impairment					
Balance as at 1 July 2021	-	1,744	131,834	-	133,578
Impairment	-	-	1,859	-	1,859
Amortisation expense	-	1,838	2,156	-	3,994
Balance as at 30 June 2022	**-**	**3,582**	**135,849**	-	**139,431**
Net book value					
30/06/2021	**21,298,865**	**139,178**	**55,662**	-	**21,493,705**
30/06/2022	**21,298,865**	**137,340**	**101,682**	**250,000**	**21,787,887**

ETS Units

NAHC is deemed a participant in the New Zealand Emission Trading Scheme (ETS) as it is an owner of fishing quota. The carbon credits are not consumed and the Group is able to either hold the New Zealand Units (NZU) within the carbon register or alternatively trade the NZU's in domestic and international carbon markets. The NZU's are not amortised but are tested for impairment on an annual basis or when indications of impairment exist. NZU's relate to units that were allocated to the Group by the Ministry for the Environment as part of the fisheries allocation for quota owned. In 2016 the market value of the ETS units had risen to $17.75 per unit and the previous impairment has been reversed to reflect this. The NAHC Directors have assessed these for impairment at 30 June 2022 and have concluded that there is no indication of impairment.

Fish Quota

The NAHC Directors have assessed the recoverable amount of the fish quota as at 30 June 2022 based on the fair value of the quota less costs to sell. Observable market prices for fish quota were obtained from Te Ohu Kai Moana Trustee Limited and these were utilised to calculate the fair value of the fish quota. This assessment indicated a value significantly higher than the carrying amount. On that basis they have concluded that there is no indication of impairment.

Film

The film is video content relating to Ngāpuhi history which is an intangible asset with an indefinite useful life. The film has been recognised at cost and will be tested for impairment on an annual basis.

Acquired business combinations

Water Rights

KBLP has secured the rights to access 20,000m3 of water annually from the Matawii Water Storage Reservoir, which is currently being constructed on the Ngawha Innovation Park Site. The water rights can only be accessed upon the commissioning of the Matawii Dam (expected late 2022). The water rights are only held as a contingency plan in the event of an issue with KBLP's own water supply i.e. reservoir and bore.

Intangible assets also consist of software.

6. Related party disclosures

Consolidated Group

	2022	2022	2021	2021
	$	Number of individuals	$	Number of individuals
Members of the governing body of TRAION (Trustees)	200,258	9	176,557	11
Members of the governing body of subsidiaries (Directors)	167,700	15	169,862	16
Senior executive officers of the Group	2,262,382	21	1,108,624	10

TRAION Parent Entity

Trustee Remuneration	2022	2021
Te Rau Allen	16,175	14,250
Nicole Anderson	11,775	10,050
Janelle Beazley	12,675	10,050
Bernadette Birch	13,125	10,050
Joe Bristowe	-	4,375
Carol Dodd	-	4,250
Chrisandra Joyce	12,675	9,600
Mere Mangu	13,125	42,512
Friday Rountree	13,125	6,125
Wane Wharerau-	91,693	64,570

Keith Wihongi-	12,675	10,500
Total	**197,043**	**186,782**
Reimbursements-	3,215	6,372
Total remuneration and reimbursements to Trustees	**200,258**	**193,154**

Trustee Remuneration as Directors of TRAION Subsidiaries	**2022**	**2021**
Te Rau Allen	3,600	6,200
Mike Kake	4,050	3,150
Nicole Anderson	27,500	6,236
Ngawai Tuson	-	2,050
Wane Wharerau	-	17,090
Other Directors	132,550	135,136
Total Director remuneration	**167,700**	**169,862**

7. Commitments and contingencies

Capital commitments

The group has no other known capital commitments as at 30 June 2022 (2021: Nil).

Contingent assets

The Trustees are not aware of any contingent assets as at 30 June 2022 (2021: Nil).

Contingent liabilities

The Trustees acknowledge that Ngāti Hine continue to ascertain their rights to withdraw from the joint mandated Iwi organisation through the Māori Fisheries Act 2004. As at the time of audit no agreement had been entered into however the Trustees are continually assessing the financial impact of the Ngāti Hine withdrawal which is subject to a number of external factors.

BNZ has guaranteed a bond to Mobil NZ for an amount of $200,000 on behalf of Ngāpuhi Service Station Limited.

Two separate pay equity claims were lodged by the PSA in August 2019: one for social workers and the other for a wide range of other social service workers. Five providers were named in the claims which included NISS. While this was not a joint provider/union decision, in the interests of the social services sector, the provider group has agreed to work with the PSA to investigate the claim and has mandated SSPA to lead and co-ordinate this work. Any settlement for NGO social workers will be extended to the whole social services sector and will apply to all staff subject to the claims. This is a claim against NGOs, not (directly) the government however additional funding from government will be required for any settlement, but the government is not a direct party to the investigation of the claims. As at the time of audit the claim was being assessed and was unable to be quantified.

NISS has been notified of a potential claim relating to care allegedly provided on NISS's behalf in 2006. The claim against NISS has not been quantified by the potential plaintiff and in our view cannot be reliably quantified at this stage.

KBLP has the right to forgo the ownership of the managers residence at 30 Wallis Road to offset any overspend in site works undertaken by FNHL that exceed the budgeted costing of the agreed schedule of works, including the contingent allowance. Alternatively KBLP's liability for any overspend is capped at the value of the residential house and curtilage (estimated $450k). The schedule of works will not have been completed until late 2022, at which stage an assessment will be made as to the

quantum of any 'overspend'.

The Trustees are not aware of any other contingent liabilities as at 30 June 2022 (2021: Nil).

8. Events after reporting date

Post balance date (early July) KBLP has planted 3.3ha of strawberries (204,000 plants) on single tray tables, and to be marketed with Market Gardeners Limited ("MGs") for sale on the domestic market under the Kaikohe Berryfruit label between October 2022 to March 2023. KBLP is continuing to assess crops and planting options for the remaining 6.6ha of tunnel houses that best suit the local climatic conditions and labour market.

There have been no other significant events after reporting date which require disclosure in these financial statements.

9. Business Combinations

On the 1st October 2021, NAHC acquired an additional 16% interest in KBLP, increasing its interest in KBLP to 76% resulting in NAHC having control over KBLP. NAHC currently has two directors in Kaikohe Berryfruit General Partner Limited (KBGPL), and Far North Holdings Limited (FNHL) has one, however NAHC has the right to appoint three directors. Previously KBLP was accounted for as a joint venture.

The Group applied the acquisition method to account for the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair value. The Directors have deemed the fair value of the assets and liabilities of KBLP on acquisition is cost.

The fair values of the identifiable assets and liabilities of KBLP as at the date of acquisition were:
There were no adjustments to goodwill in the current period relating to business combinations in previous periods.

The re-measurement of the controlling entity's previous 60% interest in KBLP at acquisition date to fair value resulted in a gain of $868,895, this is included within other comprehensive revenue and expenses. There were no adjustments to goodwill in the current period relating to business combinations in previous periods.

The gain on the bargain purchase has been recognised immediately in surplus or deficit.

Report of the Independent Auditor on the summary consolidated financial statements

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To the Beneficiaries of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi

Opinion

The summary consolidated financial statements, which comprise the summary consolidated statement of financial position as at 30 June 2022, the summary consolidated statement of comprehensive revenue and expense, summary consolidated statement of changes in net assets/equity and summary consolidated cash flow statement for the year ended, and related notes, are derived from the audited consolidated financial statements of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi for the year ended 30 June 2022. In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements.

Summary financial statements

The summary financial statements do not contain all the disclosures required by Public Benefit Entity International Public Sector Standards (Not For Profit) Reduced Disclosure Regime issued by the New Zealand Accounting Standards Board. Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon.

The Audited Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 25 October 2022.

Other Information

The Trustees are responsible for the other information. The other information comprises the respective Chair's and CEO's reports, and other Schedules and Register of Interests included in the annual report (but does not include the summary financial statements and our auditor's report thereon).

Our opinion on the summary consolidated financial statements does not cover the other information and we do not and will not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the summary consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the summary financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and will request that such matters are addressed. We have nothing to report in this regard.

Trustees' Responsibility for the Summary Consolidated Financial Statements

The Trustees are responsible for the preparation of a summary of the audited consolidated financial statements of Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi in accordance with PBE FRS-43: *Summary Financial Statements*.

Chartered Accountants and Business Advisers
Member of Grant Thornton International Ltd.

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Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810 (Revised), *Engagements to Report on Summary Financial Statements*. The firm has no other interest in Te Rūnanga-Ā-Iwi-Ō-Ngāpuhi.

Restricted Use

This report is made solely to the Beneficiaries, as a body. Our audit work has been undertaken so that we might state to the Beneficiaries, as a body, those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust and the Beneficiaries, as a body, for our audit work, for this report or for the opinion we have formed.

Grant Thornton New Zealand Audit Limited

Grant Thornton

Auckland, New Zealand

26 October 2022

Chartered Accountants and Business Advisers
Member of Grant Thornton International Ltd.

Wahi Mahi

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NGĀPUHI
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